

Overview of the Fiscal 2012

Executive Budget

Health & Human Services



Nassau County Office of Legislative Budget Review

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October 6, 2011 Hearing

*Agencies Scheduled to
Testify:*

Department of Health

Department of Human Services

*Department of
Social Services*

**Nassau County
Legislature**

Hon. Peter J. Schmitt,
Presiding Officer

Hon. Diane Yatauro,
Minority Leader

Hon. Rose Marie Walker,
*Chairperson, Health and
Social Services Committee*



NASSAU COUNTY LEGISLATURE

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To: Hon. Peter J. Schmitt, Presiding Officer
Hon. Diane Yatauro, Minority Leader
Hon. Rose Marie Walker, Chairperson, Health and Human Services Committee
All members of the Health and Human Services Committee

From: SA Steve Antonio
Office of Legislative Budget Review

Date: October 4, 2011

Re: FY 12 Budget Hearing – October 6, 2011

Enclosed please find preliminary reviews of the FY 12 Executive Budget for the specific agencies scheduled to appear before the Health and Human Services Committee.

The attached analysis includes two years of historical expenditures and revenue, as well as the Office of Legislative Budget Review's (OLBR) projections for FY 11. In addition, in looking at staffing needs we also compare the proposed FY 12 budget to actual staffing levels for the last two years. The OLBR headcount projection represents each department's on-board staffing as of September 1, 2011.

A brief summary of the agencies testifying appears below:

Social Services

The FY 12 proposed budget is \$523.6 million, which is \$4.9 million less than the FY 11 budget and \$0.7 million less than the FY 11 projected actual. The majority of the year over year budget decrease is reflective of the Administration's efforts to reduce salaries and other expenses within its control to offset the increased cost in entitlement programs. In comparison to the current

year's budget, salaries are decreasing by \$5.8 million and contractual services are decreasing by \$3.9 million to offset the net increase of \$8.0 million in Direct Assistance Programs.

Effective in 2011 a change in the reimbursement percentages for the Temporary Assistance to Needy Families (TANF) and Safety Net (SAN) programs will negatively impact expenses. The change consists of TANF expenses becoming one hundred percent reimbursable which is offset by a twenty-one percent in the County's portion of SAN expenses; historically there is a larger number of clients falling into SAN coverage and expenses are generally higher. TANF assistance is limited to five years, after which a recipient will move to SAN which has no time restrictions. Compared to the same time period in 2010, the average of the first eight months of 2011 has seen an 11.9% increase in TANF cases and a 17.6% increase in Safety Net cases. These increases are sharply down from the ones seen from 2009 to 2010. Caseloads, directly affected by the economy, peaked from 2008 through 2010. Cases have been stabilizing in 2011. The August filings actually show a 0.5% decrease from the prior month in 2010.

Federal aid is increasing from the FY 11 budget by \$5.9 million. FMAP payments ended in June of 2011 and the \$16.3 million in revenue received will no longer be available. However revenue is increasing in total due to the shift in reimbursement rates between TANF and SAN. Federal assistance will increase by \$23.9 million and will be offset by a State Aid decrease of \$11.3 million. Total state aid is budgeted to decrease by \$25.3 million. Of the change, \$11.3 million is attributable to the shift between federal and state aid discussed above. In addition, the reduction of expenses in the Juvenile Detention Center will lead to the loss of \$4.0 million reimbursement revenue. Finally, home relief revenue is decreasing \$6.8 million.

Department of Health

The proposed FY 12 expense budget for the Department of Health is decreasing by \$2.3 million or 1.1% compared to the FY 11 budget. The decrease is due to reduced salaries, contractual services and inter-departmental charges offset by an increase in Children's Early Intervention services. The salaries line has been reduced by \$1.9 million due entirely to savings anticipated from the Administrations' efforts to reduce the workforce. In an effort to manage with a reduced number of employees, the department plans to implement organizational changes. For some functions the department may have to scale back to the New York State mandated minimums. The proposed FY 12 revenue budget is decreasing from the FY 11 budget by \$4.6 million or 4.0% to \$112.1 million. This is due to the reduced reimbursement anticipated for salary expense as a result of the workforce reduction savings and from decreased expenses for Children's Early Intervention services.

Department of Human Services

The Department of Human Services created under Local Law # 4-11, consolidates 1) the Department of Mental Health, Chemical Dependency and Developmental Disabilities Services, 2) the Department of Senior Citizens Affairs, 3) the Office for the Physically Challenged and 4) the Youth Board. Each former department will continue to operate independently and will be headed by a director who will report to the Commissioner of Human Services, who will be appointed by the County Executive. The consolidation is intended to facilitate sharing and exchange of expertise, skill and information. Each former department will keep its separate identity through separate responsibility centers within the Department of Human Services.

Within the newly created Department of Human Services, the former departments will now be offices, as shown below:

Prior Department Name	New Office Name
Department of Mental Health, Chemical Dependency & Developmental Disabilities Services	Office of Behavioral Health
Department of Senior Citizens	Office for the Aging
Office of Physically Challenged	Office of Physically Challenged
Youth Board	Office of Youth Services

The total combined expenses for the consolidated departments are decreasing by \$4.3 million or 9.4%. The decrease is due to significant reductions in salaries and contractual services. Salaries are decreasing by \$1.4 million or 17.5% compared to last year’s budget. The decrease in salaries results from reducing the headcount by nine full-time and 3 part-time employees, the elimination of terminal leave expenses and from workforce reduction savings of incorporated into the budget. Contractual services are decreasing by \$3.3 million or 10.1% due to reductions of \$1.3 million in Department of Senior Citizens and \$2.4 million in Behavioral Health, offset by an increase of \$301,000 in the Youth Board.

The FY 12 revenue budget of \$38.6 million for the new department is a decrease of \$16.0 million or 29.3% compared to the combined budgets of the former departments in the current year. Most of this decrease is associated with the Red Light Camera revenues, which support the contractual services of the department. Due to the elimination of the state initiative to expand the program, as well as reduction of anticipated revenues from the existing program, the Department of Human Services anticipates \$14.3 million less for Red Light Camera fines than was budgeted in FY 11 for the four former departments.

Please refer to the following report for highlights of each of the individual departments that were consolidated into the Department of Human Services. The report provides two years of historical expenditure and revenues, the FY 11 Adopted Budget, OLBR’s FY 11 projection and the FY 12 Proposed Budget for the Office of Behavioral Health, the Office of the Aging, the Office of Physically Challenged and Office of Youth Services.

HEALTH & SOCIAL SERVICES COMMITTEE

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The Department of Health was established in 1938 pursuant to Article IX of the County Government Law, and operates under the New York State Public Health Law and Title 10 of the Official Compilation of Codes, Rules and Regulations of the State of New York. The members of the Board of Health oversee all activities and staff.

Expense	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Full-Time Headcount	210	195	210	201	204	(6)	-2.9%	3	1.5%
Part-Time and Seasonal	30	32	35	32	42	7	20.0%	10	31.3%
Salaries	\$15,394,761	\$14,900,917	\$15,958,839	\$16,371,881	\$14,028,653	(\$1,930,186)	-12.1%	(\$2,343,228)	-14.3%
Equipment	10,085	8,303	27,560	27,560	27,600	40	0.1%	40	0.1%
General Expenses	1,621,414	1,656,182	1,792,746	1,762,803	1,822,635	29,889	1.7%	59,832	3.4%
Contractual Services	6,009,897	864,503	1,153,632	757,905	548,000	(605,632)	-52.5%	(209,905)	-27.7%
Var Direct Expenses	0	5,000,000	5,000,000	5,000,000	5,000,000	0	0.0%	0	0.0%
Inter-Dept. Charges	6,658,666	6,643,756	7,752,148	7,752,149	6,311,999	(1,440,149)	-18.6%	(1,440,150)	-18.6%
Early Int./Special Ed	166,171,963	162,916,696	171,304,000	169,229,000	172,975,000	1,671,000	1.0%	3,746,000	2.2%
Total	\$195,866,786	\$191,990,358	\$202,988,925	\$200,901,298	\$200,713,887	(\$2,275,038)	-1.1%	(\$187,411)	-0.1%

Expenses

- Total expenditures are decreasing by \$2.3 million or 1.1% compared to the FY 11 budget. Compared to the FY 11 projection, expenses are decreasing minimally by \$187,411 or 0.1% due to reduced salaries, contractual services and inter-departmental charges offset by an increase in Children's Early Intervention services.
- Salaries are decreasing by 12.1% or \$1.9 million compared to the FY 11 adopted due entirely to savings anticipated from the Administrations' efforts to reduce the workforce. The revenue budget includes a reduction of state aid reimbursement associated with the salary cuts.
 - In an effort to manage with a reduced number of employees, the department plans to implement organizational changes. For example, the volunteer Medical Reserve Corps can be utilized to supplement emergency response personnel. For some functions the department may have to scale back to the New York State mandated minimums.

Expenses, Cont.

Staffing Analysis							
	FY 11	Sept-11	FY 12	FY 12	Exec. vs	Exec. vs	
	<u>Adopted</u>	<u>Actual</u>	<u>Request</u>	<u>Executive</u>	<u>11 Adopt</u>	<u>Actual</u>	
CC Full-time Staffing							
10 Administration	26	28	29	29	3	1	
20 Environmental Health	83	81	86	81	(2)	0	
30 Public Health laboratories	22	17	19	18	(4)	1	
40 Public Health	18	17	18	18	0	1	
51 Child Early Interven.	55	52	55	52	(3)	0	
54 Pre-School Education	6	6	6	6	0	0	
Total Full-time	<u>210</u>	<u>201</u>	<u>213</u>	<u>204</u>	<u>(6)</u>	<u>3</u>	
CC Part-time and Seasonal							
10 Administration	11	11	12	12	1	1	
20 Environmental	19	18	21	21	2	3	
30 Public Health Laboratories	3	1	6	6	3	5	
40 Public Health	2	2	3	3	1	1	
Total Part-time and Seasonal	<u>35</u>	<u>32</u>	<u>42</u>	<u>42</u>	<u>7</u>	<u>10</u>	

- Budgeted headcount is decreasing by six full-time positions and increasing by seven part-time positions. Compared to the September 1, 2011 staffing level, headcount is increasing by three full-time positions and ten part-time positions.
- The net decrease of six full-time positions results from the addition of three Multi-Keyboard Operators in Administration, offset by the loss of two Sanitarians in Environmental Health, the loss of four Sewage Treatment Chemists in the Public Health Laboratory and the of loss three Public Health Nurses in Children’s Early Intervention Services.
 - The seven part-time positions added are one Accounting Assistant in Administration, two Clerks in Environmental Health, three Lab Technicians in the Public Health Laboratory and one Clerk in Public Health.

Expenses, Cont.

