

## 1. Budget Hearing

### Documents:

[10.5.20 - 2021 BUDGET HEARING - AGENDA - PDF.PDF](#)

## 1.1. Budget Hearing

### Documents:

[2021 BUDGET HEARING - FULL LEGISLATIVE, 10-05-20.PDF](#)

# NASSAU COUNTY LEGISLATURE

Theodore Roosevelt Executive and Legislative Building  
1550 Franklin Avenue, Mineola, New York 11501

**2021 Budget Hearing**  
**October 5, 2019**  
**6:30 P.M.**

## **AGENDA**

|    |                                                                                                         |
|----|---------------------------------------------------------------------------------------------------------|
| 1. | Office of the Nassau County Comptroller<br>Hon. Jack Schnirman, Nassau County Comptroller Nassau County |
| 2. | Office of Management and Budget<br>Andrew Persich, Budget Director                                      |
| 3. | Department of Consumer Affairs<br>Gregory May, Commissioner                                             |
| 4. | Department of Human Services<br>Carolyn McCummings, MPH, PhD, Commissioner                              |
| 5. | Department of Social Services<br>Nancy Nunziata, Commissioner                                           |
| 6. | Department of Assessment<br>David Moog, Assessor                                                        |
| 7. | Department of Public Works<br>Ken Arnold, PE, Commissioner                                              |
| 8. | Minority Affairs<br>Lionel Chitty, Executive Director                                                   |
| 9. | Department of Health<br>Lawrence E. Eisenstein, MD, MPH, FACP                                           |

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NASSAU COUNTY LEGISLATURE

2021 BUDGET HEARING  
FULL LEGISLATURE

RICHARD NICOLELLO,  
Presiding Officer

1550 Franklin Avenue  
Mineola, New York

Monday, October 5, 2020  
6:45 P.M.

1

2     A P P E A R A N C E S:3     RICHARD NICOLELLO,  
4         Presiding Officer5     HOWARD KOPEL,  
6         Alternate Deputy Presiding Officer7     DENISE FORD,  
8         Alt. Deputy Presiding Officer

9     STEVEN RHOADS

10    DEBRA MULE

11    C. WILLIAM GAYLOR III

12    VINCENT MUSCARELLA

13    ELLEN BIRNBAUM

14    LAURA SCHAEFER

15    THOMAS MCKEVITT

16    KEVAN ABRAHAMS,  
17         Minority Leader

18    ROSE MARIE WALKER

19    JOHN FERRETTI, JR.

20    JOSHUA LAFAZAN

21    ARNOLD DRUCKER

22    JAMES KENNEDY

23    DELIA DERIGGI-WHITTON

24    CARRIE SOLAGES

25    SIELA BYNOE

26    MICHAEL PULITZER,  
27         Clerk of the Legislature

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2 CHAIRMAN NICOLELLO: I call the  
3 hearing to order and ask everyone to please  
4 rise for Legislator Walker to lead us in the  
5 Pledge of Allegiance.

6 (The Pledge of Allegiance was  
7 recited.

8 CHAIRMAN NICOLELLO: Welcome to  
9 the first budget hearing which involves  
10 presentations by the Comptroller, Office of  
11 Management and Budget and various  
12 departments of the county.

13 Let's start things off by  
14 inviting the Comptroller up to give that  
15 presentation.

16 COMPTROLLER SCHNIRMAN: Presiding  
17 Officer can you hear me all right?

18 CHAIRMAN NICOLELLO: Yes.

19 COMPTROLLER SCHNIRMAN: Okay.  
20 Very good. Good evening, Presiding Officer  
21 Nicolello, Minority Leader Abrahams, members  
22 of the Legislature.

23 Before we get into the numbers, I  
24 just want to say that I hope that everybody  
25 who is here in person as well as remotely, I

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2 hope all your families are healthy and well.

3 I want to thank the Legislature  
4 for making the option of joining via  
5 Microsoft teams available in a time where  
6 circumstances have required so many of us to  
7 meet and work this way. Our team  
8 appreciates this and it really has been a  
9 push towards modernization for all of us  
10 across the county.

11 I have to say, speaking for our  
12 office, it's been very productive. It seems  
13 like it has been that way across the county  
14 and that's a tribute to our workforce.

15 Getting into our presentation  
16 this evening, clearly COVID-19 is an  
17 unprecedented crisis. We can see that  
18 reflected in the impact on our residents,  
19 local businesses, on our economy and  
20 ultimately on the local government finances  
21 of course as well.

22 From a financial perspective as  
23 we point out each time we meet, we see time  
24 and time again we see our revenue stream is  
25 economically sensitive very much so as

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2       evidenced by the crisis we are facing now  
3       and we are seeing impacts to more than just  
4       sales tax, our largest revenue in the  
5       budget.

6                   We see that regardless of  
7       progress to the county's finances over the  
8       past several years, COVID-19 has really  
9       changed the equation.

10                  So we're here with you today to  
11       present our report on the proposed 2021  
12       budget. I want to thank deputy comptroller  
13       in charge of accounting, Tony Dalessio and  
14       director of accounting, Lisa Tsikouras for  
15       standing by here as well to answer questions  
16       as we walk through the report.

17                  We are also joined by deputy  
18       controller chief counsel Jeff Schoen and  
19       deputy comptroller for audit and operations  
20       Kim Brandeau.

21                  So, as outlined in the county  
22       charter, we're here today to render our  
23       opinion as to the reasonableness of the  
24       estimates contained within the  
25       administration's proposed 2021 budget. That

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2     opinion is outlined in the report you  
3     received this evening which primarily  
4     describes the risks and opportunities that  
5     we've identified in the administration's  
6     proposed budget and our analysis of the  
7     structural deficit.

8                   Before we look ahead to 2021,  
9     it's important to start briefly with how we  
10    finished last year's outline in our  
11    comprehensive annual financial report.

12                  So where were we at the end of  
13    2019? We saw surplus in primary operating  
14    funds of \$145.3 million. As a reminder in  
15    2018 there was a deficit of 27.5, 2017 it  
16    was a deficit of 122.4.

17                  We saw a surplus at the end of  
18    '19 in unassigned fund balance, \$112.2  
19    million. In 2018 that number was a deficit  
20    of 22 million, in 2017 it was a deficit of  
21    \$68.8 million.

22                  So what drove this improvement?

23                  The improvement in the county's  
24    total unassigned fund balance in 2019 was  
25    primarily the result of an increase in sales

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2       tax of \$47.7 million last year and that was  
3       mainly an improvement in the account and the  
4       collection of enhanced internet sales tax.

5                   A year ago we were talking about  
6       how good and how healthy sales tax was.

7                   After the onset of a pandemic  
8       with no clear resolution, now the  
9       conversation has shifted to how bad can  
10      sales tax be?

11                  Remember last year we said,  
12      despite the improvement in sales tax, it was  
13      no time for touchdown dances. As a Jets'  
14      fan, it seems never a time for touchdown  
15      dances these days, but it was and is an  
16      economically sensitive remedy.

17                  Moving on. As many of you know,  
18      our office has created a comprehensive score  
19      card of the county's finances. The  
20      Comptroller's score card displays that the  
21      key indicators we used to measure Nassau  
22      County's fiscal health so that our financial  
23      data is easily accessible to all. We make  
24      things simple, red, yellow, green, on track,  
25      caution and off track.

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2                   This year we've made updates  
3   after the CAFR, more after the mid year and  
4   again now as we presented the risks and  
5   opportunities for the 2021 budget as  
6   information becomes available.

7                   Additional measures in the score  
8   card include total fund balance, unassigned  
9   fund balance, sales tax, projected  
10  structural gap, and tax certs and serial  
11  bonds.

12                  As we can see over the last year,  
13  key measures like sales tax which had been  
14  trending very positive are now seeing  
15  clearly a major major dip and that has of  
16  course impacted county finances across the  
17  board.

18                  So, looking at the projections  
19  our office laid out for 2020 in our midyear  
20  report, sales tax which we highlighted more  
21  than anything has been such a significant  
22  focus due to it being the single largest  
23  source of revenue for the county and we're  
24  seeing an unprecedented impact to sectors  
25  across our economy.

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2                   As you can see from our report,  
3 Nassau County's performance looks much  
4 different in 2020 than how we ended '19.

5                   This wasn't something that could  
6 have been projected or planned for without  
7 of course a huge available fund balance.

8                   As we talk about the unassigned  
9 fund balance or rainy day fund, we saw  
10 significant surplus change to end 2019  
11 compared to the prior year.

12                   But the unprecedented rainstorm  
13 of COVID-19 washed that away and as you know  
14 we are projecting a significant deficit of  
15 course for 2020.

16                   So let's get into the specifics.

17                   The top line numbers from the  
18 midyear report first, in the primary  
19 operating funds we projected a \$340.4  
20 million operating deficit compared to \$145  
21 million operating surplus to the end of '19.  
22 As we are here today, on our report that we  
23 are delivering to you this evening, updates  
24 that number to \$327.2 million. So that's a  
25 slight improvement off the 340.

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2                   Looking at the unassigned fund  
3 balance, we saw a deficit of 227.1 in the  
4 primary operating funds compared to an  
5 unassigned fund balance of positive \$112.2  
6 million at the end of fiscal year '19.

7                   Our report today updates that  
8 number to approximately \$193 million.

9                   Looking at the structural  
10 deficit. Let's look at 2021 and the  
11 structural deficit. Simply put, structural  
12 deficit is the difference between any  
13 government's recurring revenues and  
14 recurring expenditures.

15                   This year we project that  
16 structural deficit to be \$277.7 million.  
17 That is a decline, or worsening, of \$257.8  
18 million over the 2020 proposed budget which  
19 had a structural deficit of \$19.8 million.

20                   We calculate the structural  
21 deficit to chart long term progress towards  
22 financial stability in the operating budget.

23                   However, COVID has produced  
24 extraordinary impacts and our response, the  
25 resulting proposed remedial measures both

1                   Budget-Full Leg/10-5-20  
2    within 2020 and within the proposed 2021  
3    budget.

4                   The structural deficit is  
5    increasing due to the NIFA and county debt  
6    restructuring projected in the proposed  
7    budget. Excluding this factor, the  
8    structural deficit would fall to \$44.5  
9    million.

10                  So, should that restructuring be  
11    approved, the overall projected risk that we  
12    see in the budget falls to \$32.3 million.

13                  We've highlighted in the past how  
14    one shot budget relief is not ultimately  
15    reform that moves the needle on the finances  
16    of the county, doesn't reimagine county  
17    government and long term trajectory of the  
18    county finances, and that's why we highlight  
19    the structural each year.

20                  But this year is truly  
21    unprecedented and we need to focus and look  
22    at it clearly. Every option obviously is on  
23    the table.

24                  So, ultimately I will just  
25    observe that there seems to be broad

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2       agreement on two priorities looking at the  
3       budget.

4                   Number one, not raising taxes.

5                   Number two, not cutting services  
6       so there will be no layoffs that will only  
7       inflict further economic damage on our  
8       economy. With those are our sort of  
9       assumptions this creates an ongoing  
10      challenge for all Nassau County decision  
11      makers to grapple with. Right? And given  
12      the unprecedented circumstances of debt  
13      restructuring which is typically one of the  
14      least controversial things government can do  
15      to save money has been presented as a piece  
16      of this proposed budget.

17                  As I mentioned, it brings the  
18      risks that we see here from an initial  
19      \$256.6 million. Ultimately, when factored  
20      in with the other items, down to \$32.3  
21      million.

22                  I'll just mention GFOA, the  
23      Government Finance Officer's Association,  
24      has identified restructuring of municipal  
25      bonds as a best practice that can contribute

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2     to improve government management. It's in  
3     their sort of first aid tool kit so to speak  
4     for what to do in a time of crisis. GFOA  
5     also states that restructuring is used  
6     frequently to achieve debt service savings  
7     on outstanding bonds.

8                   That said, I understand. I  
9     recognize that there's some uncertainty  
10    around it. It does require legislative  
11    approval. All of this is to say I just want  
12    to make sure we are presenting the numbers  
13    and ultimately it will be up to policy  
14    makers to make those choices as we go  
15    forward.

16                  So that's an update on 2020 and  
17    our structural deficit analysis for 2021.  
18    Now we are going to get into the specific  
19    risks and opportunities that we see in the  
20    proposed 2021 budget.

21                  Again, our office's major role is  
22    to identify those risks and opportunities  
23    and, when you combine them, as I had  
24    mentioned a moment ago, it works out to our  
25    projection of \$256.6 million.

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2 How do we get to that figure?

3 Lisa, our director of accounting is going to  
4 walk us through the details in just a  
5 moment. Before she does, I just want to  
6 mention, we mentioned restructuring just a  
7 moment ago, which is really the bulk of it  
8 as we know.

9 We mentioned labor contracts are  
10 also a key issue to watch as is of course  
11 sales tax which we will discuss again in a  
12 moment.

13 So, Lisa, I'm going to hand it  
14 off to you to take us through the details of  
15 the risks and opportunities and hopefully  
16 this works as we do this remotely.

17 Lisa, are you there?

18 MS. TSIKOURAS: Yes, I'm here.

19 Thank you. So, the bulk of the risks and  
20 opportunities in the previous table that we  
21 had that was up, right there, thank you,  
22 talks about I guess what our largest risk  
23 has to do with the debt restructuring.

24 So because the debt restructuring  
25 is uncertain, we have excluded the savings

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2       from our analysis.

3                   What that does on a budgetary  
4       basis is it gives us approximately \$143.7  
5       million risk on the revenue side which is  
6       offset by the debt service savings -- I'm  
7       sorry, the debt service increase on the  
8       other side. It's not an offset. It's the  
9       combination of the two.

10                  If you look at this chart, we've  
11       identified that the debt restructuring had a  
12       positive effect on the 2021 proposed budget  
13       of approximately \$233.2 million. We've  
14       excluded that. So we've risked that due to  
15       the uncertainty of whether or not the  
16       restructuring will be approved.

17                  The other big driver in the chart  
18       is sales tax. As you're aware, we have a  
19       sales tax model that we have been using to  
20       project sales tax revenues and collections.

21                  We actually increased our sales  
22       tax projection for 2020 which is the base  
23       for 2021.

24                  So we anticipate -- right now our  
25       projection is \$40.7 million opportunity in

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2       sales tax against the proposed budget.

3       That's just basically the result of the

4       trends that the model gives us, the

5       historical trends, the seasonality and where

6       we've been so far in 2020.

7                   The other risks that are

8       identified in here are where we have

9       identified approximately \$20.6 million in

10      risk related to fines and forfeitures and a

11      big piece of that is the new TRP program of

12      6.9 million.