- The budgeted contractual expenses are decreasing by \$605,632 or 52.5% to \$548,000 and by \$209,905 or 27.7% compared to the FY 11 projection. The 2011 projection accounts for the elimination of the contracts for Rotocare, EOC Economic Opportunity Commission, Cornell Cooperative, LIAAC (Long Island Association Aids Care) and LIMAC (Long Island Minority Aids Coalition) and Entegratas.
 - The FY 2012 contractual services budget of \$548,000 funds the following contracts:
 - \$150,000 for lab testing and maintenance contracts in the Public Health Laboratory
 - \$100,000 for a Medicaid billing contract
 - \$100,000 for Risk Management
 - \$70,000 for Hearing Officers
 - \$55,000 for North Shore Child Guidance
 - \$49,000 for billing software for Children’s Early Intervention Services and Preschool Education
 - \$14,000 Nassau University Medical Center for (OSHA physicals)
 - \$10,000 for Spanish Food Manager Course Instructor
- The various direct expenses line is made up of the \$5.0 million mission payment paid to the Nassau Health Care Corporation. In FY 09 this expense was reflected in the contractual service budget which explains the significant decrease in contractual services expenditures from \$6.0 million in 2009 to \$864,503 in 2010.
- Inter-departmental charges are decreasing by \$1.4 million or 18.6% compared to FY 11 due to reduced building occupancy and indirect charges.

Expenses by Control Center						
(\$'s in millions)						
Control Center	Historical		2011	2012	Exec. vs. Adopted	
	2009	2010	Adopted Budget	Exec. Budget	Var.	%
Administration	\$8.1	\$8.2	\$9.0	\$6.3	-\$2.7	-29.8%
Environmental Health	6.8	6.8	7.1	7.0	-0.2	-2.4%
Public Health Laboratories	2.4	2.1	2.8	2.6	-0.2	-7.1%
Public Health	7.5	7.3	7.7	7.1	-0.5	-7.1%
Childrn Early Inter. Services	52.0	49.9	51.6	49.7	-1.9	-3.6%
Pre-School Education	119.2	117.8	124.8	128.0	3.2	2.5%
Total	195.9	192.0	203.0	200.7	-2.3	-1.1%

- All of the department’s control centers, except for Preschool Education, have been reduced in the proposed budget.
- The Administration control center is decreasing due to the \$1.9 million workforce reduction savings and decreases in inter-departmental charges.
- The minor decrease in Environmental Health is due to a small reduction in salaries from the elimination of two full-time Sanitarians.
- The decrease in Public Health is due to the elimination or reduced funding of contractual services.
- The decrease in Children’s Early Intervention Services is due to a decrease in provider rates mandated by New York State.
- Preschool Education is increasing due to more children attending center based preschool programs.
- The Public Health Lab is decreasing due to the elimination of salaries for four Sewage Treatment Chemists who had been

transferred from the Department of Public Works last year, and are now retired. The FY 12 budget includes three part-time Lab Technicians to support the lab.

DOH / IT Initiatives

The Health Department has been working with the Department of Information Technology (DoIT) to streamline and create efficiencies with new technology. The department has either accomplished or currently working towards implementing the following initiatives:

Accomplished:

- Centralized environmental data reporting to the State, from three points of entry into two points of entry with the third automatically populated.
- Obtained laptops for Early Intervention Service Coordinators to work offsite.
- Provided hand held devices to Environmental Health so that Sanitarians do not have to report back to the office after inspections.
- Obtained new computers and/ or increase memory for outdated computers in the department.
- Implemented a tracking system for inventory.

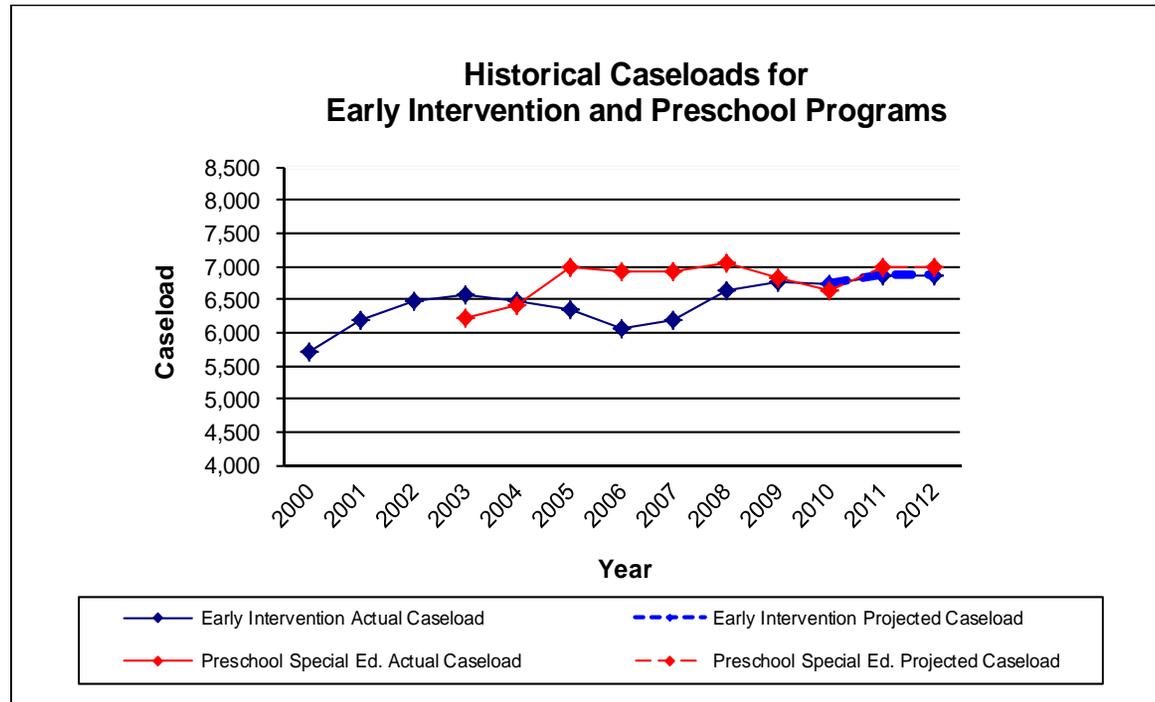
Implementing:

- A new telephone system to improve efficiencies and receive calls remotely via text message alerts.
- A revamped call center to automatically perform functions that were previously done manually, such as tallying the number of calls.

Expenses, Cont.

- The control center for Preschool education, devoted to providing special need services to preschool children, is the largest component of the Health Budget.
 - This control center is budgeted for \$128.0 million in FY 12, which is a \$3.2 million increase compared to FY 11. The increase is due to a greater number of children attending center based programs, with a correlating decrease in one on one services provided by SEIT (Special Education Itinerant Teachers).
 - The FY 12 caseload is projected to increase to approximately 7,000 children. It is difficult for the department to project caseload figures since the State allows the school districts up to four years to claim reimbursement from the County.
 - Special education one to one itinerant teaching (SEIT) services are decreasing by \$2.7 million, resulting from a change in the mix of services with more children attending center based schools.
 - Summer school budgeted at \$2.4 million remains unchanged compared to last year's budget.
 - Evaluations for preschool are decreasing by \$400,000 due to increased coordination and collaboration with school districts. The department is working diligently to enforce stricter State Education Department guidelines to manage the program more efficiently.
 - Transportation is decreasing by \$715,000 due to a possible partnership agreement with BOCES that the department anticipates to become effective for the fall school year.
 - Committee on Preschool Special Education (CPSE) administration costs are increasing by \$386,000 compared to FY 11 to \$3.1 million. The Preschool Special Education Program is administrated by individual school districts' committees on preschool education. The State bills the County based on cost reports that are submitted by the school districts.
 - The \$300,000 for the CPSE consultants cost is to pay for consultants to attend the school districts' committee meetings to ensure quality assurance. This amount remains unchanged compared to this year.
- The second largest budget is the Early Intervention program carrying \$49.7 million in expenses, a \$1.9 million decrease compared to the current year's budget. This decrease is due to a 5% rate reduction mandated by New York State effective July 1, 2011. The 2011 rate reduction savings are included in the 2011 projection for a half year of savings.
 - The following chart provides historical and projected caseload data from FY 00 to budgeted FY 12 for the Early Intervention Program and data from FY 03 to budgeted FY 12 for the Preschool Program.

Expenses, Cont.



- Under the Preschool Education Program the caseload data from 2007-2010 are subject to revision since the years have not been closed. As reflected in the chart, early intervention and preschool caseload are anticipated to increase in 2011 to a caseload of roughly 6,870 and 7,000, respectively. The FY 12 budget assumes the same caseload figures as FY 11.

Revenue

Revenue	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Permits & Licenses	\$4,376,100	\$4,158,039	\$4,285,135	\$4,184,115	\$4,085,925	(\$199,210)	-4.6%	(\$98,190)	-2.3%
Fines & Forfeits	277,815	232,024	277,815	277,815	277,900	85	0.0%	85	0.0%
Rents & Recoveries	1,108,041	4,352,259	807,250	807,250	807,300	50	0.0%	50	0.0%
Dept Revenues	11,916,755	10,058,708	11,653,732	9,926,925	11,429,450	(224,282)	-1.9%	1,502,525	15.1%
Interdept Revenues	(60,000)	0	0	0	0	0	*****	0	*****
Interfund Charges Rev	98,933	86,379	579,266	579,266	477,640	(101,626)	-17.5%	(101,626)	-17.5%
Fed Aid-Reimb Of Exp	0	41,930,383	0	0	0	0	*****	0	*****
State Aid-Reimb Of Exp	93,699,107	49,604,684	99,111,000	98,188,000	95,021,780	(4,089,220)	-4.1%	(3,166,220)	-3.2%
Total	\$111,416,751	\$110,422,476	\$116,714,198	\$113,963,371	\$112,099,995	(\$4,614,203)	-4.0%	(\$1,863,376)	-1.6%

- The proposed FY 12 revenue budget is decreasing from the FY 11 budget by \$4.6 million or 4.0% to \$112.1 million. The decrease is due to reduced reimbursement anticipated from reduced salaries from the workforce reduction savings and from decreased expenses for children's early intervention services.
 - The state aid budget appears achievable.
- This decrease in state aid is due to the savings from the workforce salary reductions in the Administration's control center and a decrease in expenditures for children's early intervention services.
- There is a mixture of different reimbursement rates for state aid depending on the service provided.
 - The department receives 59.5% reimbursement for preschool related services.
- The department receives 49.0% reimbursement for early intervention services for education, related services, evaluations and transportation costs.
- The department receives 36.0% reimbursement for Public Health Article 6 funding.
- The interfund charges revenue budget of \$477,640 is made up of the reimbursement from DPW to run the Department of Public Works (DPW) process laboratory.

Revenues, Cont.

- Permits and licenses revenue, at \$4.1 million, is decreasing slightly by \$199,210 or 4.6% compared to the FY 11 adopted budget. Permits and licenses include fees charged for the food establishment inspection program, hazardous materials registration fees under Article XI Program, day camp permits, realty subdivision filings, x-ray surveys and inspections, swimming pool and beach inspections, temporary residence inspections, cross connection control program, water supply plan review, and tattoo parlor and lifeguard certifications.
 - The largest revenue source in Environmental Health is from food establishments which is budgeted at \$2.4 million. The Health Department is required under the New York State Sanitary Code to regulate food service establishments within its jurisdiction by conducting field inspections and investigations and permitting the establishments.
- Fines and forfeitures budgeted at \$277,900 remains relatively flat compared to the FY 11 adopted budget.
 - Fines collected for violations include improper food handling, public swimming violations, improper storage of toxic and hazardous materials, the sale of tobacco products to minors, smoking in indoor facilities, sanitation violations, failure to maintain diagnostic x-ray equipment and records, day camp code violations, water quality violations and cross connection violations.
- Rents and recoveries, budgeted at \$807,300 in the FY 12 Proposed Budget represents the prior year contract disencumbrances. The County receives refunds from preschool providers as a result of retroactive rate adjustments.
 - A large percentage of vendor recoveries are for preschool education, where the state adjusts a provider period rate retroactively. If the final rate is less than the prospective rate that is paid, the department will seek recovery of the excess payments.



Revenues, Cont.

- Department revenues are decreasing by \$224,282 or 1.9% compared to the FY 11 budget due largely to an anticipated reduction in miscellaneous receipts.

Departmental Revenues				
Revenue Source	FY 10 Actual	FY 11 Budget	FY 11 Projected	FY 12 Proposed
Miscellaneous Receipts	\$1,413,253	\$1,816,919	\$1,702,919	\$1,404,200
Fees	12,708	10,181	10,181	10,200
PHCP Receipts	999	1,826	1,826	1,900
Fringe Benefits From Grts.	0	0	0	0
Charges to Grants	54,779	0	0	0
Medicaid Receipts	485,000	0	0	0
Pre-School Medicaid	107,761	2,025,600	9,793	2,025,600
Medicaid Fees, E.I.	7,983,729	7,797,000	8,200,000	7,985,250
Disease Control	479	2,206	2,206	2,300
Grand Total	\$10,058,708	\$11,653,732	\$9,926,925	\$11,429,450

- Preschool Medicaid reimbursement remains unchanged at \$2.0 million.
- The FY 11 projection for Preschool Medicaid is in jeopardy due to new retroactive state requirements that impedes the County’s ability to collect this revenue. Therefore approximately \$2.0 million will not be realized this year. Going forward, the department should be able to adhere to the new requirements, and for that reason, the FY 12 budget includes the revenue.

Early Intervention Reimbursement
 To collect reimbursement for Early Intervention services the County first bills third party insurance carriers, then secondly Medicaid. If the County is unsuccessful with third party carriers and Medicaid insurers, the next step is to apply for state aid reimbursement, which represents 49% of the costs (a lower reimbursement rate than Medicaid). The department does not go after third party insurers for preschool services since it is not available.

- The largest source of department revenues, at \$8.0 million, is generated from Medicaid fees for Early Intervention.
 - Medicaid is billed for Early Intervention services that are provided to children enrolled in Medicaid. The FY 12 budget is increasing slightly by \$188,250 compared to FY 11 budget.
- The second largest revenue at \$1.4 million is miscellaneous receipts which is reimbursement from insurance companies when the County bills for Early Intervention services that were provided to children. Services include screening and evaluations, home visits, office visits and family support groups.

The Department of Health Services created under local law # 4-11, consolidates 1) the Department of Mental Health, Chemical Dependency and Developmental Disabilities Services, 2) the Department of Senior Citizens Affairs, 3) the Office for the Physically Challenged and 4) the Youth Board. Each former department will continue to operate independently and will be headed by a director who will report to the Commissioner of Human Services, who will be appointed by the County Executive. The consolidation is intended to facilitate sharing and exchange of expertise, skill and information. Each former department will keep its separate identity through separate responsibility centers within the Department of Human Services.

Expense	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Full-Time Headcount	110	101	105	92	96	(9)	-8.6%	4	4.3%
Part-Time and Seasonal	8	7	9	7	6	(3)	-33.3%	(1)	-14.3%
Salaries	\$8,326,064	\$7,698,694	\$8,222,833	\$7,579,016	\$6,780,727	(\$1,442,106)	-17.5%	(\$798,289)	-10.5%
Equipment	199	0	1,000	1,000	1,000	0	0.0%	0	0.0%
General Expenses	321,961	509,579	494,084	483,509	651,200	157,116	31.8%	167,691	34.7%
Contractual Services	34,750,014	32,920,085	32,973,273	30,455,620	29,628,447	(3,344,826)	-10.1%	(827,173)	-2.7%
Inter-Dept. Charges	4,536,341	4,379,151	3,882,985	3,882,985	4,216,267	333,282	8.6%	333,282	8.6%
Interfund Charges	0	91,335	0	0	0	0	*****	0	*****
Total	\$47,934,580	\$45,598,843	\$45,574,175	\$42,402,130	\$41,277,641	(\$4,296,534)	-9.4%	(\$1,124,489)	-2.7%

Consolidated Expenses

- The chart above shows the proposed FY 12 expense budget for the newly established Department of Human Services. For comparisons sake, the 2009 through 2011 columns combine the data from the four departments that are being consolidated.
- The total combined expenses for the consolidated departments are decreasing by \$4.3 million or 9.4%. The decrease is due to significant reductions in salaries and contractual services.
 - Salaries are decreasing by \$1.4 million or 17.5% compared to the FY 11 budget and \$800,000 or 10.5% compared to OLBR’s projection. The decrease in salaries results from reducing the headcount by nine full-time and three part-time employees, the elimination of terminal leave expenses and from workforce reduction savings of \$421,933 incorporated into the budget.
- Contractual services are decreasing by \$3.3 million or 10.1% due to reductions of \$1.3 million in Department of Senior Citizens, and \$2.4 million in Behavioral Health offset by an increase of \$301,000 for the Youth Board.
- Please refer to the departmental sections below for detail by object code for each of the individual consolidated departments.

Consolidated Revenue

Revenue	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Fines & Forfeits	23,798	29,889	40,000	40,000	40,000	0	0.0%	0	0.0%
Rents & Recoveries	2,689,575	4,894,744	55,357	76,524	0	(55,357)	-100.0%	(76,524)	-100.0%
Dept Revenues	348,602	191,175	216,724	191,724	16,800	(199,924)	-92.2%	(174,924)	-91.2%
Interdept Revenues	1,287,908	1,051,306	469,758	469,758	18,818,511	18,348,753	3906.0%	18,348,753	3906.0%
Interfund Charges Rev	338,863	8,115,107	33,179,990	23,649,789	565,000	(32,614,990)	-98.3%	(23,084,789)	-97.6%
Fed Aid-Reimb Of Exp	5,223,884	5,664,621	5,576,378	5,675,647	5,632,871	56,493	1.0%	(42,776)	-0.8%
State Aid-Reimb Of Exp	16,049,205	14,266,374	15,097,044	13,871,813	13,541,152	(1,555,892)	-10.3%	(330,661)	-2.4%
Total	\$25,961,834	\$34,213,215	\$54,635,251	\$43,975,255	\$38,614,334	(\$16,020,917)	-29.3%	(\$5,360,921)	-12.2%

reduction of \$32.6 million is directly correlated with the decrease in RLC revenue.

- The FY 11 revenue budget of \$38.6 million for the new consolidated department is a decrease of \$16.0 million or 29.3% compared to last year’s budget, however compared to the 2011 projection, the decrease is only \$5.4 million or 12.2%.
 - Due to the elimination of the Red Light Camera state initiative, as well as reduction of anticipated revenues from the existing program, the Department of Human Services anticipates \$14.3 million less for Red Light Camera fines than was budgeted in FY 11 for the four former departments.
- In FY 2012, the object code carrying the revenue from the RLC Fund changed to interdepartmental Revenue. Last year this revenue was reflected as interfund charges. The increase of \$18.3 million is to fund the aforementioned programs.
- The interfund charges revenue budget of \$565,000 is revenue from Behavioral Health for indirect charge recovery and grant fund transfer expenses. The interfund charges

- State aid funding is decreasing by \$1.6 million or 10.3% in FY 2012 due to the anticipated decrease in reimbursable expenses for contractual services. The biggest portion of the state aid reduction can be found in the Department of Behavioral Health.
- Please refer to the departmental sections below for detail by object for each of the individual consolidated departments.

Consolidation
 The department is currently in the process of integrating the fiscal and administrative functions of the four departments to create efficiencies and reduce costs. The department is cross-training fiscal personnel to reduce any delays in processing departmental workload. An example of this has already occurred in the Youth Board, with the reassignment of personnel from other Human Services departments, the backlog of claims have been reduced and contractual advances are being processed in a timely manner.

Department of Human Services Responsibility Center (Administration)

Departmental Consolidation				
	2011	2012	Exec. vs. Adopted	
	Adopted Budget	Executive Budget	Variance	% Variance
<u>Administration</u>				
Full-Time Headcount	0	19	19	*****
Expenses	0	1,377,122	1,377,122	*****
Revenue	0	18,399,753	18,399,753	*****

- The Department of Human Services responsibility center centralizes the administrative, fiscal and personnel staff of the four consolidated departments.
- The nineteen full-time employees consist of the Commissioner, the Fiscal Manager, Accountants, Accounting Assistants, Administrative Assistants, one Grants Technician and one Secretary.
- The total expense of \$1.4 million is made up entirely of administrative salaries.
- The revenue budget of \$18.4 million is made up entirely of the inter-departmental revenue from the Red Light Camera Fund.

Office of Behavioral Health Expenses

Expense	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Full-Time Headcount	71	64	62	56	43	(19)	-30.6%	(13)	-23.2%
Part-Time and Seasonal	2	1	1	1	0	(1)	-100.0%	(1)	-100.0%
Salaries	\$5,549,163	\$5,191,149	\$5,087,307	\$4,719,417	\$3,290,074	(\$1,797,233)	-35.3%	(\$1,429,343)	-30.3%
General Expenses	291,102	494,206	433,102	425,102	592,400	159,298	36.8%	167,298	39.4%
Contractual Services	11,344,879	9,736,774	10,951,750	9,072,696	8,595,100	(2,356,650)	-21.5%	(477,596)	-5.3%
Inter-Dept. Charges	2,362,537	2,217,487	1,451,838	1,451,838	2,131,349	679,511	46.8%	679,511	46.8%
Interfund Charges	0	91,335	0	0	0	0	*****	0	*****
Total	\$19,547,681	\$17,730,952	\$17,923,997	\$15,669,053	\$14,608,923	(\$3,315,074)	-18.5%	(\$1,060,130)	-6.8%

- The proposed 2012 expense budget for the Office of Behavioral Health is decreasing by \$3.3 million or 18.5%, due to reductions in salaries and contractual services.
- Salaries are decreasing by 1.8% in FY 12 due to the transfers of salaries to the Department of Human Services responsibility center and salaries for the DART (Drug and Alcohol Rehabilitation Treatment) program being redirected to the Correctional Center.
- The full-time headcount for the proposed 2012 budget is 19 less positions than the FY 11 budget. The decrease of heads is directly attributed to the transfer of 11 positions to the Administration responsibility center for the Department of Human Services, seven Correction Officers allocated back to the Correctional Center's budget, one retirement and one vacancy.
- The part-time headcount decreased by one position for the 2012 Executive Budget.
- The department has allocated \$592,400 in general expenses for FY 12, an increase of \$159,298 from the FY 11 budget and an increase of \$167,298 in comparison to the FY 11 OLBR projection. This increase is attributed to an anticipated growth in court remands based on historical trends.
- As detailed in the chart on the next page, contractual services are decreasing by \$2.4 million, or 21.5%. This is primarily attributed to:
 - A reduction of \$1.6 million in current programs.
 - The transfer of \$300,000 to Grant Fund.
 - The discontinuation of agency funding of \$451,475 for various programs.