13                  Our understanding is that it

14      requires legislative approval so we risked

15      that. As well as we see some risk in the

16      TPVA fines of approximately 11.4 basically

17      just as result of trends and where we are in

18      2020 and the expectation of not being back

19      to like 2019 levels in 2021.

20                  The other areas we've risked are

21      in rents and recoveries. \$24.5 million

22      worth of risks. The driving factors there

23      are, there is a \$10 million capital closeout

24      pickup and we don't have the details of

25      which projects would fall into that \$10

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2       million so we've risked that.

3                   We also have \$8.6 million of  
4       property, so of property, which again, we  
5       don't have the details of what particular  
6       properties. There isn't anything in the  
7       pipeline for 2021 as far as we are aware so  
8       that is also risked.

9                   We've also risked the -- risked  
10      the coliseum rental stream of approximately  
11      \$5.3 million.

12                  Departmental revenues, we have  
13      some risks associated with the income  
14      expense law, approximately \$5 million as  
15      that has not been adjudicated, and we also  
16      are risking some of the fair box revenue  
17      based on what we're seeing as current trends  
18      in fair boxes and just a continuation of the  
19      COVID impact on Long Island.

20                  We also have some ambulance fees  
21      risks again bringing us down as we feel the  
22      budget might be a little over budgeted or a  
23      little bit more aggressive on the revenue  
24      stream on there. And we have a parks  
25      opportunity related to golf.

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2                   We also have our federal aid, we  
3   are showing a risk of approximately \$3.3  
4   million that's related to the federal  
5   program, SCAP, and we also have additional  
6   contractual expenditures of \$12 million  
7   related to the Trans Dev contract that the  
8   cut in the Trans Dev contract is we feel is  
9   a little too aggressive and we believe that  
10  the expenditures will be more than that.

11                  We've also risked approximately  
12  \$6 million in early intervention costs and  
13  that's just based on trends and what the  
14  departmental needs were their request in the  
15  budget. Those are the main budget risks  
16  that we've identified.

17                  COMPTROLLER SCHNIRMAN: Very  
18  good. Thank you so much, Lisa. Moving on  
19  to slide 10.

20                  Beyond the risk we see an  
21  opportunity in sales tax of \$40.7 million  
22  compared to the very conservative budget  
23  estimates, clear projecting conservative  
24  numbers for sales tax is a prudent course  
25  given the impacts of COVID.

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2                   To that point, that office model  
3                   and analysis of a potential second wave this  
4                   fall, that potential impact would be  
5                   catastrophic and it would be another year of  
6                   pushing out recovery timelines.

7                   Just as we wrap up, it's just  
8                   important to highlight and it's especially  
9                   to discuss this deficit or this potential  
10                  deficit and these risks and opportunities  
11                  without mentioning the inability to use  
12                  federal funding as a revenue supplement with  
13                  such a large and unprecedented impact of  
14                  COVID, I want to take a moment to consider  
15                  what this means for the average citizen  
16                  outside of the lines of government. This is  
17                  of course a crisis.

18                  Many people don't see the  
19                  correlation between county government and  
20                  kitchen table issues, unemployment,  
21                  childcare, health care, housing, things that  
22                  are very real and tangible. As our revenues  
23                  are clearly connected to our local economic  
24                  performance, right? Sales tax is our  
25                  biggest revenue. It is but a mirror of

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2       economic performance.

3                   So, given the challenges we face,  
4       government traditionally has certain items  
5       in the playbook of how we address crises  
6       like this. But we are all aware that often  
7       that those tend to begin with either  
8       considering cutting services or raising  
9       taxes. I think we can all agree that now is  
10      not a good time for those options.

11                  We need to re-imagine how  
12      government works especially during a time of  
13      crisis and this could be the opportunity to  
14      sort of throw out the old playbook and look  
15      at bold ideas and modernizations as we go  
16      forward, some of which we have been already  
17      pushed into by necessity during this crisis.

18                  So, I'm not going to advocate for  
19      any specifics on that today as policymakers,  
20      there will be some choices I know coming  
21      down the pike.

22                  We're just going to lay out these  
23      facts as well as the risks and opportunities  
24      that our office has identified in 2021.

25                  I just want to note, the

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2       conversation, my understanding is, has taken  
3       place in public comment before the  
4       Legislature a variety of times in one way or  
5       another embracing innovative and proactive  
6       solutions so we can help ensure Nassau  
7       County's long term financial success and  
8       avoid devastating cuts in services or  
9       increases in taxes which would only  
10      exacerbate the gaps that already exist in  
11      wealth and unemployment and home ownership,  
12      so on and so forth in our communities.

13                 Our office has spent -- has  
14      really put some effort into developing  
15      modeling scenarios and making reasonable  
16      fact based conservative projections so we  
17      can inform the decision makers sitting  
18      around this virtual table, so to speak, as  
19      well as the County Executive, making sure we  
20      are armed with the best information possible  
21      to be able to make tough decisions.

22                 So I want to take this  
23      opportunity to, as always, encourage  
24      everyone to continue to reach across party  
25      lines and work together and help advocate

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2     for federal relief as a component of  
3     hopefully further upcoming federal  
4     legislation.

5                   There's money available in many  
6     ways that just needs approval to be accessed  
7     and it can make a significant impact as we  
8     talk about how the county will weather this  
9     crisis and whether or not we are able to  
10    come out stronger.

11                  When we speak of an unprecedented  
12    storm we're looking at over a \$300 million  
13    deficit for 2020. We have seen Peter King,  
14    a former county comptroller, and Tom Suozzi  
15    come together time and time again to  
16    advocate for our community with unity and  
17    togetherness and putting partisanship aside.

18                  We look back at Super Storm Sandy  
19    and other events like that that have caused  
20    unprecedented damage to our region. This  
21    body has really been a force in fighting for  
22    funds.

23                  So this body wouldn't let FEMA  
24    off the hook in their response and that was  
25    critical.

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2 Today we are seeing politics and  
3 just partisanship and this concept of red  
4 and blue states impacting at the federal  
5 level.

6 I think we can all agree that  
7 that doesn't solve any problems and this  
8 Legislature is aware of that and recognizes  
9 that in Nassau we do not need to follow that  
10 sort of national trend.

11 We have a real history of  
12 bipartisanship here and it's an opportunity  
13 to come together. Federal CARES Act money  
14 was an important piece for our region.

15 We are not talking here  
16 fundamentally about an expenditure crisis,  
17 right, this is a revenue crisis primarily  
18 driven through a drop in sales tax.

19 So there needs to be flexibility  
20 and advocacy for counties like ours so we  
21 can weather this unprecedented storm;  
22 additional direct federal assistance to  
23 support the local economy and in turn  
24 support sales tax.

25 I will leave it there for this

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2 evening and we're happy to answer any  
3 questions as best we can on the risks and  
4 opportunities as we see them in the budget.

5 CHAIRMAN NICOLELLO: Anyone have  
6 any questions for the Comptroller's office?  
7 Legislator Rhoads.

8 LEGISLATOR RHOADS:

9 Mr. Comptroller, thank you so much for your  
10 presentation. We certainly appreciate it.

11 Just a couple of follow-up  
12 questions with regard to your presentation.  
13 I do note that you account for a number of  
14 risks within the budget.

15 One of the things that I note is  
16 not included is liability, potential  
17 liability for certiorari payments related to  
18 grievances for the 2020, 2021 year. Was  
19 that analyzed as part of your budget review?

20 COMPTROLLER SCHNIRMAN: Legislator  
21 Rhoads, it's a little jumbled to hear. Are  
22 you asking about tax certs; is that right?

23 LEGISLATOR RHOADS: Yes. And  
24 just to give you some context for the  
25 question, there is about 133 SCAR petitions

1                   Budget-Full Leg/10-5-20  
2    presently filed. We don't have the numbers  
3    with respect out of the departments with  
4    respect to how many have been negotiated but  
5    obviously tax bills at this point will be  
6    coming out starting the first of November  
7    which means that any successful grievances  
8    at that point will be in refund status which  
9    means that that obviously will incur  
10   liability on the part of the county.

11                   I was curious if your office had  
12   done any analysis with respect to that and  
13   whether that is included in your budget  
14   memo?

15                   COMPTROLLER SCHNIRMAN: Got it.  
16   Thank you. I'll give you a simple answer to  
17   start and then I'll hand it off to Lisa to  
18   elaborate.

19                   Simply put, there is not a tax  
20   cert analysis that's part of the proposed  
21   budget. I will let Lisa speak to the  
22   details there.

23                   MS. TSIKOURAS: Yes, of course.  
24   Thank you.

25                   What we do is, at the end of the

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2     year when we receive the liability  
3     calculation from assessment review, that's  
4     when we analyze what the actual long term  
5     portion of the liability is.

6                   As of right now, we don't see a  
7     risk to the operating budget for the \$30  
8     million that is currently budgeted in the  
9     general fund for tax certiorari payments.

10                  That being said, again, at the  
11     end the year if it's determined that there  
12     are additional liability or additional  
13     expenditures, we will pick that up as an  
14     accrual in our year end numbers.

15                  At this time, based on  
16     conversations with the treasurer's office  
17     and administration, we don't see a  
18     particular risk. It could very well be with  
19     the SCAR filings, again, the SCAR filings  
20     don't become a liability unless the taxpayer  
21     actually wins the SCAR.

22                  Then, yes, those numbers will be  
23     included in whatever liability we report in  
24     our CAFR for the fiscal year.

25                  LEGISLATOR RHOADS: Would it not

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2       be -- obviously we are trying to project and  
3       budgets are always an estimate of what we  
4       think is going to happen both on the revenue  
5       side as well as on the expenditure side.

6                   Would it not have been prudent  
7       though to include that in your analysis? I  
8       think it's somewhat speculative because we  
9       don't know the outcome but with 133,000  
10      petitions having been filed which represents  
11      just under a third of all the the class I  
12      properties in Nassau County, that's a  
13      significant number.

14                  I would think that some sort of  
15      projection would have to be made as we are  
16      considering the budget, I mean including it  
17      in the year end numbers once their certainty  
18      is wonderful, but I don't know how it's not  
19      analyzed as a potential risk or not  
20      accounted for in the budget at all given the  
21      sheer volume that we have.

22                  MS. TSIKOURAS: Again, with what  
23      we've been seeing over the last few years is  
24      an approximate \$30 million of tax certiorari  
25      expenditures paid out of the operating fund.

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2 I do know there is funding also  
3 available in the litigation fund that could  
4 be used for that. At this time we don't see  
5 a risk.

6 Once again with SCAR, until it  
7 becomes -- I'm not sure if I'm using the  
8 right term, I'm not an attorney, I don't  
9 know if it's adjudicated or settled, there  
10 isn't a liability at that point.

11 My understanding though is if  
12 there is a filing and there has been a  
13 grievance it would be part of our liability.  
14 So we may be picking it up in our liability  
15 correctly as opposed to not actually hitting  
16 the expenditure until it actually becomes a  
17 payable to the county. Has to become a  
18 payable in the current year.

19 LEGISLATOR RHOADS: Okay. On the  
20 revenue side, obviously great concern has  
21 been given to the downturn in sales tax  
22 revenue. Though it is noted we were briefed  
23 today that our most recent sales tax revenue  
24 check came in and it represented a 14  
25 percent increase in sales tax revenue over

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2   2019's figures for the same period.

3                   So not only are we talking about  
4   simply keeping par with last year but those  
5   revenue figures are, at least according the  
6   briefing we had, actually exceed 2019's  
7   figures.

8                   Was there any thought given to  
9   what appears to be the fact that business is  
10   coming back and sales tax revenue is coming  
11   back much more quickly than expected and are  
12   the figures being included in the budget  
13   somewhat overly grim when anticipating our  
14   potential sales tax revenue for 2021?

15                  COMPTROLLER SCHNIRMAN: So let's  
16   talk about sales tax for a minute. Thank  
17   you for bringing that up.

18                  First of all we did receive  
19   information about that check this afternoon  
20   and I know the office will be analyzing it  
21   and doing -- plugging it into our model and  
22   looking at all the different things that get  
23   pulled in and pulled out and how that  
24   corresponds to previous years to make sure  
25   we are actually looking at apples to apples

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2       and I will let Lisa elaborate on that in a  
3       moment.

4                   But, let's not make any mistake,  
5       by and large, we are down dramatically year  
6       over year. The good news is, we're trending  
7       -- excuse the technical term, slightly less  
8       bad, than we were a little bit earlier in  
9       the year.

10                  You may remember, we modeled out  
11       low, mid, and high impact scenarios for  
12       quite a while. We were trending between the  
13       mid and the higher impact and now we're  
14       trending between the mid and the low impact.  
15       That trajectory has slightly improved as of  
16       this conversation.

17                  And, you know, I wouldn't call  
18       that good news. I call that ever so  
19       slightly less bad news. It doesn't strike  
20       me as reality based that we are going to be  
21       in a place that we are anywhere near  
22       catching up to 2019 or overall we're still  
23       trending upwards of 15 percent down for the  
24       year which is a tremendous impact and it's  
25       the reason why we've developed this modeling

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2     tool and we're going to continue to do this  
3     modeling.

4                   I would sort of leave with a  
5     broad thought as well in our model we also  
6     took the extra step of modeling out what a  
7     hypothetical second wave of the virus would  
8     look like. We're certainly not predicting  
9     that. We are not public health experts. We  
10    are looking at trends and looking at also  
11    the potential of an entire alternative  
12    scenario.

13                  Given the level of uncertainty we  
14    are talking about, our hope is that we  
15    continue along the trend run right now which  
16    is slightly less bad as we go throughout the  
17    year. But we are acutely aware that things  
18    could take another dip. The future is  
19    uncertain at this moment.

20                  For that reason, it really is  
21    hard for us as an office to be critical at  
22    projections that are conservative. It seems  
23    better be safe than sorry when you look at  
24    the projections for the rest of 2020. But,  
25    even more so, looking to 2021. As the

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2       saying goes, hope for the best, prepare for  
3       the worst.

4                   I know that our office has yet to  
5       analyze that particular check that came in  
6       today. I can tell you it raised some  
7       eyebrows from our perspective as sort of an  
8       outlier and I'm expecting some sort of,  
9       well, it includes this, it doesn't include  
10      that, and this hasn't been backed out yet,  
11      don't get too excited, Jack. It's not the  
12      good news you hope it's for, but I'll let  
13      Lisa elaborate on that a little bit.

14                  MS. TSIKOURAS: Thank you.

15                  Yes. Actually, it was little  
16      surprising to see that number. However, we  
17      are also anticipating a quarterly check for  
18      the end of this week that is a  
19      reconciliation check as well.