Office of Behavioral Health Contracts

Vendor	2011 Adopted Budget	2012 Proposed Budget	2012 Proposed vs. 2011 Adopted
Psychiatric Ambulance Charges -NHCC	40,000	0	(40,000)
Angelo J. Melillo Center for Mental Health	39,137	0	(39,137)
Catholic Charities	50,460	0	(50,460)
Central Nassau Guidance Center	63,172	0	(63,172)
Family & Children Association	73,124	0	(73,124)
Federation Employment & Guidance Services	50,500	0	(50,500)
Hispanic Counseling Center	49,847	0	(49,847)
Mental Health Association of Nassau County	357,000	303,800	(53,200)
Nassau Health Care Corporation	818,357	818,400	43
Nassau Health Care Corporation - Correctional Center Clinic	819,000	819,000	-
North Shore Child & Family Guidance Center	878,454	828,500	(49,954)
Peninsula Counseling Center	62,593	0	(62,593)
South Shore Child Guidance Center	22,642	0	(22,642)
The Rehabilitation Institute	100,000	50,000	(50,000)
Assoc. for Children with Learning Disabilities	29,493	29,500	7
Assoc. for the Help of Retarded Children	629,523	629,500	(23)
United Cerebral Palsy of Assoc. of N.C.	154,739	154,800	61
Angelo J. Melillo	384,983	0	(384,983)
Community Counseling of W. Nassau	249,050	238,050	(11,000)
Family and Children's Association	1,009,835	904,232	(105,603)
Hispanic Counseling	251,152	240,152	(11,000)
Long Beach Medical Center	408,040	397,040	(11,000)
Long Beach REACH	29,490	14,490	(15,000)
Long Island Jewish Medical Center	85,256	85,256	-
Maryhaven Center for Hope	230,431	219,240	(11,191)
Mercy Hospital Center	104,250	93,250	(11,000)
North Shore Child and Family Guidance	301,000	285,000	(16,000)
Peninsula Counseling	450,550	273,336	(177,214)
REACT	621,726	437,540	(184,186)
Research Foundation of CUNY	42,876	0	(42,876)
South Shore Child Guidance	344,137	283,572	(60,565)
Southeast Nassau Guidance Center	408,280	394,280	(14,000)
Tempo Group	152,132	136,132	(16,000)
Allen Reichman, MD	99,000	0	(99,000)
Anthony Santoro, PhD	76,475	0	(76,475)
Forensic Evaluator - To be Re-Bidder	49,625	350,000	300,375
Court Remands Family Court - NHCC (mandated)	1,115,421	650,000	(465,421)
Federation Employment & Guidance Services	300,000	0	(300,000)
Funding Misallocation	0	(39,970)	(39,970)
Total	10,951,750	\$8,595,100	(2,356,650)

Office of Behavioral Health Revenues

Revenue	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Rents & Recoveries	\$437,321	\$1,413,095	\$55,357	\$55,357	\$0	(\$55,357)	-100.0%	(\$55,357)	-100.0%
Dept Revenues	337,480	177,669	200,000	175,000	0	(200,000)	-100.0%	(175,000)	-100.0%
Interdept Revenues	694,295	791,080	0	0	0	0	*****	0	*****
Interfund Charges Rev	333,643	3,026,282	11,516,750	7,803,725	565,000	(10,951,750)	-95.1%	(7,238,725)	-92.8%
Fed Aid-Reimb Of Exp	0	0	0	99,269	377,686	377,686	*****	278,417	280.5%
State Aid-Reimb Of Exp	8,228,373	6,861,295	7,075,000	6,736,813	5,824,210	(1,250,790)	-17.7%	(912,603)	-13.5%
Total	\$10,031,111	\$12,269,420	\$18,847,107	\$14,870,164	\$6,766,896	(\$12,080,211)	-64.1%	(\$8,103,268)	-54.5%

- Although the Executive 2012 revenue budget has decreased by \$12.1 million compared to the FY 11 budget, this is not a true reduction since the interfund charges from the Red Light Camera Fund are now included under the Administration responsibility center.
- The allocation for \$55,357 for rents and recoveries has been eliminated from the proposed 2012 budget.
- The department removed the \$200,000 allocated for department revenues of \$200,000 and transferred it to the federal aid line for FY 12.
- Budget to budget interfund charges have been reduced by \$11.0 million or 95.1%. This decrease is attributable to the transfer of the Red Light Camera revenue to the Administration responsibility center.
- The 2012 proposed budget allocates \$377,686 in federal aid due to a reallocation of revenue for New York State pass through federal funding.
- The proposed 2012 budget estimates a reduction of \$1.3 million for state aid reimbursements or \$912,603 when compared to OLBR's FY 11 projection. The decline in state aid is attributed to reductions in reimbursements from New York State due to budget cuts.

Office for the Aging

Expense	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Full-Time Headcount	31	29	34	27	28	(6)	-17.6%	1	3.7%
Part-Time and Seasonal	6	6	8	6	6	(2)	-25.0%	0	0.0%
Salaries	\$2,153,141	\$1,987,620	\$2,439,725	\$2,161,277	\$1,731,420	(\$708,305)	-29.0%	(\$429,857)	-19.9%
General Expenses	13,948	13,108	40,200	40,200	40,200	0	0.0%	0	0.0%
Contractual Services	15,615,480	15,639,515	15,412,300	14,753,531	14,123,421	(1,288,879)	-8.4%	(630,110)	-4.3%
Inter-Dept. Charges	1,289,351	1,360,265	1,449,475	1,449,475	1,359,893	(89,582)	-6.2%	(89,582)	-6.2%
Total	\$19,071,920	\$19,000,508	\$19,341,700	\$18,404,483	\$17,254,934	(\$2,086,766)	-10.8%	(\$1,149,549)	-6.2%

Office for the Aging Expenses

- Total expenditures are decreasing by \$2.1 million or 10.8% compared to the FY 11 budget, and decreasing by \$1.1 million or 6.2% compared to the FY 11 projection. The decrease is due to a reduction in salaries, contractual services and inter-departmental charges.
- Salaries are decreasing by \$708,305 or by 29% compared to last year’s budget. The decrease is due to the transfer of administrative and fiscal personal into the Human Services Administration responsibility center, the removal of termination expense and the incorporation of workforce reduction savings.
- The FY 11 salary projection of \$2.2 million is currently producing a surplus of \$278,448 due to seven full-time vacant positions. The department lost three full-time employees to this year’s Voluntary Separation Incentive Program (VSIP).

- The two part-time positions are unfilled vacant positions (one clerical and one nutritionist) that were included in the FY 11 budget but never filled.
- In FY 12 six full-time and two part-time employees have been transferred into the Health Services Administration responsibility center. The transferred titles are Accountant, Accounting Assistant, Administrative Assistant and Commissioner of Senior Citizens.

Office for the Aging Expenses, Cont.

- Contractual services are decreasing by \$1.3 million or 8.4% compared to last year's budget and \$630,110 or 4.3% compared to the FY 11 projection. The decrease is mostly due to the elimination of the Title V program (see text box to the right) and a reduction in contractual staffing with Family and Children's Association (FCA).
- The FCA staffing reduction reduces expenses from the Title III-B Community Support program, monitoring and assessing for Community Services for the Elderly (CSE) and Title IIIE Caregiver funding. A small reduction has been included in Title IIIC-2 Home Delivered Meals.
 - The next two pages detail the contracts for the Office For the Aging by vendor and program.

Title V – Senior Community Service Employment Program

Title V is a program that provides on-the-job training and work experience at public and private non-profit agencies. Participants work 20 hours per week at minimum wage. In 2012, the program will be transferred to Urban League of Westchester to administer the services. In 2010, the department temporarily took over the administration of this program from Urban League's local chapter to help correct fiscal inaccuracies. There should be no loss in services resulting from the elimination of this program.

Office for the Aging Contracts

Vendor	Description of Services	2011	2012	2012
		Adopted Budget	2012 Proposed Budget	Proposed Vs. 2011 Adopted
Catholic Charities	Title IIIC-1 - Cong. Meals	583,874	618,414	34,540
Catholic Charities	Title IIIC-2 - Home Del Meals	1,093,782	1,031,631	(62,151)
Catholic Charities	SNAP - Home Del. Meals	212,460	238,335	25,875
Catholic Charities	CSE - Trans & Support Serv.	637,743	637,743	-
Catholic Charities	EISEP - Case Management	1,076,527	1,076,527	-
Catholic Charities	Title IIIE - Caregiver	54,226	54,226	-
Cornell Coop Ext	Title IIID - Medical Mgmt.	25,750	28,750	3,000
Double Babcock	Title IIIB - Trans & Support	82,078	82,078	-
Double Babcock	Title IIIC-1 - Cong. Meals	112,250	112,385	135
EAC	Title IIIC-1 - Cong. Meals	203,325	203,535	210
EAC	Title IIIC-2 - Home Del Meals	145,466	132,006	(13,460)
EAC	Title IIIB - Trans & Support	351,302	387,874	36,572
EAC	Title IIID - Medical Mgmt.	59,903	64,903	5,000
EAC	SNAP - Home Del. Meals	149,179	148,471	(708)
EAC	CSI - Recreation	17,500	30,000	12,500
FCA	IIIB - Ombud	87,399	87,399	-
FCA	IIIB - Sr. Finance. Counsel.	173,382	173,553	171
FCA	IIIB CSP - Comm Support	453,846	154,065	(299,781)
FCA	Title IIIC-1 - Cong. Meals	243,901	212,274	(31,627)
FCA	Title IIIE - Caregiver	133,632	-	(133,632)
FCA	EISEP - Case Management	846,126	858,126	12,000
FCA	CSE - Monitor & Assess	224,771	-	(224,771)
FCA	CSE - SAFE - Fuel Emerg.	80,000	100,000	20,000
FCA	HEAP - Heat Energy (9/1/09-8/31/10)	100,000	100,000	-
FCA	Title VII - Ombud	64,759	64,759	-
FCA	LTCOP - Long Term Care	40,098	40,098	-
FCA	CRC - Caregivers	19,500	-	(19,500)
FCA	HIICAP - Health Ins. Info.	66,052	61,721	(4,331)
FCA	Title V - Sr. Emp. Train	276,388	-	(276,388)
FCA	WRAP - Weatherization	190,289	141,937	(48,352)
FISH	CSE - Trans & Support Serv.	12,640	12,640	-
5 Towns Inwood	Title IIIB - Trans & Support	69,766	55,813	(13,953)
5 Towns Inwood	Title IIIC-1 - Cong. Meals	93,574	89,030	(4,544)
Glen Cove	Title IIIB - Trans & Support	119,947	119,947	-