20                  So, I think we are being cautious  
21      at this moment to see how that check comes  
22      in and then we may have a better sense of  
23      what how to update the model. We did update  
24      our model from our midyear report and we did  
25      see the trends, well, as the Comptroller

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2       said, they were less bad.

3                   We did factor that in and that is  
4       why we Increased our 2020 projection as a  
5       result.

6                   We are also coming into the  
7       fourth quarter with the winter and the  
8       holiday season. We don't know yet how many  
9       households are still going to be impacted by  
10      loss of jobs. So our model is a little more  
11      conservative in the final quarter as well as  
12      we know we have a withholding, an additional  
13      withholding that wasn't anticipated last  
14      year that we have to project for.

15                  LEGISLATOR RHOADS: Finally, with  
16      respect to that, I know other legislators  
17      may have questions, obviously not factored  
18      into and what you've analyzed as a risk is  
19      the potential debt restructuring.

20                  You've also made mention of the  
21      need for the hope for somehow receiving  
22      federal funding to help offset some of the  
23      negative impacts from COVID.

24                  Has any of your analysis included  
25      if, in fact, borrowing is done, debt

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2 restructuring is done, what the impact is  
3 going to be with respect to the outlying  
4 years or would that be included in a  
5 separate document as opposed to included in  
6 your budget analysis for next year?

7 In other words, you're achieving  
8 short term savings at the cost of long term  
9 expense?

10 COMPTROLLER SCHNIRMAN: Right.  
11 Legislator, you're trailing off a little  
12 bit. It's clear that you are bringing up  
13 the restructuring it sounds like, and I  
14 heard you say out years. Can you elaborate  
15 on the specific question?

16 LEGISLATOR RHOADS: Sure. The  
17 borrowing or the debt restructuring proposed  
18 by the County Executive potentially achieves  
19 savings in the short years but in the out  
20 years will wind up costing additional in  
21 terms of its budget impact to that year's  
22 budget.

23 Has your office performed any  
24 analysis with respect to that?

25 COMPTROLLER SCHNIRMAN: Again, I

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2     will speak to that broadly and then I'll let  
3     Lisa fill in any details that I leave out.

4     So, firstly, most directly, the analysis  
5     that we have done is in regards to its  
6     impact on the 2021 budget. That's the piece  
7     that we are here to talk to you about today.

8                   So as I mentioned earlier in my  
9     remarks, looking at a totality of \$256  
10    million of risk in the budget, so just  
11    focusing on the restructuring alone for a  
12    moment, that would remove \$233.2 million of  
13    that risk. Right? So obviously it has a  
14    dramatic impact in that regard on budget  
15    year 2021.

16                  Now, more broadly to answer your  
17    question, obviously, look, there's pros to  
18    doing it, right? Including the fact that it  
19    saves a dramatic amount of money in 2021.

20                  To be fair and to be clear, as  
21    you mentioned, there are absolutely long  
22    term costs. And we should be clear eyed  
23    about the benefits and clear eyed about the  
24    costs.

25                  As I had mentioned before in sort

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2     its first aid tool kit, here is what you do  
3     in a crisis. The Government Finances  
4     Officers Association has identified  
5     restructuring of municipal bonds as a best  
6     practice that can contribute to improved  
7     results and it can save money.

8                   In a time of crisis you look at  
9     things like this that can save you money in  
10    a significant way and provide a significant  
11    amount of relief in this budget year.

12                  Generally speaking, these things  
13    are not top the list in terms of most  
14    controversial things to do to be honest with  
15    you and I think that's something to note as  
16    well.

17                  Sort of another way to look at  
18    that would be, if someone were to tell us  
19    and to tell residents, we're going to have  
20    unprecedented economic crisis that is going  
21    to crater the county's revenue and put this  
22    level of challenge on us that's going to use  
23    up the unassigned fund balance that we built  
24    up last year and it's going to constrain all  
25    of our options, but the only pain that we as

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2       taxpayers may feel, it's not taxes going up,  
3       not lay offs and cuts and services, it's  
4       taking savings up front and spreading that  
5       pain over a longer period of time.

6                   Generally speaking, that's the  
7       time when you make that kind of choice. But  
8       to be fair minded about it, that's the  
9       reality of it.

10                  I'm aware there are different  
11       scenarios and different looks and ultimately  
12       the refinancing would have to be approved by  
13       the Legislature and, when that comes down  
14       the pike, I know that there will be analysis  
15       whether it be by PFM or others and NIFA, so  
16       on and so forth and we certainly will be  
17       looking at things with a keen eye there.

18                  For the purposes of this report,  
19       we've analyzed this as it affects the  
20       proposed 2021 budget.

21                  Without it in the proposed 2021  
22       budget, it forces the Legislature into  
23       consideration of replacing that 200 some odd  
24       million dollars and contemplating a much  
25       less happy set of options.

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2 LEGISLATOR RHOADS: I appreciate  
3 that. I guess the short answer to the  
4 question then is that the office has not, in  
5 the context of this report, has not analyzed  
6 what the impact would be on years beyond the  
7 budget year 2021?

8 COMPTROLLER SCHNIRMAN: We have  
9 in regards to that we have I believe the  
10 same information that you do.

11 LEGISLATOR RHOADS: I appreciate  
12 that. Thank you.

13 CHAIRMAN NICOLELLO: Any other  
14 questions? We have Legislator Ferretti and  
15 then Legislator Bynoe.

16 LEGISLATOR FERRETTI: Hello.  
17 Good evening.

18 I just want to follow-up on  
19 Legislator Rhoads' initial questions. I  
20 didn't completely understand. I just want  
21 to be clear on the potential tax liability.

22 Is there a potential tax  
23 liability for 2021?

24 COMPTROLLER SCHNIRMAN:  
25 Legislator Ferretti, I don't believe that we

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2       have a deeper answer to the issue of tax  
3       certs than we have already given you.

4                   Our report talks about the risks  
5       and opportunities in the proposed budget.

6                   LEGISLATOR FERRETTI:     So can I  
7       assume that since it's not mentioned in your  
8       report that your office did not see it as a  
9       potential liability?

10                  COMPTROLLER SCHNIRMAN:   I think  
11       I've answered your question as best I can.

12                  LEGISLATOR FERRETTI:   On page 21  
13       of your report there is a Section 2.7 with  
14       regard to federal aid.

15                  I see that the federal aid,  
16       there's a \$3.3 million budget risk that's  
17       labeled there. It looks like it's  
18       attributed to the state criminal alien  
19       assistance program. Can you describe what  
20       that is; if you know?

21                  COMPTROLLER SCHNIRMAN:   That's  
22       been an issue the last several years in the  
23       budget. Lisa, I will let you speak to the  
24       details of that program and that ongoing  
25       risk that we've identified.

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2 MS. TSIKOURAS: Of course.

3 The federal government  
4 appropriates funding in the federal budget  
5 that is distributed to all municipalities  
6 who apply for that funding throughout the  
7 country.

8 Nassau County has gotten a piece  
9 of that for as many years as I can remember.  
10 It's payment on I believe undocumented  
11 inmates and they are -- there is a certain  
12 percentage that the federal government will  
13 reimburse us for. There is calculations  
14 that have to be provided, correctional  
15 officer salaries, et cetera.

16 There had been an error in the  
17 calculation for the 2018 fiscal year and the  
18 county had to return funding.

19 And, unfortunately, it appears  
20 that that same calculation error carried  
21 through for the 2019 and 2020 submissions.

22 So we are anticipating there will  
23 have to be an additional refund for next  
24 year.

25 LEGISLATOR FERRETTI: So if I'm

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2     understanding this correctly, the county  
3     requested a certain amount from the federal  
4     government; is that correct?

5                   MS. TSIKOURAS:   No.   What  
6     actually happens is all municipalities  
7     throughout the country have to apply for  
8     funding.

9                   What they provide are  
10    expenditures that meet the eligibility for  
11    that program and what happens is whatever is  
12    appropriated at the federal level is divvied  
13    out based on a prorated amount.

14                   We can't exactly tell year to  
15    year what we are going to get.   It depends  
16    on the pool of applicants but it also  
17    depends on how much is being appropriated at  
18    the federal government.

19                   I know over the last few years  
20    they have been decreasing that federal  
21    appropriation so there hasn't been as much  
22    to divvy out to the municipalities around  
23    the country.   But it's based on some  
24    prorated calculation.   I don't know the  
25    exact calculation at the federal level but

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2     the county did submit their expenditures and  
3     they were -- I think we received  
4     approximately \$6.3 million last year of  
5     which 3.3 had to go back.

6                   LEGISLATOR FERRETTI:   Okay.   On  
7     page 38, 5.1 the last paragraph there, right  
8     above 5.2, talking about the DAF, the 2020  
9     DAF, and it looks like there's \$244.1  
10    million in the DAF, and 227.4 in  
11    liabilities.   The report indicates to date  
12    that 227, those payments haven't been made.  
13    When do those payments get paid?

14                  COMPTROLLER SCHNIRMAN:   Lisa,  
15    I'll let you answer that, but I'm suspecting  
16    that the answer to that question is that's  
17    ultimately not a question for our office.

18                  MS. TSIKOURAS:   Correct.   It's at  
19    the determination of the what the final  
20    settlement is with those grievances.   As I'm  
21    sure you're aware, DAF is for commercial  
22    property owners and, as they are settled,  
23    there would be a reduction in the amount  
24    that is in that fund and either paid out to  
25    either the taxpayer or distributed a portion

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2     to the county and the school districts, et  
3     cetera.

4                   LEGISLATOR FERRETTI:   So it gets  
5     paid out as the case is settled or whose  
6     determined who has won, that's when it gets  
7     paid out?

8                   MS. TSIKOURAS:   It's really - -  
9     that's driven by I believe ARC and I believe  
10    the treasurer's office on those settlements.  
11    So as far as the timing, it's really up to  
12    their management.

13                  LEGISLATOR FERRETTI:   My  
14    understanding is that the money in that  
15    account is subject to pretty high interest,  
16    correct?

17                  MS. TSIKOURAS:   I don't know the  
18    answer to that.   I'm sorry.

19                  LEGISLATOR FERRETTI:   My  
20    understanding is it's nine percent which  
21    would be a pretty big chunk of interest that  
22    we pay over the course of the year.   Okay.  
23    That's the questions I had.   Thank you both.

24                  CHAIRMAN NICOLELLO:   Legislator  
25    Bynoe.

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2 LEGISLATOR BYNOE: Good evening.

3 I just really have two quick questions  
4 regarding risk.

5 I'm questioning why we would  
6 consider the ambulance services of \$3  
7 million of the ambulance services projected  
8 revenue to be at risk. It appeared to me  
9 that there was already a roughly \$3 million  
10 reduction from what was budgeted in  
11 2020-2021. So I'm just trying to understand  
12 why for 2021 would be even \$3 million less  
13 than that?

14 COMPTROLLER SCHNIRMAN: Are we  
15 talking about the 2020 risk that we're  
16 assigned to ambulance revenue to the  
17 remainder of the year or for 2021's budget?

18 LEGISLATOR BYNOE: I understood  
19 it to be a risk for 2021's budget, unless I  
20 misunderstood.

21 COMPTROLLER SCHNIRMAN: Lisa, you  
22 have that one in front of you?

23 MS. TSIKOURAS: Yes. Right now  
24 the current trend in 2020 is very very low.  
25 It's way down and we don't anticipate that

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2 it's supposed to be coming back at the level  
3 that is budgeted.

4 LEGISLATOR BYNOE: So you're  
5 stating that in 2020 the numbers are low?

6 MS. TSIKOURAS: Correct.

7 LEGISLATOR BYNOE: Is that low  
8 because we haven't corrected the revenue and  
9 we have outstanding receivables? What's the  
10 amount of receivables that's hanging out  
11 there?

12 MS. TSIKOURAS: The information  
13 that was provided to us are the number of  
14 run were low, have been down.

15 LEGISLATOR BYNOE: In the middle  
16 of COVID?

17 MS. TSIKOURAS: I think in a lot  
18 of cases people were not taking ambulances  
19 because of COVID, or they were being just  
20 trying to be treated at home.

21 LEGISLATOR BYNOE: Based on the  
22 number of responses, we were treating at  
23 home, not transporting, is that what it is?

24 MS. TSIKOURAS: I'm sorry. I  
25 didn't hear that.

1 Budget-Full Leg/10-5-20

2 LEGISLATOR BYNOE: I said, based  
3 on what you're telling me, because I know  
4 there were a lot of calls that were  
5 dispatched according to our updates from the  
6 commission on a daily basis, but I guess  
7 what you're stating is that folks were  
8 treated at home or stabilized at home and  
9 then not transported so that there was no  
10 fee incurred; is that correct?

11 MR. DALESSIO: Lisa, this is Tony  
12 Dalessio. May I answer that, please?

13 MS. TSIKOURAS: Sure. Go ahead.

14 MR. DALESSIO: The information,  
15 legislator, that was conveyed to us was that  
16 it appeared that many people were actually  
17 driving themselves to the hospital  
18 post-COVID as opposed to calling ambulances.

19 That's what our conversation with  
20 the administration that was conveyed to us.

21 LEGISLATOR BYNOE: If somebody  
22 could give me a number at some point for the  
23 outstanding receivables for the exact time  
24 frame to which you've identified the  
25 revenue.

1 Budget-Full Leg/10-5-20

2 I'm not asking for it at this  
3 moment but if that could be provided to me  
4 in my office.

5 COMPTROLLER SCHNIRMAN: We are  
6 always happy to send over whatever we have.

7 LEGISLATOR BYNOE: Thank you.  
8 Then my next question is regarding OTB. I'm  
9 actually surprised that's not considered to  
10 be a risk booked in at \$5 million.

11 COMPTROLLER SCHNIRMAN: I believe  
12 we do have it highlighted as a risk though  
13 the numbers are not as big as in previous  
14 years and it's, unfortunately, it's level of  
15 risk as compared to the overall risk in the  
16 budget are not as big obviously as you  
17 probable recall last year it was the top  
18 revenue item on our risk list.  
19 Unfortunately this year it has moved down  
20 because there are so many other issues that  
21 we're looking at.

22 Lisa, you want to speak to the  
23 details of OTB?

24 MS. TSIKOURAS: Sure. The budget  
25 is projecting \$5 million for 2021 as opposed

1                   Budget-Full Leg/10-5-20

2       to 20 that is in the agreement between OTB  
3       and the county.

4                   We believe that the \$5 million is  
5       achievable in 2021. Depending on as long as  
6       the video lottery terminals are running,  
7       they may not be running at full capacity  
8       yet. We don't know if and when they will be  
9       at full capacity.