Office for the Aging Contracts

Vendor	Description of Services	2011	2012	2012
		Adopted Budget	2012 Proposed Budget	Proposed Vs. 2011 Adopted
Glen Cove	Title IIIC-1 - Cong. Meals	151,826	149,121	(2,705)
Glen Cove	Title IIIE - Caregiver	76,895	76,895	-
Great Neck	Title IIIB - Trans & Support	109,126	109,126	-
Great Neck	Title IIIC-1 - Cong. Meals	123,328	125,698	2,370
Helen Keller	Title IIIB - Trans & Support	24,825	24,825	-
Helen Keller	Title IIIC-1 - Cong. Meals	38,600	36,603	(1,997)
Herricks	CSE - Trans & Support Serv.	79,270	79,270	-
Herricks	Title IIIC-1 - Cong. Meals	63,120	63,515	395
Herricks	Title IIIE - Caregiver	104,392	104,392	-
Hispanic Brotherhood	Title IIIC-1 - Cong. Meals	31,364	31,406	42
JASA	Title IIIB - Trans & Support	130,698	130,698	-
JASA	Title IIIC-1 - Cong. Meals	169,783	166,853	(2,930)
JASA	Title IIIC-2 - Home Del Meals	263,923	241,256	(22,667)
JASA	SNAP - Home Del. Meals	154,564	154,564	-
JASA	EISEP - Case Management	300,130	272,120	(28,010)
LI Alzh Assn	Title IIIE - Caregiver	76,908	76,908	-
N/S Law Services	Title IIIB - Trans & Support	231,022	231,022	-
PCC	Title IIIE - Caregiver	173,446	173,446	-
PCC	CSE - Trans & Support Serv.	169,862	84,931	(84,931)
Pt Wash Sr. Cits	Title IIIC-1 - Cong. Meals	31,501	-	(31,501)
Salvation Army	Title IIIB - Trans & Support	104,458	104,458	-
Salvation Army	Title IIIC-1 - Cong. Meals	222,405	221,537	(868)
Salvation Army	Title IIIC-2 - Home Del Meals	25,545	20,652	(4,893)
Salvation Army	SNAP - Home Del. Meals	60,570	109,645	49,075
Salvation Army	Title IIIE - Caregiver	16,285	16,285	-
Sid Jacobson	Title IIIE - Caregiver	95,436	95,438	2
Urban League (not all claims in.)	CSE - Trans & Support Serv.	45,179	-	(45,179)
VNA	Title IIIC-2 - Home Del Meals	658,059	595,405	(62,654)
VNA	SNAP - Home Del. Meals	358,029	309,442	(48,587)
Westbury SC	Title IIIC-1 - Cong. Meals	20,566	20,606	40
Harmony (SAMS)	CSE - Trans & Support Serv.	75,000	83,300	8,300
Marriott	May Conference	16,700	16,700	-
In-Home-Service Blanket Encumb.	EISEP - In Home Assistance	3,108,050	3,174,117	66,067
Funding Misallocation		0	(95,053)	(95,053)
Total		15,412,300	14,123,421	(1,288,879)

Revenue	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Rents & Recoveries	\$484,058	\$1,440,702	\$0	\$6,167	\$0	\$0	*****	(\$6,167)	-100.0%
Dept Revenues	11,122	13,506	16,724	16,724	16,800	76	0.5%	76	0.5%
Interdept Revenues	593,613	260,226	469,758	469,758	469,758	0	0.0%	0	0.0%
Interfund Charges Rev	5,220	3,247,569	15,412,300	10,599,329	0	(15,412,300)	-100.0%	(10,599,329)	-100.0%
Fed Aid-Reimb Of Exp	5,223,884	5,664,621	5,576,378	5,576,378	5,255,185	(321,193)	-5.8%	(321,193)	-5.8%
State Aid-Reimb Of Exp	6,418,267	6,501,688	6,853,442	6,200,000	6,730,942	(122,500)	-1.8%	530,942	8.6%
Total	\$12,736,164	\$17,128,312	\$28,328,602	\$22,868,356	\$12,472,685	(\$15,855,917)	-56.0%	(\$10,395,671)	-45.5%

➤ **Office for the Aging Revenues**

- Although the proposed FY 12 revenue budget appears to be decreasing by \$15.9 million, this is not a true reduction since the interfund charges from the Red Light Camera Fund are now included under the Administration responsibility center.
- Inter-departmental revenues remain unchanged from last year. Inter-departmental revenue includes revenue that the department receives reimbursement through an inter-departmental service agreement with the Department of Social Services (DSS). The Office of the Aging receives reimbursement from DSS for Title 20 funding and home energy assistance program (HEAP) funding.
- The proposed FY 12 budget for federal aid is decreasing by \$321,000 or 5.8% compared to FY 11. The decrease is due to lost revenue associated with administrating the Title V program.
- State aid budgeted at \$6.7 million is marginally decreasing from the current year. The reduced amount in the FY 11 funding results from decreased reimbursed funding from the Supplemental Nutrition Assistance

Program (SNAP), Community Services for the Elderly (CSE) and a small reduction in congregate meals.

- Department revenue remains unchanged at \$16,800 in FY 12. This includes funding to cover the annual luncheon conference that the department holds every May.

Funding Sources

The department receives its State funding from the New York State Office for the Aging (NYSOFA) based on several criteria specific to program functions. NYSOFA funding enables the department to provide financial and programmatic support to non-profit agencies in the following areas of service for Title III (grants for State and community programs on Aging) categories: Title III-B Support Services, Title III-C Nutrition Services, Title III-D Health Promotion and Disease Prevention, Title III-E Caregiver Support Services and Title III-B Ombudsman Program, which provides advocacy for long term care residents in long term care facilities.

Office of Youth Services

Expense	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Full-Time Headcount	5	4	5	4	2	(3)	-60.0%	(2)	-50.0%
Salaries	\$361,633	\$337,801	\$391,164	\$372,026	\$159,287	(\$231,877)	-59.3%	(\$212,739)	-57.2%
General Expenses	738	1,318	4,612	4,612	4,800	188	4.1%	188	4.1%
Contractual Services	7,789,655	7,543,795	6,609,223	6,609,223	6,909,926	300,703	4.5%	300,703	4.5%
Inter-Dept. Charges	506,711	555,511	623,021	623,021	521,568	(101,453)	-16.3%	(101,453)	-16.3%
Total	\$8,658,738	\$8,438,424	\$7,628,020	\$7,608,882	\$7,595,581	(\$32,439)	-0.4%	(\$13,301)	-0.2%

Office of Youth Services Expenses

- Total expenditures are decreasing minimally by \$32,439 or 0.4% compared to the FY 11 budget due to reductions in salaries and inter-departmental charges which have been offset by an increase in contractual services.
- The full-time budgeted headcount of two is a decrease of three full-time positions compared to the FY 11 adopted budget and a decrease of two positions compared to the current staffing level.
 - Two full-time positions were transferred to the Administration responsibility center.
- Salaries are decreasing by \$231,877 due to the transfer of two employees into the Administration responsibility center, the elimination of termination expense and workforce reduction savings.
- General expenses budgeted at \$4,800 includes costs for office supplies, copying and postage delivery.
- Contractual services are increasing by \$300,703 or 4.5% due to an increase in the Family and Children’s Association (FCA) Youth and Community Development staffing contract. Please see text box below. The following page lists Youth Board contracts.
- The FY 12 budget includes \$704,977 for the Family and Children’s Association (FCA) Youth and Community Development staffing contract. This contract funds support specialists who handle fiscal, auditing, policy planning, grant submission, oversight and community development of the Youth Services agencies.
- Inter-departmental charges are decreasing by \$101,453 to \$521,568 in FY 12 due to the removal of information technology, telecommunication and postage charges.

Office of Youth Services Contracts

Vendor	2011 Adopted Budget	2012 Proposed Budget	2012 Proposed vs. 2011 Adopted
Advisory Council-(Mineola, New Hyde Park, Williston Park)	269,000	260,930	(8,070)
Bias Help-(County wide)	60,000	40,000	(20,000)
Big Brothers /Big Sisters of L I-(County wide)	46,000	44,620	(1,380)
Circulo de la Hispanidad-(Long Beach)	174,810	169,566	(5,244)
City of Glen Cove Youth Bureau-(Glen Cove)	73,079	70,887	(2,192)
Community Parent Center-(Bellmore, Merrick)	24,500	23,765	(735)
Community Wellness Council-(Bellmores/Merricks)	20,000	19,400	(600)
Concerned Citizens for Roslyn Youth-(Roslyn)	151,467	143,923	(7,544)
COPA Y-(Great Neck)	27,500	26,675	(825)
EAC-Mediation Alternative Project-(County wide)	49,969	39,970	(9,999)
E.O.C. of Nassau County-(Roosevelt)	160,000	155,200	(4,800)
FCA/Nassau Haven-(County wide)	403,423	391,320	(12,103)
FCA/PACT (Parents and Children Together)-(West Hempst	214,288	203,859	(10,429)
FCA/Walkabout for Young Men & Women-(County wide)	368,546	357,490	(11,056)
FCA/YAPP (Youth Adult/Participation Program)-(County w	151,523	146,977	(4,546)
Five Towns Community Center-(Inwood, Lawrence)	403,821	391,706	(12,115)
Floral Park Youth Council-(Floral Park)	15,000	14,550	(450)
Freeport Pride-(Freeport)	356,590	345,892	(10,698)
Gateway Youth Outreach-(Elmont)	338,218	328,071	(10,147)
Hempstead Hispanic Civic Association-(North Hempstead)	50,000	25,000	(25,000)
Hicksville Teen-Age Council-(Hicksville)	161,712	156,861	(4,851)
Hispanic Brotherhood of Rockville Centre-(RVC)	90,086	87,383	(2,703)
Hispanic Counseling Center-(Hempstead)	168,010	162,970	(5,040)
La Fuerza Unida-(Glen Cove)	138,006	133,866	(4,140)
Littig House Community Center-(Port Washington)	160,568	155,751	(4,817)
Long Beach Martin Luther King Center-(Long Beach)	209,630	199,341	(10,289)
Long Beach REACH combined-(LB)	298,496	289,541	(8,955)
Long Beach REACH-(Westbury/New Cassel)	249,074	241,602	(7,472)
Long Island Advocacy-(County wide)	70,193	68,087	(2,106)
Long Island Crisis Center-(County wide)	125,794	122,020	(3,774)
Long Island Crisis Center-(County wide)	192,219	186,452	(5,767)
Manhasset/Great Neck E.O.C.(Manhasset)	101,429	98,386	(3,043)
Memorial Youth Outreach-(Roosevelt)	246,206	200,000	(46,206)
Nassau County Coalition Against Domestic Violence-(Coun	59,314	57,535	(1,779)
North Shore Boys and Girls Club-(Glen Head)	35,000	33,950	(1,050)
STRONG Youth-(Uniondale, Roosevelt, Hempstead)	225,000	218,250	(6,750)
Tempo Youth Services	32,500	30,525	(1,975)
Time Out Club of Hempstead-(South Hempstead)	182,000	176,540	(5,460)
Uniondale Community Council-(Uniondale)	168,744	163,682	(5,062)
YES Community Counseling Center-(Massapequa, Plainview	265,508	257,543	(7,965)
Youth & Family Counseling-(Oyster Bay/East Norwich)	72,000	69,840	(2,160)
FCA - Support Services	0	704,977	704,977
Funding Misallocation	0	(104,977)	(104,977)
Total	6,609,223	6,909,926	300,703

Revenue	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Rents & Recoveries	\$1,765,320	\$2,040,947	\$0	\$15,000	\$0	\$0	*****	(\$15,000)	-100.0%
Interfund Charges Rev	0	1,841,256	6,250,940	5,246,735	0	(6,250,940)	-100.0%	(5,246,735)	-100.0%
State Aid-Reimb Of Exp	1,402,565	903,391	1,168,602	900,841	935,000	(233,602)	-20.0%	34,159	3.8%
Total	\$3,167,885	\$4,785,593	\$7,419,542	\$6,162,576	\$935,000	(\$6,484,542)	-87.4%	(\$5,227,576)	-84.8%

Office of Youth Services Revenue

- The FY 12 revenue budget of \$935,000 for Youth Services consists entirely of state aid.
 - State aid funding to Nassau County from the Office of Children and Family Services (OCFS) is based on an approved County Comprehensive Plan for Youth Services and Runaway/Homeless Youth.
 - Funding is related to the two programs for Youth Development and Delinquency Prevention (YDDDP) and Runaway and Homeless Youth Act (RHYA). (See text box on this page).