10                  We felt that the \$5 million was  
11       conservative and there is always an  
12       opportunity for more depending on how the  
13       economy improves.

14                  LEGISLATOR BYNOE: So it's not  
15       recorded as a risk at one point I thought I  
16       heard the Comptroller say it was recorded as  
17       a risk but, Lisa, you are saying it is not?

18                  MS. TSIKOURAS: The \$5 million we  
19       did not risk. I think what he's saying is  
20       normally we would get \$20 million so that 15  
21       is --

22                  COMPTROLLER SCHNIRMAN: Exactly.  
23       It's in our items of notes, so to speak, but  
24       it's not specifically risk, and my  
25       understanding is that the other monitor, so

1 Budget-Full Leg/10-5-20

2 to speak, see it the same way as we do it.

3 We've talked about it in the  
4 office as I mentioned a moment ago as sort  
5 of a touch point as to how much more severe  
6 the financial issues that we're looking at  
7 this year as opposed to last year. Last  
8 year that was really the top revenue  
9 concern.

10 LEGISLATOR BYNOE: That's why I  
11 still think it's a risk in my eyes, but  
12 thank you for your answers.

13 COMPTROLLER SCHNIRMAN: I guess  
14 to put it this way and probably by putting  
15 it upfront in our report as one of the items  
16 of note it's our way of saying this is still  
17 a significant issue that we are watching and  
18 that we are paying close attention to and we  
19 ought to pay close attention to as we go  
20 forward.

21 LEGISLATOR BYNOE: I appreciate  
22 it. Thank you.

23 CHAIRMAN NICOLELLO: Legislator  
24 DeRiggi-Whitton.

25 LEGISLATOR DERIGGI-WHITTON: Jack

1                   Budget-Full Leg/10-5-20

2     is there a way to determine how much sales  
3     tax was lost during the three months the  
4     first three months of COVID through the  
5     gasoline sales?

6                   COMPTROLLER SCHNIRMAN:   Sure.   We  
7     modeled that out and we took -- we've gone  
8     back and filled in, we looked -- in terms of  
9     our sales tax tool that it's new for this  
10    year that we brought forward during the  
11    initial days of COVID and I would note with  
12    the support from this body and it's greatly  
13    appreciated in order to give us the  
14    resources to bring that forward.   So the  
15    tool models the sales tax selection and it  
16    breaks it down, as I mentioned, the sales  
17    tax is really a mirror of the economy.   So  
18    it breaks down industry sectors and  
19    subsectors to present a range of scenarios  
20    as to how the pandemic is impacting our  
21    largest revenue sources.   It's something  
22    that we will be continually modeling going  
23    forward.

24                   Now in the past we'd make  
25    educated guesses from past payments using

1                   Budget-Full Leg/10-5-20

2   historical trends and applying a growth  
3   rate, but now we can break it down really by  
4   industry sectors and subsectors and each has  
5   its own percentage of the economy so to  
6   speak and make more accurate projections  
7   based on actual activity that's going on in  
8   the marketplace with applying whatever  
9   growth factor during the shutdown we  
10   applied, appropriate percentages, mimicking  
11   the reopening scenario of what was opened  
12   and what was closed and to what extent and  
13   will be able to continue modeling that going  
14   forward at this moment that is so incredibly  
15   uncertain economically as we talked about  
16   earlier with not being sure where the  
17   economic recovery is going to go and at what  
18   pace it's going to go and what set of facts  
19   we may unfortunately may ave along the way.

20                   We are hopeful that this will be  
21   a continual useful tool for us in providing  
22   good timely data and information for every  
23   one as we grapple with this.

24                   LEGISLATOR DERIGGI-WHITTON:

25   Well, I'm just curious to see how much of

1                   Budget-Full Leg/10-5-20

2     the decline is due to the lack of sales tax  
3     to gasoline because that would almost be as  
4     long as we are not going to have a situation  
5     where we have to shut down again which is  
6     what we all - -

7                   COMPTROLLER SCHNIRMAN: It is by  
8     far the biggest deficit driver to paint with  
9     round numbers off the top of my head, you're  
10    talking upwards of 70 to 75 percent of the  
11    overall deficit - -

12                  LEGISLATOR DERIGGI-WHITTON: It's  
13    due to gasoline?

14                  COMPTROLLER SCHNIRMAN: It was  
15    trending down over 20 percent.

16                  LEGISLATOR DERIGGI-WHITTON: So  
17    that's pretty good news if it seems like  
18    people are back in their cars, so I would  
19    assume that's kind of a temporary setback  
20    and maybe 75 percent maybe we're up 65 at  
21    this point. In other words, it shouldn't be  
22    a long term loss in sales tax.

23                  COMPTROLLER SCHNIRMAN: Let's  
24    hope not. The pace of the recovery and the  
25    trajectory of it is still uncertain.

1 Budget-Full Leg/10-5-20

2 We can model what's going on and  
3 model the factors. I don't want to pretend  
4 we can predict the future.

5 LEGISLATOR DERIGGI-WHITTON: I  
6 would like to see that. I would like to see  
7 what it was in March, April, May as compared  
8 to where it is now and hopefully it's  
9 recovering because this represents 75  
10 percent of the dip, I mean that's good news.

11 COMPTROLLER SCHNIRMAN: Sorry.  
12 To be clear, what I was saying was, sales  
13 tax overall represents approximately 75  
14 percent of the county's overall deficit for  
15 the year 2020. If you are asking what those  
16 particular months represented, the simple  
17 answer is those particular months were worse  
18 than the subsequent months and each month  
19 it's gotten a little less bad.

20 I say less bad because there's no  
21 good yet, right? Good would be if we were  
22 approaching normal for the last couple of  
23 years or if we were even exceeding it.  
24 Right? If we were rebounding and if all the  
25 money, for example, that didn't get spent in

1                   Budget-Full Leg/10-5-20

2     March and April and May got spent in the  
3     subsequent months of August and September  
4     and October, you'd see outside spending and  
5     outside sales tax for August, September, and  
6     October and that is not as of yet the case.  
7     I would call that good news. That would be  
8     good news.

9                   LEGISLATOR DERIGGI-WHITTON: But  
10    if you could get us the amount that was lost  
11    because of the gasoline sales tax during  
12    those three months and where we are today, I  
13    think that would be a good indication of  
14    what percentage that is of the 75 percent  
15    that you get from sales tax. Okay?

16                  COMPTROLLER SCHNIRMAN: Sure. We  
17    are more than happy to share with you the  
18    sort of the guts, it's actually in our sales  
19    tax report. We are more than happy to pull  
20    that out and send it over to you. This is  
21    the fun stuff from our perspective. And,  
22    Tony, if you want to explain that in a  
23    little more depth you're more than welcome  
24    to. He's our inhouse expert on that on  
25    those numbers.

1                   Budget-Full Leg/10-5-20

2                   MR. DALESSIO: Sure. I know the  
3 question is focused on the time periods and  
4 the months and what months would benefit  
5 others. Keep in mind there is a lag with  
6 the sales tax receipts.

7                   One would think when the pandemic  
8 started things would downsize in March but  
9 March receipts were not as bad as April as  
10 the pandemic continued and as businesses and  
11 industries shut down, the receipts coming in  
12 in those later months, April and May were a  
13 little bit worse than what we received in  
14 March.

15                  So there is an impact and I know  
16 the question was focused on the time period  
17 of what the bad months were versus not quite  
18 so bad.

19                  CHAIRMAN NICOLELLO: Any other  
20 legislators?

21                  (No verbal response.)

22                  I would like to thank the two of  
23 you for your presentation.

24                  COMPTROLLER SCHNIRMAN: Thank you  
25 very much. Be well everybody.

1                   Budget-Full Leg/10-5-20

2                   CHAIRMAN NICOLELLO: I would like  
3 to invite the Office of Management and  
4 Budget to give their presentation.

5                   MR. PERSICH: Good evening  
6 everyone. I'm here to present the 2021  
7 budget on behalf of the County Executive.

8                   I have to give a big round of  
9 applause to my staff and team for putting  
10 this together.

11                  Many of the challenges that we  
12 face day-to-day here, this budget was  
13 completely challenging for me and my staff  
14 because of work loads and how we were  
15 getting people in and out of the office and  
16 how we got it done but I have to give them  
17 credit for what they did.

18                  That said I tip my hat to them  
19 and without them I wouldn't be here doing  
20 what I'm doing.

21                  I'm going to get into the budget.  
22 What happened in 2021 budget and some of the  
23 assumptions and risks and all the rest of  
24 the stuff that's in there.

25                  On slide one as you can see, we

1                   Budget-Full Leg/10-5-20

2     all seen this gap we're projecting a \$385  
3     million gap and we started with a proposed  
4     gap in the 2021 budget of \$364 million.

5                   In context, that's \$750 million  
6     that we have a problem with that we are  
7     projecting right now.

8                   We've exhausted all our fund  
9     balance use which theoretically if this  
10    pandemic didn't hit we would be talking  
11    about a lot of different things but we've  
12    all known and said that this is what  
13    happened and here's where we are at.

14                  So what are we doing in the 2021  
15    budget or what are the budget assumptions?

16                  Our assumption for budget growth  
17    in sales tax for 2021 is approximately 1.5  
18    percent. We are predicting a decline in  
19    state aid of approximately \$16.6 million.

20                  We brought down our GIS mapping  
21    by almost \$7 million because of pending  
22    litigation. We still think there's strength  
23    in the volume numbers through the through  
24    the clerk's office but we do have some  
25    liability issues in what I think the fee is

1                   Budget-Full Leg/10-5-20

2       being charged so we are being conservative  
3       in how we presented that number.

4                   We also think parks revenue is  
5       going to climb by \$3.2 million and our  
6       investment income is dropping just based on  
7       what the rates are and our cash positions.

8                   The budget includes no property  
9       tax increase which we've heard at length  
10      which is a good thing. Our deed and  
11      mortgage recording fees are up in the  
12      clerk's office.

13                  We've funded suits and damages  
14      continually at the \$30 million mark as well  
15      as tax certs.

16                  On slide three, I won't go  
17      through all of them but I can give you --  
18      this is the big changes to the budget.

19                  We took out approximately 330  
20      vacancies in the budget which is the biggest  
21      salary savings that you're going to see. We  
22      also included current labor negotiations in  
23      this budget, what's patterned after the  
24      original contract.

25                  The government assistance dropped

1                   Budget-Full Leg/10-5-20

2       as a result of the sales tax. We also  
3       modified our contribution to the Trans Dev.  
4       The routes will be extended longer. We are  
5       not cutting services but the wait time  
6       between routes will be lengthened.

7                   The county couldn't afford to up  
8       the contribution so we had to keep it where  
9       it was in 2020 which is what we funded it  
10      at. We had a slight increase in OTPS.

11                  Debt service I will get to later.

12                  Direct assistance is primarily  
13      related to pick up and Medicaid and the  
14      other is just again related to debt service.

15                  As you can see on the bottom is  
16      the revenue piece which is where we all  
17      heard that the problem exists in this county  
18      on the revenue side.

19                  We're running short. Of course  
20      the single main driver is sales tax which is  
21      I heard at length and we all heard from many  
22      parties about where sales could be, not be,  
23      end up being, but it's still one of the  
24      single largest components in the revenue  
25      stream as far as from this budget.

1                   Budget-Full Leg/10-5-20

2                   The gap we started out with was  
3   \$364 million. We did some revenue  
4   enhancements of approximately \$57 million.  
5   We did expense savings which were painfully  
6   staking to take down \$105 million in  
7   expenses. That closed the gap.

8                   The other pieces, we also had  
9   some other declines in revenues that offset  
10   some of those savings and the debt  
11   restructuring. That's how we got balanced  
12   this year.

13                  On the next slide which I'm not  
14   going to exhaust you with which is just  
15   where sales was going and where we had it  
16   going in the 2020 budget. The trajectory as  
17   you can see dropped like a rock.

18                  Where it lands I think we are all  
19   speculating. I think Q4 which is the  
20   largest checks that we get. I still am  
21   cautiously pessimistic because I don't think  
22   that the holiday season as we know it is  
23   going to be as robust as it's been in the  
24   past years. Considering the economic  
25   factors, in addition to some of the business

1                   Budget-Full Leg/10-5-20

2     that are closing, the bricks and mortar  
3     retailers that are shutting down and the  
4     uncertainty of what is happening with the  
5     pandemic.

6                   So our expense savings which  
7     largely is the vacancy savings and it's  
8     between fringe benefits and salary savings.  
9     It's the reduction of the 330 vacancies we  
10    reduced out of the budget. We had that. We  
11    funded departments where we saw fit but any  
12    vacant positions we had, we had to take out.

13                  Our contractual savings the  
14    largest component of that is the Trans Dev  
15    piece of it. There are some other pieces in  
16    it that we've reduced a little bit here and  
17    there.

18                  Our overtime savings which is  
19    approximately \$13 million is the public  
20    safety, in police and corrections, then we  
21    had Medicaid savings of approximately \$6  
22    million.

23                  The vacancy savings is going to  
24    be painful because we are not funding  
25    positions that we'd like to but I think

1                   Budget-Full Leg/10-5-20

2       where we are at, we're going to have to do  
3       more with less which is for this county I  
4       know it's been said more than once. We are  
5       still in that position.

6                   Okay. As you can see from this  
7       graph which is a recurring graph that we use  
8       here, the county must pay 51 percent in non  
9       discretionary which is staffing, which  
10      represents the staffing.

11                  We pay 51 percent of our  
12      expenses, go to the people, and we try to  
13      keep the people in the chairs here, that's  
14      what this budget tries to accomplish,  
15      meaning that we have seats available. We  
16      have people who are in the seats are going  
17      to stay in those seats.

18                  This is our what our revenue  
19      components look like and I will draw your  
20      attention to what sales tax represents.

21                  If you look at this chart from  
22      last year to this year, our sales tax piece  
23      of the pie has dropped almost six percent.  
24      That's just because of the decline in what  
25      we are predicting as far as revenue which

1                   Budget-Full Leg/10-5-20

2       has a significant impact on how we pay for  
3       services.

4                   The other components, they  
5       rebalance themselves, but sales tax clear  
6       was one of the largest most generous as far  
7       as the sources for what we used as far as  
8       paying our bills.

9                   These are some of the highlights  
10      of what we added as far as positions from  
11      the 330. We're still keeping the sworn  
12      numbers up at 2,500 which hasn't changed.

13                  We're adding approximately a  
14      class of 200 which is the backfill to keep  
15      the number at 2,500.

16                  We added five AMTs, seven people  
17      in the medical examiner's office which is  
18      mostly related to the criminal justice  
19      reform and some people in the morgue.

20                  We added a class of 40 correction  
21      officers. We added approximately seven  
22      people on probation split between probation  
23      and the juvenile detention center.

24                  We've added another six people to  
25      the crime victims advocate for many issues

1                   Budget-Full Leg/10-5-20

2       we may have.

3                   The department of human services  
4       includes the mental health component of it  
5       for the police department. We added two  
6       people there.

7                   And the department of social  
8       services we added numerous people in social  
9       welfare examiner and case workers for child  
10      protective services.

11                  One thing I think we all learned  
12      from the other recessions is that, as a  
13      recession hits, the lagging indicator is  
14      public assistance.

15                  While we may be in the middle of  
16      it right now and things are happening, the  
17      need for these services probably comes three  
18      to six to nine months down the road. That's  
19      why I think what we added in there was to  
20      staff up the needs and we're going to have  
21      to address it if the need becomes more  
22      significant in 2021.

23                  I do believe with the number of  
24      unemployed people out there, which is  
25      significantly high, I think there will be

1                   Budget-Full Leg/10-5-20

2       more people that will need public assistance  
3       in 2021.

4                   The debt restructuring.

5                   So this budget contains \$210  
6       million of debt restructuring in 2021. The  
7       \$75 million from 2020. It revolves around  
8       the financing of county and NIFA debt and  
9       will be restructured with a final maturity  
10      of 2035. This is just how it breaks out,  
11      what's available to us.

12                  In the 2021 budget, we've  
13      accounted for \$211 million in debt service  
14      savings.

15                  In 2022 we had the opportunity  
16      for another 150.

17                  I will get to the next page in a  
18      minute but as you can see the incremental  
19      cost of debt service is up 38 million if we  
20      refinance all this debt.

21                  I know this is probably one of  
22      the biggest topics in this budget but we are  
23      limited in resources to pay the bills and if  
24      it means living right now for the moment and  
25      then paying for it down the road I think

1                   Budget-Full Leg/10-5-20

2       that's where we're going to land with this.

3                   We have limited opportunities on  
4       how to keep this budget balanced and keep  
5       people in chairs and not do draconian things  
6       as far as getting rid of people and laying  
7       off people.

8                   One of the fundamental things we  
9       tried to do and I will say it again is keep  
10      people in the chairs that they're in.

11     That's what the goal was and we think we've  
12     accomplished that but of course we need the  
13     help of everybody around to get that done.

14                  On the next page this is going to  
15     show you what the actual embedded cost of  
16     the restructuring is going to cost us.

17                  As you can see, we have taken out  
18     about \$459 million. Actually going to cost  
19     us if you look \$517 million. The net cost  
20     to the million is \$58 million. On a PV it's  
21     about \$23 million.

22                  As you can see, the many  
23     challenges that were presented in this  
24     budget clearly were not easy, there were a  
25     lot of decisions being made, a lot of

1                   Budget-Full Leg/10-5-20

2       assumptions made.

3                   We tried to be conservative.

4       Some may call us moderately conservative.

5       Some may call us risk takers. What we had  
6       here was limited money on the revenue side  
7       unlike many of the years that I can tell you  
8       sitting here.

9                   It's been a challenge where we  
10       actually cut the expense side as far as we  
11       could and it turned out the debt piece of it  
12       turned out be the other piece that balanced  
13       the budget.

14                   I'm here to answer your questions  
15       and I hope I can.

16                   CHAIRMAN NICOLELLO: I have a  
17       few. Just to confirm what's here, the  
18       administration is no longer and NIFA is no  
19       longer looking at a 30 year maturity date?

20                   MR. PERSICH: 2035 which is a 15  
21       year maturity.

22                   CHAIRMAN NICOLELLO: You  
23       mentioned about sales tax and how it's  
24       become a huge part of our budget over a  
25       billion dollars in revenues to the budget.

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2 Sales taxes, reliance on sales tax is  
3 inherently a risk, correct?

4 MR. PERSICH: Let me put it to  
5 you this way. When it goes south it's  
6 risky. When it's riding up, we reap the  
7 benefit of it.

8 CHAIRMAN NICOLELLO: That's the  
9 point. When it's going up everything is  
10 good. But economies never go up  
11 permanently. There is always going to be a  
12 downturn somewhere on the horizon.

13 Let me ask you this, in the two  
14 and a half years, two plus years, what has  
15 the administration done to shift the  
16 reliance on sales taxes?

17 MR. PERSICH: I think how we've  
18 controlled it a little bit is through  
19 vacancy management by not increasing the  
20 expense side of it.

21 We've been conservatively holding  
22 positions open just in case that -- how we  
23 got there. It wasn't like we're not filling  
24 but I think to cut -- originally, I would I  
25 will say this. Go back. If we had the fund

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2       balance we had in 2018-19 that we have now  
3       and we kept rolling that forward and we  
4       didn't get hit with a hammer which is what I  
5       call this, if I had 112 million and we had a  
6       normal recession, I think that that rainy  
7       day fund being there would have been more  
8       than enough to get us through this bubble.

9                   But this, I mean we tried to is  
10      what I will say. We tried to become less  
11      reliant on saving a little money in the  
12      years that were good and roll that forward.

13                  I think right now what we are  
14      looking at is, I don't want to call it a  
15      depression, but it's something I can't put  
16      my hand on where it's going to land.

17                  As much as there's good news  
18      about sales tax today, I'm skeptical of what  
19      is going to happen in December and November.  
20      There is no black Friday anymore, we're not  
21      having that. Walmart and Target are closing  
22      on Thanksgiving. Look right down the road  
23      here, Lord & Taylor is shutting down. It's  
24      not just one, it's one of many.

25                  To be skeptical at this point, I

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2       mean I have to be on the side of  
3       conservative, it is short, I have to be the  
4       one running around issuing budget notes  
5       which is what we don't want to do, but I  
6       think we're heavily dependent on it and we  
7       continue to be and I don't think we're the  
8       only municipality that will be dependent  
9       upon it. Sorry for the long winded answer.

10                  CHAIRMAN NICOLELLO: That rainy  
11       day argument is sort of a boot strap  
12       argument? The fact that we had money in the  
13       rainy day funds was due to increasing sales  
14       tax revenues and therefore that's a method  
15       that was picked to address the increasing  
16       sales tax revenue.

17                  So tell me about today's check;  
18       what period did that cover?

19                  MR. PERSICH: I want to say it  
20       covered the period back from July and  
21       August. It's a component, 70 percent of  
22       this month and that month. I don't have it  
23       exactly to me but it's up year over year.

24                  I caution that it's one check.  
25       It's very good news. I don't disagree with

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2 it. We do have to realize that a lion's  
3 share of the check is coming in Q4 which is  
4 the holiday season?

5 CHAIRMAN NICOLELLO: What was it,  
6 13.4 percent?

7 MR. PERSICH: It's about 14  
8 percent that it was up year over year.

9 CHAIRMAN NICOLELLO: So even if  
10 that is an outlier, and you take away all of  
11 that, it's neutral, you're still projecting  
12 20 percent decreases.

13 Now, how much is the sales taxes  
14 down year to date percentage-wise?

15 MR. PERSICH: As of this last  
16 check down, I think it's down approximately  
17 almost ten percent. Just on check to check.  
18 That's not forecasting out.

19 CHAIRMAN NICOLELLO: Right. It's  
20 based on what's come in 2020?

21 MR. PERSICH: Right.

22 CHAIRMAN NICOLELLO: And internet  
23 sales has been I think I read somewhere  
24 actually it's been increasing year over year  
25 because people are basically home, right?

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2                   MR. PERSICH: The internet sales  
3 tax, when we originally did it was supposed  
4 to be a one time shot coming in. We didn't  
5 think patterns would change that quickly.  
6 With internet sales tax meaning like Amazon  
7 for lack of a better thing taken over the  
8 world and that's what it is.

9                   But when we originally did this  
10 we didn't think Amazon was going to grow  
11 their portion of the internet sales tax.

12                   Probably it was a pickup of  
13 around \$14 million in one year and  
14 incremental growth over the out years.

15                   I think it might be picking up.  
16 There is not a lot of data out there for us  
17 to analyze from the state to help us. We  
18 rely on a bunch of different sources.

19                   CHAIRMAN NICOLELLO: Your  
20 pessimism for the last few months of this  
21 year, isn't that sort of contradicted by  
22 this boost in internet sales tax, sales  
23 revenues, because people are, who would  
24 perhaps be going to malls are still spending  
25 money but they're doing it different way,

1                   Budget-Full Leg/10-5-20

2       and the sales tax is still flowing to the  
3       county from that?

4                   MR. PERSICH: I hear what you're  
5       saying. I think we have to understand that  
6       the economic factors with unemployment and  
7       everything else are still going to be a  
8       factor, people's spending habits. I don't  
9       think it's going to be robust.

10                  I use the analogy, we are all not  
11       going to get together for Thanksgiving, for  
12       Christmas, Passover, Chanukah and anything  
13       else because we're limited, so I think the  
14       spending that people are going to do is much  
15       less.

16                  I don't think you're going to  
17       have, the restaurant business, people going  
18       out to the holiday parties and everything  
19       else, that's gone. I think there is a whole  
20       cause and effect in the last quarter that is  
21       uncertain to me, that I will say.

22                  CHAIRMAN NICOLELLO: So it's down  
23       approximately ten percent for the year. How  
24       much are you projecting it to be down for  
25       the year in total?

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2 MR. PERSICH: I'm still at 20  
3 percent right now.

4 CHAIRMAN NICOLELLO: Let me ask  
5 you this then, if you project it to be down  
6 20 percent for the year, down ten percent at  
7 it point, we're into the last third of the  
8 year, how much are we -- what are you  
9 projecting a monthly decrease to be?

10 MR. PERSICH: If patterns -- if  
11 where it's going to head, I will say, if we  
12 have closures again, if things happen again,  
13 which I can't sit here and tell you that we  
14 may not shut down again, I don't have that.  
15 It would have to drop between 25 and 30  
16 percent is where I would land in the last  
17 quarter, which, that's our significant  
18 checks.

19 CHAIRMAN NICOLELLO: I mean,  
20 there is pessimism and what you are  
21 projecting. We went through the heart of  
22 the pandemic and over the course of the  
23 eight months of data that we have, it's down  
24 ten percent and you're here telling me,  
25 well, it's going to go down 25 to 30 percent

1                   Budget-Full Leg/10-5-20

2       per month for the rest of the year?

3                   Again, I understand being  
4       conservative, but this is beyond pessimism.  
5       I don't think it's based in reality.

6                   MR. PERSICH:   Legislator, if you  
7       look back on the months when the pandemic  
8       did hit, the numbers were 22, 27, 35, 28,  
9       that was in the midst of closure, which we  
10      had checks that were down 45 percent in that  
11      time period.

12                  Look, I hope I'm wrong but I have  
13      to plan on being -- if they don't come in  
14      where I need them to be, I have limited  
15      actions I can do to save money.

16                  CHAIRMAN NICOLELLO:   Let me ask  
17      you this, September is gone and obviously  
18      that didn't happen, in fact, if anything the  
19      economy is opening up more and we are into  
20      October now.

21                  So when is this draconian drop  
22      expected to happen?  If you continue with  
23      this trend, you're going to have to look at  
24      40 to 50 percent decreases in November and  
25      December.  It's not based in reality.

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2 MR. PERSICH: I hear what you're  
3 saying. I will say it this way. It's one  
4 check right now and if I set the pattern for  
5 that, I mean if they're all going to be up  
6 20 percent, but, listen, if a couple more  
7 come in that way we have adjustment checks  
8 and everything else.

9 CHAIRMAN NICOLELLO: I agree. No  
10 one here really expects the checks to come  
11 30 percent year over year. Even if we got  
12 to the same year over year every one would  
13 be ecstatic. But the question is whether  
14 it's going to be 25 to 30 percent down or  
15 whether it's going to be one or two percent  
16 down as the economy comes back.

17 The importance of this, because  
18 we're talking about 2020 is that your  
19 projections of 2021 are based on the number  
20 where you project us to end 2020.

21 So if your sales taxes are well  
22 below for 2020, that's going to impact where  
23 you project we come for 2021.

24 So for us to get a magnitude of  
25 what this problem is, we need some accurate

1                   Budget-Full Leg/10-5-20

2     reasonable forecast I find your forecast are  
3     not reasonable.

4                   MR. PERSICH: I respect that. I  
5     think the hole is still big though. I don't  
6     think -- it's not like -- it would have to  
7     boomerang back because we had like, I  
8     forget, a 1.9 percent growth in the budget.  
9     So that evaporated along with the growth  
10    from 2019. So we're back down to like 1  
11    point 1's of the sales tax.

12                  To your point, I think we're  
13    still going to have a hole in the budget  
14    even if it stays steady here is what I  
15    think. I still think we're not going to get  
16    out of this any time soon.

17                  CHAIRMAN NICOLELLO: I have one  
18    other area I want to cover and then let the  
19    others jump in.

20                  The tax cert backlog, the refund  
21    exposure to the county, can you tell me  
22    where we are at this point? Put aside the  
23    utilities, include the utilities and then  
24    give me a number without them.

25                  MR. PERSICH: Well, as far as I

1                   Budget-Full Leg/10-5-20

2     know, and I'm going to let the assessor talk  
3     about it because I think he has a feel of  
4     what's happening with the class 1's and the  
5     SCAR positions.

6                   The pandemic did hit us, it  
7     slowed down us processing claims and  
8     everything else. We still have a backlog of  
9     300 some odd million dollars. I don't think  
10    it's going away. We are still intending on  
11    borrowing for some of those backlog claims.  
12    That's still a game plan.

13                  We are probably be processing  
14    stuff now that we have the ability to maybe  
15    pay a few of these Class 4 claims.

16                  We have money in DAF's '18, DAF  
17    '19, DAF 20, DAF -- I mean, we do have some  
18    funds available to us.

19                  Remember, a lot of these claims  
20    are intertwined because we have all these  
21    backlogged pieces that are not DAF related,  
22    because the '17 and '18 DAF which was the  
23    original one we did -- remember, they were  
24    parcel specific, which, unraveling it slows  
25    down the process.

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2 I think we are getting to a new  
3 point with the new DAF, our ability to go  
4 forward at some point, once we clear up the  
5 backlog, I hope we will not be having the  
6 conversation in future years is what can  
7 say, so -- and I know it's not a strategy  
8 but I can tell you we are progressing in the  
9 right direction with this stuff though.