- Interfund charges have been eliminated from the FY 12 budget due to the transfer of reimbursable Red Light Camera revenue to the Human Services Administration responsibility center.

Runaway and Homeless Youth Act (RHYA)
 RHYA is an aid to localities which provides 60% state aid reimbursement to Nassau County shelters and programs for runaway and homeless youth. Annual allocation is not formula driven, but instead a share of New York State’s total allocation. Nassau County receives approximately 9% of the Statewide allocation.

Youth Development and Delinquency Prevention (YDDDP)
 YDDP is a State funding source allocated to local Youth Bureaus to meet locally identified needs and includes a small reimbursable amount for administrative salaries. A local match is required to ensure that YDDP leverages significant contributions from other sources. The current allocation is based on the Nassau County 0-18 year old population. For the County, the 2010 U.S. Census has a total of 344,970 youths; however the inclusion of a “not withstanding clause” gives the State the ability to change the rate of the allocation from year to year. In 2011, the rate of allocation is decreasing from \$3.28 in 2010 to \$2.53. The Youth Board receives a portion of this allocation and the remaining funds are distributed to the local municipalities.

The Office of Physically Challenged

Expense	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Full-Time Headcount	3	4	4	5	4	0	0.0%	(1)	-20.0%
Salaries	\$262,127	\$182,124	\$304,637	\$326,296	\$222,824	(\$81,813)	-26.9%	(\$103,472)	-31.7%
Equipment	199	0	1,000	1,000	1,000	0	0.0%	0	0.0%
General Expenses	16,174	947	16,170	13,595	13,800	(2,370)	-14.7%	205	1.5%
Inter-Dept. Charges	377,741	245,888	358,651	358,651	203,457	(155,194)	-43.3%	(155,194)	-43.3%
Total	\$656,241	\$428,959	\$680,458	\$699,542	\$441,081	(\$239,377)	-35.2%	(\$258,461)	-36.9%

Expenses

- The proposed FY 12 budget is decreasing by \$239,377 or 35.2% from the FY 11 adopted budget, due primarily to the consolidation of the Office for the Physically Challenged into the Office of Health and Human Services.
- Salaries for the proposed 2012 budget decreased by \$81,813, which is a reduction of one full-time position. This headcount of four is consistent with the 2011 adopted budget.
- The inter-departmental charges budget allocates \$203,457, which is a decrease of \$155,194 or 43.3% from the adopted 2011 budget.

Revenues

Revenue	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Fines & Forfeits	\$23,798	\$29,889	\$40,000	\$40,000	\$40,000	\$0	0.0%	\$0	0.0%
Rents & Recoveries	2,876	0	0	0	0	0	*****	0	*****
Total	\$26,674	\$29,889	\$40,000	\$40,000	\$40,000	\$0	0.0%	\$0	0.0%

- The FY 12 revenue budget is \$40,000, which remains constant with the 2011 budget. This revenue represents the department’s handicapped parking fine surcharge.

The mission of the Department of Social Services (DSS) is to provide supportive services and financial assistance to eligible individuals and families in Nassau County, consistent with federal and state laws.

Expense	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Full-Time Headcount	815	770	820	783	814	(6)	-0.7%	31	4.0%
Part-Time and Seasonal	100	100	109	87	104	(5)	-4.6%	17	19.5%
Salaries	\$48,482,972	\$49,199,102	\$53,373,665	\$52,629,221	\$47,611,546	(\$5,762,119)	-10.8%	(\$5,017,675)	-9.5%
Equipment	36,630	31,586	36,630	36,630	24,000	(12,630)	-34.5%	(12,630)	-34.5%
General Expenses	1,086,783	997,069	1,201,783	1,166,783	982,700	(219,083)	-18.2%	(184,083)	-15.8%
Contractual Services	13,195,179	12,356,033	11,873,730	10,747,653	7,931,409	(3,942,321)	-33.2%	(2,816,244)	-26.2%
Utility Costs	289	346	400	400	0	(400)	-100.0%	(400)	-100.0%
Inter-Dept. Charges	19,279,450	22,153,433	23,069,160	23,069,160	20,083,243	(2,985,917)	-12.9%	(2,985,917)	-12.9%
Recipient Grants	59,101,808	67,661,370	73,050,000	72,765,000	74,645,000	1,595,000	2.2%	1,880,000	2.6%
Purchased Services	50,960,629	56,799,630	59,273,651	57,298,651	57,944,683	(1,328,968)	-2.2%	646,032	1.1%
Emerg Vendor Payments	57,508,115	61,714,048	63,808,000	63,808,000	64,396,824	588,824	0.9%	588,824	0.9%
Medicaid	227,852,906	238,872,619	242,763,290	242,763,290	249,938,445	7,175,155	3.0%	7,175,155	3.0%
Total	\$477,504,761	\$509,785,235	\$528,450,309	\$524,284,788	\$523,557,850	(\$4,892,459)	-0.9%	(\$726,938)	-0.1%

Expenses

- The FY 12 proposed budget is \$523.6 million, which is \$4.9 million less than the FY 11 budget and \$0.7 million less than the FY 11 projected actual. The majority of the year over year budget decrease is reflective of the Administration’s efforts to reduce salaries and other expenses within its control to offset the increased cost in entitlement programs. In comparison to last year’s budget, salaries are decreasing by \$5.8 million and contractual services are decreasing by \$3.9 million to offset the net increase of \$8.0 million in Direct Assistance Programs, which include Recipient Grants, Purchased Services, Emergency Vendor Payments and Medicaid.
- Full-time headcount in September 2011 is 783 which includes the impact in July 2011 of layoffs, 21 in total, as an initiative to reduce county expenses and streamline services. The proposed 2012 budget funds 814 positions which is 31 higher than the current onboard. In 2012 a total of 17 staff members from Child Protective Services (CPS) will be transferred into the General Fund. These services are mandated and while the grant funding will cease, the department is obligated to provide them. The remaining funded positions are Clerks, Caseworkers and Social Welfare Workers.

Expenses, Cont.

- It is important to note that salary savings from layoffs are also offset by a loss in federal and state reimbursements in addition to the unemployment cost the county incurs. A comparison of the funded vacancies by title reveals that they do not match the positions of employees previously laid-off, and therefore are not backfills for these positions.
- Effective in 2011 a change in the reimbursement percentages for the Temporary Assistance to Needy Families (TANF) and Safety Net (SAN) programs will negatively impact expenses. The change consists of TANF expenses becoming one hundred percent reimbursable which is offset by a twenty-one percent increase in the county’s portion of SAN expenses; historically there is a larger number of clients falling into SAN coverage and expenses are generally higher. TANF is limited to five years, once that is exhausted a recipient will move to SAN which has no time restrictions. The shift is illustrated in the table below:

Funding Streams			
		Prior Percent Funding	2011 Percent Funding
TANF	County	25%	0%
	Federal	50%	100%
	State	25%	0%
SAN	County	50%	71%
	State	50%	29%

- The department continues to seek increased efficiencies; the following actions have been implemented:
 - Foster care payments are now made to families via debit cards eliminating the need for manual checks.
 - The department now electronically captures children’s attendance records from day care providers and uses that information to process payments.
- The department’s budget includes \$3.6 million in salary reduction initiatives which is complicated by the transfer of grant funded employees into the operating fund and should the savings not materialize the department will not meet its salary obligations.

Expenses, Cont.

Staffing Analysis -Full-Time						
	FY 11 Adopted	Sept-11 Actual	FY 12 Request	FY 12 Executive	Exec. vs 11 Adopt	Exec. vs Actual
10 Administration						
Administration	12	11	11	11	(1)	0
Support Services	30	30	31	31	1	1
Legal	6	6	6	6	0	0
Systems Administration	5	18	18	18	13	0
Staff Development	5	5	5	5	0	0
Total for Control Center	58	70	71	71	13	1
20 Public Financial Assistance						
Public Assistance	130	129	136	136	6	7
Community Relations & Hsing	12	16	14	14	2	(2)
Medical Assistance	144	142	145	145	1	3
Medical Services	11	11	12	12	1	1
Support Services	17	16	17	17	0	1
Accounting	42	36	39	42	0	6
Employment Program	4	2	3	3	(1)	1
Food Stamps	4	7	9	9	5	2
Support Collection Unit	72	68	68	68	(4)	0
Day Care Services	0	1	0	0	0	(1)
Total for Control Center	436	428	443	446	10	18
30 Services						
Provider Services	1	3	1	1	0	(2)
Information Resource Referral	4	4	4	4	0	0
Children's Services	91	86	89	95	4	9
Child Protective Services	132	120	139	143	11	23
Adult Protective Services	26	23	26	26	0	3
Day Care Services	29	24	26	26	(3)	2
Total for Control Center	283	260	285	295	12	35
51 Juvenile Detention Center						
NC Juvenile Detention Center	43	25	26	2	(41)	(23)
Total Full-time	<u>820</u>	<u>783</u>	<u>825</u>	<u>814</u>	<u>(6)</u>	<u>31</u>

- The total full-time staffing budget is decreasing from FY 11 by 6 positions and increasing from the September 1, 2011 actual by 31 positions. The Juvenile Detention Center has been the most impacted with a decrease of 41 positions from last year's budget and includes an additional budgeted decrease of 23 positions from the current actual due to the responsibilities being shifted to Probation. The detention center is certified to maintain 16 beds based on decreased population which is a reduction from the 32 beds it had in the past.
- Under the Services control center, Child Protective Services combine for a total increase of 32 positions of which 17 will be transferred in from the Grant Fund. The estimated cost associated with the transfer is approximately \$1.1 million.
- The Administration unit has increased by 13 System Administrators from the 2011 adopted budget and remains at that level in the 2012 proposed budget. Multi Key Board operators previously assigned to Information Technology were transferred to Social Services in 2011 and correctly included in the 2012 proposed budget. Similarly the Public Financial Unit is budgeted to increase by 10 budget to budget and 18 from the current on board. The increase is associated with the increased demand for public assistance.
- All funded positions for 2012 may not materialize unless savings come to fruition.