10 CHAIRMAN NICOLELLO: I know you  
11 have money set aside in the budget, what is  
12 that?

13 MR. PERSICH: \$30 million.

14 CHAIRMAN NICOLELLO: And you have  
15 DAF which could potentially be used. Now,  
16 combining those two things, is that really  
17 even going to reduce the growth of the tax  
18 refund liability?

19 MR. PERSICH: If we satisfy the  
20 backlog, if we can take the backlog out of  
21 it going forward, I think if you look at  
22 what the -- we've annually grown as far as  
23 cert liability, 70 million about, 70 to 100,  
24 I'll give you that much, you know what I  
25 mean?

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2                   I think between the 30 million in  
3   appropriation and the 40 million we keep  
4   appropriating in the DAF fund, I think once  
5   the backlog is cleared and we get our path  
6   forward, I can't sit here today -- I think  
7   if you asked me in the beginning of the year  
8   where the glide slope was with this, I think  
9   we were on the right path. I don't think  
10  it's going to be as fast as possible but I  
11  think we do have a strategy on how we are  
12  going to cure the cert problem going  
13  forward. I don't think it's going to happen  
14  in '21, I think maybe in '22, '23 maybe  
15  after we clear up the backlog and get out  
16  this pandemic. We've identified an issue  
17  and I think we've addressed the problem.

18                  CHAIRMAN NICOLELLO: At least  
19  part of some of these claims, tax refund  
20  exposure, are they accruing interest as they  
21  sit there?

22                  MR. PERSICH: Some aren't, some  
23  are. The courts being closed with what  
24  happened with that. Some that were  
25  adjudicated subject to the nine percent.

1                   Budget-Full Leg/10-5-20

2       Then it's three percent in the beginning and  
3       then it goes to a .9 percent and I'm not the  
4       expert of when that transitions is over, but  
5       there is different levels of interest for  
6       different time periods when you do a cert  
7       claim.

8                   CHAIRMAN NICOLELLO: I read  
9       somewhere or saw somewhere that the  
10      administration put out that they proposed  
11      not to deal with the backlog in any  
12      substantive way until 2022 or 2023.

13                  That is deeply concerning for a  
14      number of reasons, one of which it seems it  
15      will generate all this revenue, savings  
16      because of the tax restructuring, and then a  
17      couple of years down the road we're going to  
18      look at this traditional long standing issue  
19      that the county has that hasn't been  
20      touched, simply left to get worse and worse.

21                  Secondly, there are businesses  
22      that are owed monies by the county and they  
23      need those monies now more than ever with  
24      the difficulties in economy, pay their  
25      employees, putting money back into the

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2 economy.

3 I'm not satisfied that this  
4 administration has a plan for now to start  
5 to really deal with those tax refund  
6 liabilities and kicking the can down the  
7 road -- I understand the pandemic, financial  
8 difficulties, but I think managing, kicking  
9 the can down the road is a poor plan for our  
10 county.

11 MR. PERSICH: I hear you.  
12 Unfortunately we are dealing with many  
13 issues but I think now that we are starting  
14 to get somewhere to back to business is  
15 normal here, I think the plan is to start  
16 releasing some of the old DAF monies out  
17 there to get the money back into the  
18 taxpayers' hands is what the plan is.

19 I don't think we were withholding  
20 it but I think this came up and gave us a  
21 left hook that we couldn't recover from.

22 CHAIRMAN NICOLELLO: Thank you.  
23 Deputy Presiding Officer Kopel.

24 LEGISLATOR KOPEL: Thank you.  
25 Evening, Andy. Thank you for your

1                   Budget-Full Leg/10-5-20

2       presentation. I just want to talk about the  
3       planned borrowing for a few moments.

4                   First of all, talk about the  
5       schedule. When do you hope to get this done  
6       and do you hope to get it done in one shot  
7       or several tranches or what?

8                   MR. PERSICH: I think that's  
9       still to be determined. Me, having said it,  
10      I would like to have it done all at once but  
11      I don't think structurally we can do it that  
12      that way. I think we would have to do it in  
13      pieces when the debt becomes callable and  
14      when our ability to actually call that debt  
15      in, so --

16                  LEGISLATOR KOPEL: I'm sorry, I  
17      didn't understand.

18                  MR. PERSICH: If the ability was  
19      there to do it all at once, I would love to  
20      do it but I don't think the ability is  
21      there. I think there are certain callable  
22      pieces of the debt that I would have to do  
23      it in '22, '21 and '20.

24                  LEGISLATOR KOPEL: Building on  
25      the concerns that the Presiding Officer

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2 expressed just a few moments ago, the sales  
3 tax revenue may very well come in a lot  
4 better than anticipated. There are a number  
5 of risks to the upside, let's say, that are  
6 not perhaps adequately accounted for. We  
7 may get a vaccine, we can't count on it but  
8 we might.

9 We may get some additional  
10 federal aid. Perhaps the two parties may  
11 eventually come together and maybe sooner  
12 rather than later.

13 If we're going ahead and  
14 borrowing all this money at once, we've got  
15 a lot of extra money that we borrowed and  
16 potentially don't need and we're paying for  
17 it. It's a cost.

18 So, why not wait and borrow what  
19 we absolutely must and kick that can down  
20 the road a little ways into '21?

21 MR. PERSICH: The problem with  
22 waiting is is that let's just say federal  
23 funds come to us miraculously and I would  
24 love to hear that, but we have opportunity  
25 to due restructuring that can save us money

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2     right now, which, it does cost us money when  
3     you move on from here and I hear what you're  
4     saying.

5                   If you have a little extra money  
6     left over from all these actions which I  
7     don't think we're going to have a lot if we  
8     do, that's a good thing, then we can start  
9     looking at calling in other debt to pay down  
10    future debt paying off some of our  
11    outstanding liabilities, maybe clearing some  
12    of the cert liability with some of the money  
13    in proceeds but there are a lot of what ifs  
14    we can do. I don't think I've taken the  
15    scenario and said, if this happens, that  
16    happens.

17                  LEGISLATOR KOPEL: I like what  
18    you're saying now, but just speaking for  
19    myself I'd love to see that expressed as a  
20    definite part of any plan.

21                  In other words, if there is extra  
22    money, for whatever good reasons there are,  
23    extra sales tax, federal money, who knows  
24    what, a definite plan, where is that money  
25    going?

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2 MR. PERSICH: I can't give that  
3 to you today.

4 LEGISLATOR KOPEL: I think if the  
5 administration comes and asks us for  
6 authority to borrow or declaration of --  
7 even if it's NIFA, and so forth, I think  
8 that a part of that, a major part of that  
9 ought to be what happens if there is extra  
10 money, where is that going? A definite  
11 commitment or something like that would be  
12 very important.

13 MR. PERSICH: I don't think I can  
14 give that you answer tonight.

15 LEGISLATOR KOPEL: I wouldn't  
16 expect it. I said as a part of any requests  
17 for borrowing authority.

18 MR. PERSICH: I will bring that  
19 back to the principals here and see if we  
20 can get you some type of -- if this happens,  
21 this is what we will do with any excess.

22 If you look at what happened in  
23 2019 with the \$112 million, that's swell --  
24 if we didn't have that this conversation  
25 would not be --

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2 LEGISLATOR KOPEL: No, I get --

3 MR. PERSICH: I think in fairness  
4 to the 112, you know, if the pandemic didn't  
5 hit, we would have had a plan to use that  
6 money, some of that money to pay something  
7 else.

8 LEGISLATOR KOPEL: I quite  
9 understand what you're saying and if indeed  
10 the worst side of the outlook does indeed  
11 come to pass then this conversation is  
12 academic, we can agree on that?

13 MR. PERSICH: Absolutely.

14 LEGISLATOR KOPEL: But as long as  
15 we are having these academic discussions one  
16 way, we might as well have it the other way  
17 as well. It's important to have it the  
18 other way.

19 In other words, you're afraid of  
20 the risk of not having enough money and I'm  
21 afraid of the risk of having, just to coin a  
22 phrase here, too much money, is never too  
23 much money because there too many  
24 obligations, but certainly for what we are  
25 talking about is too much money. I'm using

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2       that phrase loosely obviously.

3                   We don't want that money just  
4       subject to the discretion of necessarily the  
5       administration. We would like to know that  
6       at least again I, speaking for myself here,  
7       I'd look to know that that money is -- if  
8       we're borrowing it, it's going to be used to  
9       pay down debt whether it's callable debt or  
10      the cert debt which is out there, not  
11      accounted for in many ways and it's accruing  
12      interest. It's a debt bomb that we have out  
13      there and it's waiting for us. So let's  
14      deal with it if we can. I think that ought  
15      to be perhaps a commitment by the  
16      administration.

17                  MR. PERSICH: Understood,  
18      legislator.

19                  CHAIRMAN NICOLELLO: Legislator  
20      Ferretti and then the other way with  
21      Legislator Drucker, Legislator Rhoads.

22                  LEGISLATOR FERRETTI: Good  
23      evening, gentlemen. Hope you're all well.  
24      I have some questions on assessment.

25                  As we all know there is a

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2 reassessment that took place and we are  
3 about to feel the effects of that. How many  
4 grievances were received in this first year  
5 of the reassessment?

6 MR. PERSICH: I'm going to leave  
7 that for the assessor, David Moog, he has  
8 those stats for you. He has the numbers for  
9 you that you're looking for. I don't have  
10 them with me. I would prefer if he spoke to  
11 those numbers.

12 LEGISLATOR FERRETTI: How about  
13 in terms of SCAR, do you know how many SCAR  
14 petitions were filed?

15 MR. PERSICH: He has those  
16 numbers as far as what the liability is, the  
17 number of petitions that were filed and what  
18 was settled and everything else, I would  
19 defer to him is what I will do.

20 LEGISLATOR FERRETTI: Have you  
21 made any kind of estimate as to potential  
22 liability to the county associated with the  
23 unresolved grievances?

24 MR. PERSICH: We currently have  
25 \$30 million in tax certs, part of which

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2       would be paid commercial and I think part of  
3       which will be paid with any of the  
4       residential piece that we may have out  
5       there.

6                   LEGISLATOR FERRETTI:   Then I will  
7       save my questions.

8                   MR. PERSICH:   And if he doesn't  
9       answer them, I will see what I can answer  
10      but I know he has the answers.   I just don't  
11      have them for you.

12                  CHAIRMAN NICOLELLO:   Legislator  
13      Drucker.

14                  LEGISLATOR DRUCKER:   Thank you  
15      very much, Presiding Officer.   Andy, thank  
16      you very much for your presentation.   Just a  
17      couple of quick questions you.

18                  MR. PERSICH:   Thank you.

19                  LEGISLATOR DRUCKER:   Just a  
20      couple of quick questions.   You had  
21      indicated at earlier in your presentation,  
22      the tax map budget amount, isn't that  
23      remaining influx here now because of the  
24      litigation?   There's a good chance that that  
25      might be declared unconstitutional; isn't

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2       that correct?

3                   MR. PERSICH: I had conversations  
4       with the county attorney about this and I  
5       don't think the entire fee will be removed.

6                   I think we may not collect \$355.  
7       We may only have the ability to collect 300.  
8       I don't think we lose the entire amount. I  
9       think the question of the amount was in  
10      litigation and we still can charge  
11      something. It's just a question of how  
12      much.

13                  What we did was, we know that the  
14      volume in the clerk's office, they kind of  
15      run hand and hand.

16                  So what we said was, the clerk's  
17      office has a big booming business right now  
18      as far as the result with real estate  
19      market. We said the volume in the tax map  
20      is still the same but we lowered our  
21      projections based on what we think the  
22      haircut will be from this litigation.

23                  LEGISLATOR DRUCKER: That's  
24      almost like predicting sales tax, you have  
25      no way of knowing how much it will be,

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2 right?

3 MR. PERSICH: I can only forecast  
4 based on the historical information, current  
5 information, and that's how we project it  
6 out.

7 LEGISLATOR DRUCKER: With respect  
8 to Trans Dev, they're not going to be any  
9 decrease in services, it's just a matter of  
10 the amount of the number of buses and the  
11 time?

12 I thought I read something in the  
13 paper about, for example, in my district the  
14 N78 and 79 bus, they're going to do away  
15 with the weekends services. I fought so  
16 hard to get. Do you know anything about  
17 that?

18 MR. PERSICH: I'm not aware of  
19 any route reductions. What I am aware of is  
20 that we're lengthening the time between  
21 stops. That's the plan right now is that  
22 we're not going to cut any routes. We're  
23 going to lengthen the time -- if it comes at  
24 4:55, it will come at 5 o'clock. So there  
25 will probably be less buses but the

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2     frequency will be spread out a little bit  
3     more. We couldn't afford it. That's the  
4     bottom line.

5                   LEGISLATOR DRUCKER: Following up  
6     on Legislator Kopel's question or comments.  
7     I mean, you're predicting a \$749 million gap  
8     over the next two fiscal calendar years.

9                   That's not really likely or even  
10    possible that the money that we will be  
11    saving or borrowing is going to you know be  
12    in excess of that number. So I don't see  
13    how there is going to be any money left  
14    over. I feel it's something we have to do,  
15    right?

16                  I'm not concerned about the  
17    possibility that we are going to have extra  
18    money, what are we going to do with it? Do  
19    you agree with that?

20                  MR. PERSICH: If there is money  
21    left over, legislator, what I would say is I  
22    think we should put it somewhere, but at  
23    this point I'm in a hole that's bigger than  
24    I ever faced in my career in municipal  
25    budgeting.

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2 LEGISLATOR DRUCKER: That's my  
3 point. There's huge hole. I don't see how  
4 it doesn't get plugged with this money or  
5 attempted to be plugged.

6 MR. PERSICH: It's plugging a  
7 hole currently. In two years from now,  
8 what's going to happen, if it gets better,  
9 great, whatever we have left over then we  
10 can figure out. But I'm just trying to  
11 survive to fight another day and another  
12 battle is what I'm trying to do.

13 LEGISLATOR DRUCKER: So, without  
14 the restructuring of the debt service, is it  
15 certain or would it be certain that there  
16 will have to be substantial cuts in programs  
17 and layoffs?

18 MR. PERSICH: That would be the  
19 only action we can take would be cutting  
20 programs and cutting bodies.

21 LEGISLATOR DRUCKER: That's the  
22 alternative by not restructuring the debt?

23 MR. PERSICH: If I don't have  
24 enough money to pay the bills, we have to  
25 take an action. It's now October. It

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2       doesn't happen like -- even if we had to  
3       take that action to move people out, it will  
4       take a long time to do that, so --

5                   LEGISLATOR DRUCKER:   Thank you.  
6       That's it for me.

7                   CHAIRMAN NICOLELLO:   Legislator  
8       Rhoads and then Legislator Bynoe.

9                   LEGISLATOR RHOADS:   Thank you,  
10      Mr. Presiding Officer.   Thank again for your  
11      presentation.

12                  Couple of follow-up questions.  
13      It seems as though, and I understand the  
14      pandemic, but we kind of have a budget  
15      that's sort of built on borrowing and bail  
16      outs for this particular year.

17                  I'm particularly concerned about  
18      the amount of money we are borrowing as many  
19      legislators have expressed.

20                  It sounds as though we are  
21      preparing to borrow three quarters of a  
22      billion dollars, but not retiring three  
23      quarters of a billion dollars in debt.   It's  
24      sort of like going for a lower interest rate  
25      credit card and transferring your \$15,000

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2     balance but instead of \$15,000 in debt you  
3     now have 17-5 in debt when you do that  
4     restructuring.

5                   What is the -- what's the  
6     administration's reason for I guess pulling  
7     out more debt than we're actually retiring?  
8     I understand the idea of a high refinancing,  
9     but the \$166 million in bond premium, for  
10    example, is additional debt we are accruing  
11    simply because we are willing to borrow at a  
12    higher rate so they're increasing the amount  
13    that we're able to borrow. It sounds like  
14    we're taking that additional funds and plug  
15    plugging it into the budget.

16                  How are we not financing  
17    operating expenses on borrowed money, which  
18    I've always been told is a no no from a  
19    budgetary standpoint and from a common sense  
20    standpoint?

21                  MR. PERSICH: I mean, yes, we're  
22    taking a short term problem with a long term  
23    fix is the best way I can say it. It's like  
24    cashing out on a refinanced house. You  
25    built up equity and cashing out and that's

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2       what we're doing.

3                   I think we are limited in what we  
4       can do and meaning that we don't have too  
5       many options. We used to in the old days,  
6       we used to be able to restructure debt on a  
7       periodical basis, but in 2017 the tax laws  
8       changed that couldn't take our retired debt,  
9       and, if you remember, in 2017, we were here  
10      talking about restructuring a bunch of debt  
11      that saved us \$50 million, but don't quote  
12      me, and that ability is gone because of the  
13      way the tax laws changed.

14                  There is taxable ways to refund  
15      now in the municipal market but the dollars  
16      don't make sense. That's why it's three  
17      years later and it's 2020, we can't do it.

18                  But, to answer your question, I'm  
19      limited on what our options are right now.  
20      When we have the ability, as much as I don't  
21      want to say it, but NIFA has the ability to  
22      take debt and restructure it at a lower rate  
23      for us.

24                  I don't have any other magic  
25      tricks in my bag to close that hole in the

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2 budget, but, yes, it's not the most fiscally  
3 prudent thing to do, but I will say this,  
4 it's an option that we do have but I don't  
5 have any other options on how to close the  
6 hole this year or next year.

7 LEGISLATOR RHOADS: Can you tell  
8 us where exactly the \$166 million that we  
9 anticipate obtaining a bond premium -- first  
10 if you can tell me, what's the increased  
11 rate that we are paying to achieve that bond  
12 premium?

13 Am I correct in my understanding  
14 of the concept?

15 MR. PERSICH: I'm not aware of  
16 the premium being \$166 million, not that I  
17 have heard of. When you do a deal, the  
18 market dictates what your premium and your  
19 rate is going to be.

20 LEGISLATOR RHOADS: My  
21 understanding is that's out of NIFA's  
22 analysis -- it's out of Goldman's analysis?

23 MR. PERSICH: If the premium is  
24 there.

25 LEGISLATOR RHOADS: But whatever

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2     the number is, obviously it's a significant  
3     number, do we have any idea of what  
4     increased rate the county is paying in order  
5     to achieve that bond premium? That's the  
6     exchange, you are given the bond premium in  
7     exchange for instead of two percent, you are  
8     borrowing at four percent or whatever it  
9     turns out to be.

10                  MR. PERSICH: I don't have that  
11     incremental cost for you. I will get that  
12     for you.

13                  But if you are getting premium,  
14     there are many factors that go into what the  
15     bond premium would look like. You would  
16     probably pay a higher rate.

17                  But, traditionally, we've  
18     downsized deals when we've done  
19     restructuring to take the premium down. So  
20     if we did \$100 million deal \$30 million in  
21     premium, when getting \$130 million, we  
22     downsized the deal. So I don't think that a  
23     lot of - -

24                  LEGISLATOR RHOADS: Well, in the  
25     past NIFA has required us to downsize, and

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2       now all of a sudden is not.

3                   MR. PERSICH:   Exactly.   Like I  
4       said, I don't know what the differential  
5       rate is, I can get that for you.   That's  
6       what I'll find out for you.

7                   LEGISLATOR RHOADS:   Where exactly  
8       again, Goldman pegged the number at \$166  
9       million so I'm just using that number, I'm  
10      assuming there is some basis in fact for it;  
11      where exactly is that \$166 million going?  
12      Where is it accounted for within the  
13      county's budget?

14                  MR. PERSICH:   Well, it will go  
15      into the debt service.   What it will do is  
16      when the money comes in it's proceeds, so  
17      for argument's sake we need \$211 million.  
18      You want to say it's 166 in premium.   That's  
19      going to plug the hole in the debt service  
20      fund.   That's what it's going to do.

21                  It will offset any incremental  
22      expenses we have related to the debt.

23                  It's either going to be a revenue  
24      or decrease on the expense side of it is  
25      what will happen.

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2 LEGISLATOR RHOADS: Is debt  
3 service considered to be an operating  
4 expense?

5 MR. PERSICH: Yes, it is.

6 LEGISLATOR RHOADS: That's  
7 according to NIFA as well?

8 MR. PERSICH: Yes.

9 LEGISLATOR RHOADS: Now, in terms  
10 of the overall budget, you wouldn't see it  
11 in the budget, it would just be going into  
12 the debt service?

13 MR. PERSICH: It's built into  
14 this budget. It's built into the 2021  
15 budget. We built in \$211 million in debt  
16 service savings. It's a combination of ways  
17 of how we did it. There was debt  
18 obligations we had outstanding for the  
19 county and then the NIFA pieces, through the  
20 set asides, which is a separate area. But  
21 it's built into this budget in 2021.

22 LEGISLATOR RHOADS: But as a  
23 result of the restructuring, are we  
24 deferring debt service expense?

25 MR. PERSICH: Yes, we are.

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2 LEGISLATOR RHOADS: Do we  
3 actually need the increased debt service  
4 flexibility in payments for the 2021 budget?

5 MR. PERSICH: Yes, we do. We  
6 wouldn't be able to balance the budget  
7 without that refunding being in there.

8 LEGISLATOR RHOADS: What do we  
9 pay in debt service presently on an annual  
10 basis?

11 MR. PERSICH: I will give you a  
12 ballpark, it's an estimate, it varies. 350  
13 to 375. 100 million, \$375 million annually  
14 we use as an average.

15 LEGISLATOR RHOADS: Assuming 166  
16 is the figure, we would only have 200  
17 million in debt service.

18 MR. PERSICH: Whatever it is, I  
19 don't have the numbers. I can get you the  
20 numbers.

21 LEGISLATOR RHOADS: In other  
22 words, are we exhausting whatever we are  
23 receiving in premium, assuming the bonding  
24 is approved, whatever we are receiving in  
25 bond premium is going to be paid out in debt

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2 service in 2021?

3 MR. PERSICH: Theoretically, yes.

4 LEGISLATOR RHOADS: So we are  
5 relying upon that to balance the budget in  
6 2021? We are not talking about '22, '23 and  
7 the outlying years?

8 MR. PERSICH: We're accounting  
9 for it in the outlying years as part of the  
10 multi-year plan. It's part of the  
11 expenditures we will have to incur in the  
12 out years.

13 LEGISLATOR RHOADS: As part of  
14 this proposal if I am correct in  
15 understanding your presentation, is that  
16 starting in 2023, we will be paying an  
17 additional \$38 million in debt service to  
18 pay for what we are planning on  
19 restructuring plus the bond premium as a  
20 result of this borrowing if approved?

21 MR. PERSICH: That's correct.

22 LEGISLATOR RHOADS: Do we have  
23 any idea as to -- it's not like we have a  
24 tremendous amount of flexibility in the  
25 budget, but do we have any idea in the year

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2     three or four of our four year plan as to  
3     how we are going to come up with that \$38  
4     million?

5                   MR. PERSICH:     We have a series  
6     of gap closing ideas is what I will say.  
7     There are measures that we do.

8                   But when you create a plan, it's  
9     a plan for a reason. We don't know what the  
10    world is going to deal us or the hand that's  
11    going to be dealt.

12                  We came up with a couple of  
13    ideas. Part of it would be that we have a  
14    full recovery and the economy comes back.  
15    With every recession we hope for the V, but  
16    hope. We are hoping.

17                  We've accounted for that in the  
18    out years of our plan. We've come up with  
19    some ideas how we are going to plug that  
20    hole. A lot has to do with economic  
21    recovery. I can't lie to you. We have  
22    other ideas on the table. We are all  
23    constantly looking to better manage, do  
24    different things, creative things. How we  
25    can do that, how we can save money, how we

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2       can squeeze a dime out of a nickel. That's  
3       what we are always trying to do.

4                   We have accounted for it in the  
5       out years. It gets us to the point, but  
6       it's the only plan we have right now. It's  
7       not like -- if the federal government comes  
8       tomorrow with a lot of money, hey, listen,  
9       we'll take it. I'm not going to run for it.

10                  LEGISLATOR RHOADS: Look, I  
11       understand that budgets are always a balance  
12       between hope and concern. You're trying to  
13       strike the right balance to be able to  
14       achieve what you are looking to achieve.

15                  I do have two areas of concern.  
16       While it seems we have been pessimistic in  
17       terms of sales tax revenue, I don't know  
18       that we've accounted fully for potential  
19       liabilities that we have particularly in the  
20       area of assessment that's been covered.

21                  I understand the \$30 million  
22       figure that you have plugged in for  
23       certiorari payments is a carry over of what  
24       you had in last year's budget.

25                  I'm a little concerned about the

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2     fact that given that we've had more  
3     challenges this year than in any other year  
4     in our history, and the fact that we have  
5     133,000 SCAR petitions that have been filed,  
6     with the SCAR deadline just today having  
7     been extended again, our tax bill coming out  
8     on November 1st and now the deadline for  
9     SCAR is going to be later than the actual  
10    deadline for people's bills to go out which  
11    means when these things are adjudicated or  
12    settled, you need liability incurred by the  
13    county, it's going to be refund liability.  
14    It's not something that can be built into  
15    the bills before they go out. Can't make  
16    any additional adjustments, so that's going  
17    to be an outlet. The county guaranteed for  
18    every dollar in refund, 84 cents is money  
19    that the county has never collected roughly,  
20    that the county taxpayers are going to have  
21    to pay out.

22                   So I'm concerned that given the  
23    unprecedented number of challenges that  
24    there are and the status that we are in,  
25    that there's been no attempt I guess on the

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2     the budget part, and I know you are  
3     deferring questions to David Moog, but  
4     there's been no attempt on the part of OMB  
5     to try and calculate some sort of  
6     anticipated figure to test whether the \$30  
7     million that you have plugged into the  
8     budget is in any way a realistic figure.  
9     Because what happens if it's \$60 million?

10                  MR. PERSICH:     I will say this,  
11     so we know that we have \$30 million in there  
12     and when we get to the end of the year we  
13     will figure out what that number is that we  
14     have potential liability, if it's 10 or 15,  
15     I think we have enough money in the budget  
16     to do that. But I hate to say it, but it  
17     adds ammunition as to why we need the debt  
18     restructuring.

19                  I have another, for argument's  
20     sake, I have \$20 million in additional risk  
21     on the cert side which means if I'm  
22     projecting a gap of 380, it's now 400. We  
23     can argue what number that could be.

24                  But my point is, this is exactly  
25     what happens. If we had money in the bank

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2     to pay for these things like fund balance, I  
3     can absorb them. But I don't have that  
4     anymore.

5                   So my point is, there could be  
6     some limited risk there. I don't think it's  
7     substantial. We've had discussions about  
8     it. I can't put my finger on exactly what  
9     that number will be, but I think we can fit  
10    it into the 30, but if grows higher that we  
11    have to refund class ones, I think it's  
12    going to make this debt restructuring a  
13    little bit more of a priority too because my  
14    hole is getting bigger, you know what I  
15    mean? I hate to say it.

16                  LEGISLATOR RHOADS: I understand  
17    the hole is getting bigger, but when we look  
18    into our crystal ball and you see that you  
19    have a large potential problem on the  
20    horizon, not really accounting for that in  
21    terms of our budgeting, is sort of  
22    dangerous. It could easily be more than \$30  
23    million and that's my concern.

24                  I know it doesn't help our bottom  
25    line in terms of the numbers that we're

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2     looking at and attempting to try and pass a  
3     balanced budget here, but I don't think that  
4     it's a risk that we can necessarily ignore.

5                   MR. PERSICH:   And I don't think  
6     we will have the facts until -- this is the  
7     first year of the full reassessment.

8                   The goal of the administration  
9     has always been that we want a fair and  
10    defendable roll and I think we are trying to  
11    get there. I think we will see what happens  
12    because this is the first year of  
13    reassessment. We can see what the SCAR  
14    liability is. I'm hoping it's good news  
15    because that would limit my exposure on the  
16    other side of this that's what I'm hoping  
17    for. I'm hoping for a fair and defendable  
18    roll that, as I said to the Presiding  
19    Officer, I'm hoping that in a few years from  
20    now we're not talking about tax certs  
21    anymore.

22                  LEGISLATOR RHOADS:   Yes. I guess  
23    my concern is there is a bunch of things we  
24    can hope for, right? I hope that the sales  
25    tax revenue is double what we think it's

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2       going to be. We are not accounting for that  
3       because it may not be realistic in the same  
4       way when we have this potential liability,  
5       the fact that we're not accounting for that  
6       is a cause for potential concern.

7                   The other area that I'm concerned  
8       about is whether or not we are adequately  
9       addressing the labor uncertainty that we  
10      have.

11                  We have a number of county  
12      contracts, municipal collective bargaining  
13      agreements that are still in the process of  
14      being negotiated with many of our major  
15      unions.

16                  Do you feel as though the money  
17      has been accounted in the budget for 2021 is  
18      adequate to address what I hope will be a  
19      solution to these outstanding labor  
20      contracts? Because it looks like, I don't  
21      know, what you plugged in \$26 million, I  
22      believe it was? It's directly attributable  
23      to change in labor cost as a result of the  
24      municipal agreements.