Expenses, Cont.

Staffing Analysis - Part-Time						
	FY11	Sept-11	FY12	FY12	Exec. vs	Exec. vs
	<u>Adopted</u>	<u>Actual</u>	<u>Request</u>	<u>Executive</u>	<u>11 Adopt</u>	<u>Actual</u>
10 Administration						
Administration	1	1	1	1	0	0
Support Services	9	7	8	10	1	3
Systems Administration	1	3	3	3	2	0
Total for Control Center	11	11	12	14	3	3
20 Public Financial Assistance						
Public Assistance	10	9	10	12	2	3
Community Relations & Hsing	1	2	1	3	2	1
Medical Assistance	10	6	8	13	3	7
Medical Services	1	0	0	0	(1)	0
Support Services	1	1	1	1	0	0
Accounting	4	5	5	8	4	3
Employment Program	1	0	0	1	0	1
Food Stamps	2	1	1	2	0	1
Support Collection Unit	4	4	4	4	0	0
Total for Control Center	34	28	30	44	10	16
30 Services						
Provider Services	0	2	0	0	0	(2)
Children's Services	14	9	11	13	(1)	4
Child Protective Services	27	23	29	29	2	6
Day Care Services	0	2	2	2	2	0
Total for Control Center	41	36	42	44	3	8
51 Juvenile Detention Center						
NC Juvenile Detention Center	23	12	12	2	(21)	(10)
Total Part-time and Seasonal	<u>109</u>	<u>87</u>	<u>96</u>	<u>104</u>	<u>(5)</u>	<u>17</u>

- From a macro view, the total part-time head count is decreasing by 5 positions from the 2011 adopted budget and funds an additional 17 positions from the current actual. Decreases in the Juvenile Detention Center staff mirror the full-time staffing budget trend, decreasing to 2 positions in the proposed 2012 budget which represents a total decrease of 21 positions from last year's adopted budget.
- Under the Services control center, Child Protective Services combine for a total increase of 10 positions offset by a decrease of 2 positions in Provider Services.
- The Public Financial Unit is budgeted to increase by 10 positions from budget to budget and 16 from the current on board.

Expenses, Cont.

- Equipment is decreasing by \$12,630 from both the 2011 budget and the current projections. The reduced amount reflects funding for only necessary supplies.
- General expenses are decreasing by \$219,083 from the previous year which included vehicle leases paid in advance.
- Contractual services are decreasing by \$3.9 million or 33.2% from the 2011 adopted budget; some existing non-mandated contracts, a complete list of which can be found on page 34, have been reevaluated and were cut or adjusted; they include:
 - The Juvenile Detention Center contracts for \$835,425 which shifted to Probation.
 - The Nurses and Disability Determination contracts with the Nassau University Medical Center (NUMC). The first is reduced by \$1.7 million and the latter for \$290,000 is completely eliminated.
 - Employment programs which include the Health & Welfare Council, Town of Oyster Bay, EOC and Long Beach Adult Learning Center are among many other contracts which will be reviewed and new proposals requested.
- Recipient grant payments are projected to be marginally lower than budget in FY 11. There has been a Countywide effort to reduce expenses by cutting contracts and renegotiating rates offset by caseload increases in the Temporary Assistance to Needy Families (TANF) and Safety Net programs as illustrated in the “Nassau County TANF and Safety Net Case Load” chart later in the report. As the economy recovers, the department budgeted a similar percentage increase in FY 12.
 - Compared to the same time period in 2010, the average of the first eight months of 2011 has seen an 11.9% increase in TANF cases and a 17.6% increase in Safety Net cases. These increases are sharply down from the ones seen from 2009 to 2010. Caseloads, directly affected by the economy, peaked from 2008 through 2010. Cases have been stabilizing in 2011. The August filings actually show a 0.5% decrease from the prior month in 2011.
- The purchased services budget for FY 12 is decreasing from the FY 11 budget by \$1.3 million and increasing from the projected amount by \$0.6 million. The decrease reflects initiatives implemented by DSS which include an increase in the family portion of day care provider expenses and other anticipated savings from audits and more stringent program qualifications. All these initiatives will need to be realized to make the budget.
- Emergency Vendor Payments is increasing by a very modest 0.9% in FY 12 from the adopted 2011 budget. As in purchased services, many initiatives have been put forth and will need to come to fruition.
- Medicaid is increasing compared to the FY 11 adopted budget by \$7.2 million. The County share of Medicaid expense is capped at 2011 expenses plus three percent.
- As can be seen in the chart on the next page, direct assistance is the largest expense category for DSS, making up 85.4% of the budget. Medicaid – local share comprises 55.9% of direct assistance.

FY 2012 Proposed DSS Expense Budget



Note: OTPS includes Inter-departmental charges

Program Descriptions

Recipient Grants - TANF and Safety Net

The largest components of the proposed budget for recipient grants will be used to fund Safety Net (\$35.8 million) and TANF (\$30.6 million). States receive a block grant allocation and are required to maintain a historical level of spending known as maintenance of effort. States may use TANF funding “to provide assistance to needy families so that children can be cared for in their own homes; to reduce dependency by promoting job preparation, work and marriage; to prevent out-of-wedlock pregnancies; and to encourage the formation and maintenance of two-parent families.”

In December of 2001, the first TANF recipients began to reach the 5-year maximum term that a family would be allowed to participate in this program. Those individuals who are not eligible for other assistance programs can apply for the Safety Net program if they are single adults, childless couples, children living apart from any adult relative, families of persons abusing drugs or alcohol, families of persons refusing drug/alcohol screening, assessment or treatment, persons who have exceeded the 60-month limit on assistance, or aliens who are eligible for temporary assistance, but who are not eligible for federal reimbursement. Benefits are provided as cash for 24 months. After 24 months benefits may continue as non-cash payment (vendor check or voucher).

Various other programs, such as Subsidized Adoptions, Children in Foster Homes, and Low Income Home Energy Assistance (LIHEAP), are budgeted to receive the remaining \$8.3 million.

Program Descriptions, Cont.**Emergency vendor payments**

Emergency vendor payments costs are related to various programs, including training schools, education of handicapped children, juvenile delinquents (CC65), Children in Institutions (CC62), and Persons in Need of Supervision (PINS). Expenses cover such items as room and board, education, and childcare.

Medicaid

Medicaid is a jointly-funded, federal-state health insurance program for certain low-income and needy people, including children, the aged, blind, and/or disabled, and people who are eligible to receive federally assisted income maintenance payments. Medicaid payments are used to pay for nursing homes, hospital bills, prescription medicine, doctors, dentists, medical transportation, etc. Although states are required to pay for a core set of benefits, they can choose to offer such optional benefits as prescription drugs and dental care. Until the implementation of the Medicaid cap, the amount that was the responsibility of the County varied depending on the type of expenditure. As part of the enacted State budget for 2005-2006, the governor and the State Legislature put in place a cap on the growth of the local share of Medicaid. Starting in 2009, the cost will be the prior year's cost plus three percent, with the indigent care payment and the health insurance premiums and transportation payments added on after inflation.

Purchased Services

Purchased Services include costs associated with day care and homemaking. Child care is provided not only for individuals on temporary assistance, but also to those working families who meet income guidelines for subsidies.

Title XX Homemaker Services provide cooking, shopping, and cleaning to income eligible individuals above the Medicaid level and with limited resources.

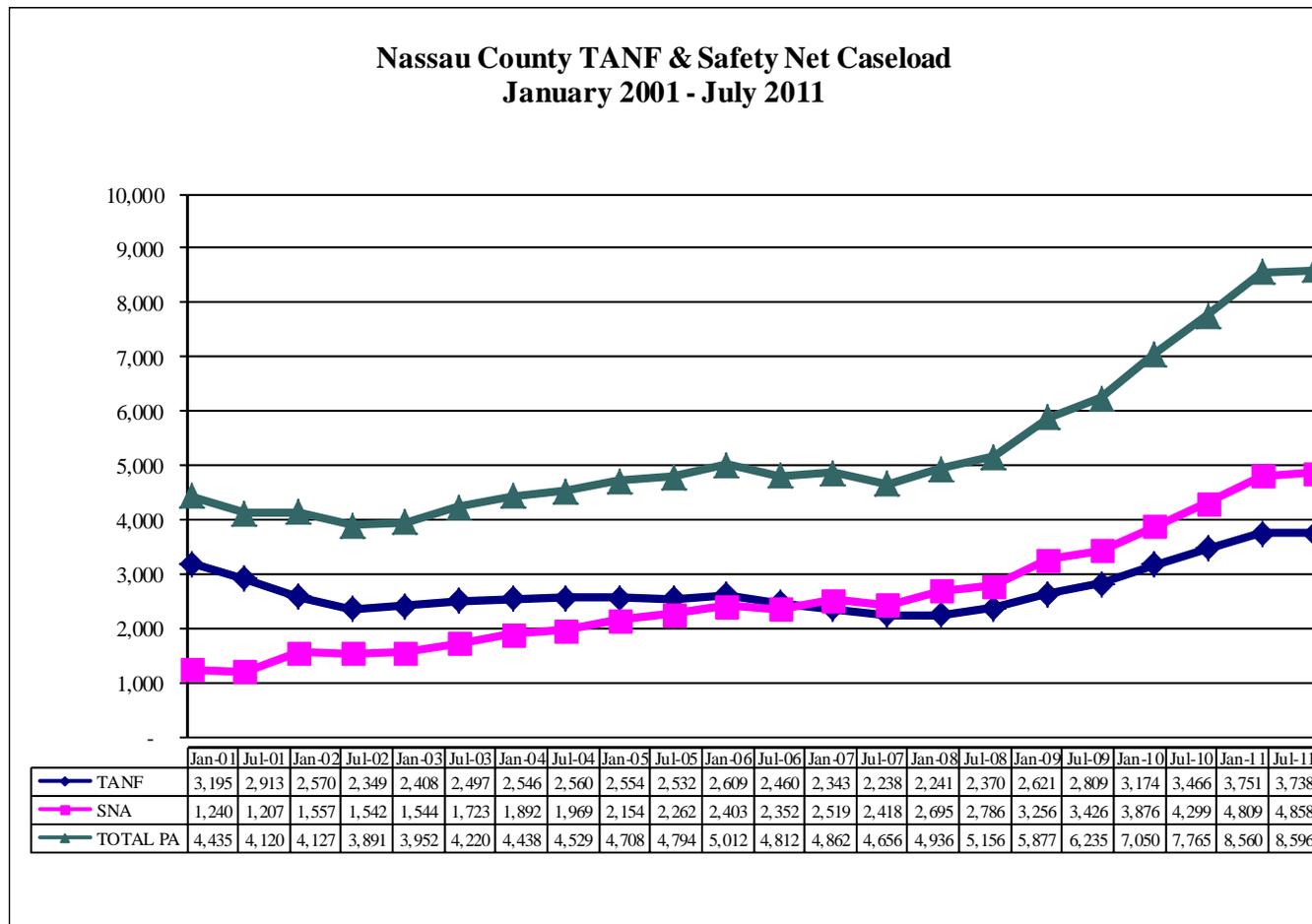
LIHEAP

LIHEAP is a Federally-funded program that assists low-income households in paying their bills, energy crisis management, weatherization and energy-related home repairs.

Expenses, Cont

Expenses by Control Center						
(\$'s in millions)						
Control Center	Historical		2011	2012	Exec. vs. Adopted	
	2009	2010	Adopted Budget	Exec. Budget	Var.	%
Administration	\$24.5	\$27.2	\$25.8	\$22.8	-\$3.0	-11.7%
Public Financial Assis.	34.2	34.2	37.0	33.1	-3.8	-10.4%
100% Funded Positions	0.0	0.0	0.0	0.0	0.0	*****
Services	18.6	18.8	21.3	20.6	-0.7	-3.1%
Juvenile Detention Ctr.	4.8	4.5	5.5	0.1	-5.4	-98.1%
Real Estate Expense	0.0	0.0	0.0	0.0	0.0	0.0%
Educ Handicapped Child	14.0	14.1	14.5	14.7	0.2	1.0%
Family Assistance	33.6	38.2	40.8	40.6	-0.2	-0.5%
Safety Net Assistance	30.7	37.9	41.0	42.9	1.9	4.6%
Children in Institutions	17.0	16.7	16.8	17.3	0.5	3.0%
Children in Foster Homes	1.7	2.0	2.1	2.1	0.0	1.7%
Juvenile Delinquents	7.6	8.0	8.0	8.8	0.8	9.4%
Training Schools	3.2	4.8	4.9	5.0	0.1	1.1%
Non Secure Detention	2.1	0.8	1.4	0.5	-0.9	-62.9%
Child. Foster Homes - 4E	0.7	0.8	0.8	0.8	0.0	-5.0%
Subsidized Adoptions	5.3	5.0	5.3	5.3	0.0	0.0%
Burials	0.2	0.2	0.3	0.3	0.0	-10.1%
Medicaid MMIS	229.8	240.7	242.8	249.9	7.2	3.0%
HEAP	0.5	0.7	1.0	1.0	0.0	-2.9%
Title XX	49.1	55.0	59.3	57.9	-1.3	-2.2%
Total	477.5	509.8	528.5	523.6	-4.9	-0.9%

- Administration is decreasing from the 2011 budget because of \$3.6 million anticipated labor savings.
- As mentioned above, the Juvenile Detention Center expense is shifted to the Probation department.
- There is a reduction in contractual expenses of \$2.8 million in the Public Financial Assistance control center.
- Medicaid is increasing by 3.0% over the prior year as dictated in the cap on the local share of Medicaid.



- The current total caseload of TANF and Safety Net is 8,596, which represents a modest increase from January 2011.
- Combined the 2012 caseload is expected to increase by approximately two percent from FY 11 projected.
- The FY 12 budget for Safety Net Assistance is \$1.9 million over the FY 11 budget.
- Family Assistance (TANF) is increasing in 2012 by \$199,600 over the FY 11 budget.

Expenses, Cont.

Social Services Contractual Services Summary

	2011 Adopted Budget	2012 Proposed Budget	Difference		2011 Adopted Budget	2012 Proposed Budget	Difference	
Responsibility Center 1000 Administration					Responsibility Center 2600 Employment			
Health & Welfare Council	130,000	0	(130,000)		EAC - Education & Training	437,141	356,989 (80,152)	
L.I. Council of Churches	127,452	100,000	(27,452)		EAC - Concillation Services	118,677	96,917 (21,760)	
American Record Mgt Systems	175,000	175,000	0		Town of Oyster Bay	651,161	531,767 (119,394)	
Scanning	950,000	950,000	0		Long Beach Adult Learning Center	385,873	315,121 (70,752)	
Hummingbird Corp.(DOCS)	15,000	0	(15,000)		FEGS	482,215	391,749 (90,466)	
Don Rodgers		0	0		EOC	451,601	379,272 (72,329)	
Youth Summer Lunch Program	100,000	15,973	(84,027)		Total	2,526,668	2,071,815 (454,853)	
Total	1,497,452	1,240,973	(256,479)		Responsibility Center 2800 Child Support			
Responsibility Center 2100 Temporary Assistance						YMS Management Associates	125,000	125,000 0
Nassau County Coalition Against Dom Viol. TANF	0	7,132	7,132		EAC - Project Support	41,843	150,000 108,157	
Circulo De La Hispanidad Homeless TANF	0	6,889	6,889		Laboratory Corp of America	24,000	24,000 0	
NUMC - Disability Determinations	290,000	0	(290,000)		Tristate Judicial Services	90,000	90,000 0	
EAC - HEAP & WRAP	299,002	300,000	998		Total	280,843	389,000 108,157	
TemPositions/Essey	512,500		(512,500)		Responsibility Center 5100 (J.D.C.)			
Summit Security Svcs	685,000	685,000	0		L.T.I. (Project SAMP)	490,000	0 (490,000)	
Volunteer Luncheon	8,500	0	(8,500)		NUMC -Staff Physicals	25,000	0 (25,000)	
Family Type Homes for Adults	115,000	115,000	0		NUMC - Medical Services For Children	155,000	0 (155,000)	
HHS Transportation Services	40,000	0	(40,000)		Building Star Security Services	156,000	0 (156,000)	
Total	1,950,002	1,114,021	(835,981)		Handle With Care (Training)	5,625	0 (5,625)	
Responsibility Center 2400 Medical Assistance					Chaplaincy	3,800	0 (3,800)	
Salient Medicaid Fraud & Abuse	30,000	43,400	13,400		North Shore Child Guidance		0	
Bonadio & Co.	325,000	280,000	(45,000)		Total	835,425	0 (835,425)	
American Quality Review		80,000	80,000		Total Contractual			
Servisair/Logisticare	570,000	567,200	(2,800)		11,873,730	7,931,409	(3,942,321)	
NUMC - Nurses (PCA/DCAP)	3,718,340	2,050,000	(1,668,340)					
Total	4,643,340	3,020,600	(1,622,740)					
Responsibility Center 3200 Services To Children								
Tristate Judicial Services	10,000	10,000	0					
Child Care Council of Nassau	100,000	70,000	(30,000)					
Holiday Party for Foster Children	15,000	15,000	0					
Foster Parent Dinner	15,000	0	(15,000)					
Total	140,000	95,000	(45,000)					

Revenues

Revenue	Historical		2011		2012	Exec. vs. Adopted		Exec. vs. Projected	
	2009	2010	Adopted Budget	OLBR Projected	Executive Budget	Variance	Percent	Variance	Percent
Rents & Recoveries	\$4,490,879	\$2,930,015	\$0	\$0	\$0	\$0	*****	\$0	*****
Dept Revenues	12,321,427	13,198,192	11,995,000	11,995,000	14,701,232	2,706,232	22.6%	2,706,232	22.6%
Interdept Revenues	97,393	78,898	110,000	110,000	100,600	(9,400)	-8.5%	(9,400)	-8.5%
Fed Aid-Reimb Of Exp	142,512,039	145,002,619	124,088,855	121,673,309	130,024,007	5,935,152	4.8%	8,350,698	6.9%
State Aid-Reimb Of Exp	81,239,567	97,404,590	88,705,159	88,166,289	62,885,116	(25,820,043)	-29.1%	(25,281,173)	-28.7%
Total	\$240,661,305	\$258,614,314	\$224,899,014	\$221,944,598	\$207,710,955	(\$17,188,059)	-7.6%	(\$14,233,643)	-6.4%

- The Proposed FY 12 revenue budget is decreasing by \$17.2 million compared to the FY 11 adopted budget due to a decrease in state aid.
- The increase in departmental revenues from both the budget and projections of \$2.7 million is attributable to higher welfare receipts which include the return of security deposits fronted by the department on behalf of the recipient.
- Federal aid is increasing from the FY 11 budget by \$5.9 million. FMAP payments ended in June of 2011 and the \$16.3 million in revenue received will no longer be available. However revenue is increasing in total due to the shift in reimbursement rates between TANF and SAN. Federal assistance will increase by \$23.9 million and will be offset by a State Aid decrease of \$11.3 million.
- State aid is budgeted to decrease by \$25.3 million. Of the change, \$11.3 million is attributable to the shift between federal and state aid discussed above. In addition, the reduction of expenses in the Juvenile Detention Center will lead to the loss of \$4.0 million reimbursable revenue. Finally, home relief revenue is decreasing \$6.8 million.

Revenues, Cont.

FY 12 FEDERAL AND STATE AID BUDGET AS A % OF EXPENSE BY CONTROL CENTER					
Control Center	Expenses	\$			%
		Federal Aid	State Aid	State Funded	Federal/ State Funded
Administration	\$22,773,405	\$8,508,284	\$6,657,694	\$15,165,978	66.6%
Public Financial Assistance	33,116,902	22,786,058	15,374,566	38,160,624	115.2%
Division of Services	20,637,862	10,278,205	9,767,409	20,045,614	97.1%
Juvenile Detention Center	103,729	0	0	0	0.0%
Real Estate Expense	1,000	0	0	0	0.0%
Educ. Handicapped Children	14,650,000	0	2,699,116	2,699,116	18.4%
TANF	40,550,400	37,873,300	0	37,873,300	93.4%
Safety Net Assistance	42,875,000	0	11,708,750	11,708,750	27.3%
Children in Institutions	17,250,000	11,212,500	4,226,250	15,438,750	89.5%
Children in Foster Homes	2,126,100	1,275,660	578,193	1,853,853	87.2%
Juvenile Delinquents	8,750,000	3,937,500	1,372,000	5,309,500	60.7%
Training Schools	5,001,500	0	0	0	0.0%
Non-Secure Detention	519,924	0	604,714	604,714	116.3%
Children in Foster Homes - 4E	755,000	377,500	271,424	648,924	86.0%
Subsidized Adoptions	5,300,000	2,385,000	2,120,000	4,505,000	85.0%
Burials	275,000	0	5,000	5,000	1.8%
HEAP	990,000	990,000	0	990,000	100.0%
Title XX	57,943,583	29,000,000	5,500,000	34,500,000	59.5%
Sub-Total	273,619,405	128,624,007	60,885,116	189,509,123	69.3%
Medicaid MMIS	249,938,445	1,400,000	2,000,000	3,400,000	1.4%
Total	\$523,557,850	\$130,024,007	\$62,885,116	\$192,909,123	36.8%

- In FY 12 the total non-Medicaid budgeted reimbursement averages 69.3% of expenses.
- Certain preventive services are reimbursed at 65%, but are not capped. Foster care placements and PINS are two such programs. With the implementation of the Medicaid cap, Medicaid administrative expenses, which have been built into the County's base rate, are reimbursed at 100%.