25                  MR. PERSICH: And not -- because

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2       we're in current negotiations with many  
3       unions, and we patterned it after one of the  
4       unions settling and that's kind of the  
5       pattern we set forward.

6                   LEGISLATOR RHOADS:   The \$26  
7       million is anticipating that we have labor  
8       agreements with the remaining unions?

9                   MR. PERSICH:   Exactly.   It  
10      patterns itself after the current one.

11                  LEGISLATOR RHOADS:   And the  
12      administration believes that the money  
13      that's in the budget for 2021 will be  
14      adequate to address those additional costs?

15                  MR. PERSICH:   Yes, it does.

16                  LEGISLATOR RHOADS:   No other  
17      questions.

18                  LEGISLATOR WALKER:   Legislator  
19      Bynoe.

20                  LEGISLATOR BYNOE:   Thank you,  
21      legislator.   Good evening.

22                  I just have one simple question.  
23      You stated on the record that the reduction  
24      to the NICE bus budget would result in  
25      lengthier routes -- I should say elongate

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2     the time frames between each stop. I'm  
3     tired. This is a marathon for us.

4                   That being said, I think this  
5     body should have a proposed amended schedule  
6     presented to us as we deliberate this  
7     budget.

8                   I know for me it will play a role  
9     in how I vote. I need to see what that  
10    looks like and I would like to see it side  
11    by side from what's currently -- what the  
12    current schedule is and what is proposed,  
13    and when the proposed schedule amendments  
14    would start. Is that considered to start in  
15    January?

16                  MR. PERSICH: It would have to  
17    start in January. Let me say this, we would  
18    get you the information and get this body  
19    this information.

20                  LEGISLATOR BYNOE: I know it's  
21    not normally your charge, probably would  
22    fall under Commissioner Arnold, but just be  
23    aware that this body is entitled to have  
24    that

25                  MR. PERSICH: And we've worked

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2 with DPW. We will get you the information.

3 We do understand -- there is a  
4 lot of public hearings that have to occur  
5 when you change routes and everything else  
6 that Trans Dev is obligated to under the  
7 FTA. The rules -- we have had conversations  
8 with them. I will get you the information,  
9 get this body the information on what the  
10 plan is as far as the lengthening of time  
11 for certain routes and everything else.

12 LEGISLATOR BYNOE: Thank you.

13 CHAIRMAN NICOLELLO: Legislator  
14 Birnbaum.

15 LEGISLATOR BIRNBAUM: Good  
16 evening. So in the budget items that are  
17 decreasing next year, there are two that I  
18 just wanted to ask you about.

19 One is parks revenue. I know  
20 it's not that huge of a number, but what  
21 makes that 14 percent change?

22 MR. PERSICH: Although they're  
23 having about better year, I think maybe  
24 better than we anticipated, we did lose some  
25 revenue in cabanas this year because of the

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2 pandemic and certain other things.

3 I think we're being cautiously  
4 pessimistic about what we think revenues are  
5 going to land in the parks department.

6 Golf has been very good because  
7 people have stayed at home and everyone  
8 wants to get out, and that's the fresh air.

9 But there are other avenues that  
10 we have to be cautious of and cabana  
11 rentals, you don't know what people are  
12 going to want to do, athletic field rentals,  
13 sports teams are starting to regroup, but I  
14 don't know what next year is going to look  
15 like.

16 So I think we're not overly  
17 conservative but I think the \$3 million is a  
18 starting point that we can say this year may  
19 be an anomaly but I don't know how next year  
20 will look.

21 LEGISLATOR BIRNBAUM: And the  
22 other question that I have is about the  
23 state aid. How confident are you about that  
24 that it's going to be decrease by that 7.5  
25 percent?

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2 MR. PERSICH: How confident am I?  
3 I'm cautiously optimistic with our esteemed  
4 legislators up in Albany that they will not  
5 cut our funding any further.

6 It is a big risk. The executive  
7 orders that have been given to the governor  
8 is giving him the ability to cut funding 15,  
9 20, 30 percent.

10 We've started to see some  
11 payments withheld to the magnitude in  
12 different areas. There is -- it varies  
13 between agencies. Some agencies have  
14 benefitted a little bit, but most of them  
15 are on the downturn. I'm as confident as I  
16 can be.

17 I've mitigated some of the risk  
18 but there is additional risk out there if  
19 they have the ability to cut more from the  
20 state budget.

21 So I think it was taken down to  
22 \$17 million, I think I'm comfortable with,  
23 so we should be okay for next year. But it  
24 still can go down, legislator, I cannot tell  
25 you that.

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2 LEGISLATOR BIRNBAUM: And back to  
3 the sales tax. I know we've discussed that  
4 at length.

5 Have you read national trends  
6 about increased consumer savings versus  
7 spending and goods rather than services to  
8 correlate all this?

9 MR. PERSICH: We do a lot of  
10 analytics here. We have Moody's who came  
11 out and told us we were going to have a  
12 growth of 2.66 percent. We came in at 1-5.

13 They predicted this year to be  
14 down 16.6 percent.

15 This is one of those  
16 unprecedented times, that's a term I reuse,  
17 unprecedented. I think when you look at the  
18 GDP in the second quarter for the first time  
19 in my life I went, Wow. I mean negative was  
20 27 or 30 percent.

21 And then couple the unemployment  
22 rate which -- I think there are a lot of  
23 components in there that are still not  
24 filtered into the economy yet.

25 I'm hearing that the airline

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2    industry is going to be laying off a lot of  
3    people. We look up in the sky, I look out  
4    my window and I see a jet going by, you see  
5    one now you're getting excited. People are  
6    flying again.

7                   So I think there is a lot of  
8    uncertainty in the economy ahead. Yes,  
9    there might be an opportunity but there also  
10   may be risk because of these economic  
11   factors out there.

12                  So we do read a lot. There is a  
13   myriad of different ways you can look at it.  
14   I agree that people probably had a lot of  
15   pent up frustration, like sitting in the  
16   house and they went out and they were like,  
17   oh, let's go out, shopping, let's go eat.

18                  The other part of this is  
19   inflation has taken a big chunk of this.  
20   Look at what you're paying. Everything in  
21   the stores have gone up. That cuts into the  
22   consumer spending side and the economic  
23   formula, which, I'm not the economist, but I  
24   can tell you that these factors factor in to  
25   how people think. They have less money in

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2 their pocket because they're spending more  
3 on groceries. They become a little bit more  
4 hesitant to spend.

5 But it's a wait and see right  
6 now. We are speculating like everybody else  
7 is.

8 LEGISLATOR BIRNBAUM: Thank you.

9 CHAIRMAN NICOLELLO: I know that  
10 Legislator Rhoads had additional questions  
11 but first Carrie, you can go.

12 LEGISLATOR SOLAGES: Good  
13 evening, everyone. Thank you very much for  
14 your presentation. I have one question.

15 As you may know and may recall,  
16 Governor Cuomo said April 1, 2021, local  
17 governments must submit their plans for  
18 reforms in light of sweeping social justice  
19 issues and other issues of public safety.

20 I don't see any statement or any  
21 information regarding any possible projected  
22 budgetary items reflected to reach that  
23 goal. The budget schedule in the  
24 presentation does not coincide with that  
25 April date.

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2                   Nevertheless, the budget being  
3 mentioned in your proposals should be  
4 reflected for the year going forward.

5                   I understand there's a lot of  
6 speculation, a lot of uncertainty, but I ask  
7 respectfully if there's any information you  
8 can share with us since it was not mentioned  
9 in your initial presentation.

10                  MR. PERSICH: I don't have that  
11 information. I would defer that to the  
12 police commissioner when he presents on his  
13 hearing.

14                  We built a budget around numbers  
15 that we know we have expenses too that I  
16 mean we're contractually obligated to.

17                  There are some savings in  
18 overtime in many areas but I can't say  
19 verbatim that we built in what the  
20 governor's proposal has anticipated.

21                  LEGISLATOR SOLAGES: But there  
22 are virtual reforms by the police  
23 department, reforms that require or suggest  
24 or encourage to, for example, address social  
25 service issues and perhaps by beefing up the

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2    number of employees you have or working for  
3    social services, I mean, does your budget  
4    reflect any of those issues? You made  
5    mention of various economic issues and how  
6    we must make accommodations to address those  
7    issues going forward, is there anything you  
8    can reflect beyond public safety issues in  
9    order to satisfy or help address some of the  
10   issues by the public mandate coming in  
11   April?

12                   MR. PERSICH: Well, a couple of  
13   things we did do now that I look back, we  
14   added six people in the crime victims unit  
15   to address some of these other issues that  
16   may be part of the police reform. We put  
17   six additional bodies there.

18                   In addition we put mental health  
19   coordinators in the health and human  
20   services area to help with some of these  
21   issues that we're addressing.

22                   Then department of social  
23   services is a little tougher than that  
24   because they're dealing with child  
25   protective services, they have a list of

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2       things that I'll let the commissioner talk  
3       about.

4                   But part of these things are all  
5       cause and effect of economic drivers, I have  
6       to say it, but we did build some of that  
7       reform I think into this.

8                   I think there are some that the  
9       police department may have that they can  
10      better elaborate on.

11                  As far as the budget goes I think  
12      we covered some of them. I don't think it's  
13      the full gamut but I think there is  
14      something in the budget for that.

15                  LEGISLATOR SOLAGES: I'm very  
16      glad that you mentioned that it is  
17      economically based. I appreciate that.

18                  At the end of the day we are all  
19      the same, it's really economics that  
20      separates us.

21                  So I really appreciate that and  
22      if you have any further information I would  
23      appreciate that. I also will be emailing a  
24      number of questions, hopefully to have a  
25      response written in black and white, and I

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2 appreciate again the administration for  
3 their presentation.

4 MR. PERSICH: Thank you,  
5 legislator.

6 CHAIRMAN NICOLELLO: Legislator  
7 Rhoads.

8 LEGISLATOR RHOADS: Thank you,  
9 Mr. Presiding Officer. Just to follow-up on  
10 Legislator Solages' last question and to  
11 clarify.

12 The six individuals that you  
13 added to the office of crime victim  
14 advocate, the ones that you are referring  
15 to?

16 MR. PERSICH: Yes.

17 LEGISLATOR RHOADS: Have nothing  
18 to do with police reform, the Office of  
19 Crime Victim Advocate was created by this  
20 Legislature.

21 The idea in response to cashless  
22 bail and criminal justice reform, the idea  
23 behind the Office of Crime Victim Advocate  
24 is that they are there to act as an advocate  
25 on behalf of victims who are now, because of

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2       criminal justice reform, are required -- for  
3       example, someone who commits a crime that  
4       takes place inside someone's home may have  
5       access to that home. They may be able to  
6       question that individual as a witness,  
7       question their family members.

8                   The idea behind the Office of  
9       Crime Victim Advocate is the district  
10      attorney is there to represent the people of  
11      the State of New York not the victim  
12      necessarily.

13                  To have somebody who's there to  
14      represent the victim, so that their rights  
15      can be protected, just as the criminal  
16      defendant has their attorney to protect  
17      their rights, the state has an attorney to  
18      protect their rights. The idea victim  
19      behind the Office of Crime Victim Advocate  
20      was so that the victim could also have  
21      representation if they so desired to protect  
22      their interests particularly with respect to  
23      the discovery process.

24                  It really doesn't have to do with  
25      police reforms. I just wanted to make that

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2     point.

3                   You also mentioned that you're  
4     hopeful that our colleagues in the state  
5     will not reduce state aid any further. When  
6     it comes to sales tax revenue though, isn't  
7     it a fact that the majority in the state  
8     Legislature and our governor have already  
9     reduced our sales tax revenue as a result of  
10    some legislation that they passed just this  
11    year.

12                  For example, they passed  
13    legislation to withhold sales tax  
14    collections from counties to fund distressed  
15    hospitals.

16                  Do you know how much revenue was  
17    actually taken? Did they give you an  
18    accounting or do you know how much revenue  
19    was actually taken away from Nassau County  
20    that's sort of exacerbating our sales tax  
21    problem?

22                  MR. PERSICH: Two components, I  
23    will say that, in hindsight would be  
24    helpful. The Aim payment last year which  
25    they took, they give us internet sales tax,

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2       and then what happened on the other side of  
3       the coin was, the town and local  
4       municipalities used to get Aim payments  
5       directly from the state.

6                   We absorb that payment through  
7       our sales tax collections which is  
8       approximately \$11 million.

9                   The distressed hospital one came  
10      out just recently which is approximately 7.3  
11      or 7.8 million that they took from us.

12                  So, in other words, they  
13      hair-cutted our sales tax by almost \$18  
14      million.

15                  I'm cautiously optimistic they  
16      are going to stop picking our pocket, for  
17      lack of a better word, because we don't have  
18      a lot of change in the pocket to pick from.

19                  LEGISLATOR RHOADS: I think the  
20      problem is neither do they.

21                  MR. PERSICH: I guess we could  
22      have this argument about how we're not  
23      getting our fair share from Albany and  
24      that's kind of what, we can lie to  
25      everybody, but I think to answer your

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2       question, yes, they are taking additional  
3       proceeds of our sales tax for other  
4       purposes.

5                   LEGISLATOR RHOADS: To be fair,  
6       the decrease if our sales tax revenue,  
7       certainly COVID is a primary driving factor,  
8       behind that the economic shutdown, but  
9       Albany is certainly not helping in that  
10      their taking additional \$18 million in  
11      revenue in 2020 and we anticipate moving  
12      forward that that will be more in next years  
13      budget, and I'm assuming that's counted for  
14      in your sales tax projections as well?

15                  MR. PERSICH: You are correct,  
16      legislator.

17                  LEGISLATOR RHOADS: What do you  
18      anticipate being the payments in 2020 for  
19      distressed hospital and Aim?

20                  MR. PERSICH: Aim is 11, is  
21      going to be consistently at 11. The  
22      distressed hospitals because of the way we  
23      have it calculated, because of the state,  
24      for 2020, it's only about 5.6 or 5.3.

25                  In 2021, we have a full year

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2       effect which is around 7.6 or 8, I think  
3       that's the number.

4                   LEGISLATOR RHOADS:   So next year  
5       we are anticipating that they are going to  
6       take another \$18 million in revenue that we  
7       should be receiving and redirecting it  
8       elsewhere?

9                   MR. PERSICH:   I think you summed  
10      it up correctly they are taking it from us.

11                  LEGISLATOR RHOADS:   Incidentally,  
12      obviously it's our merchants that collect  
13      the sales tax revenue, but it's Albany that  
14      actually receives the sales tax revenue and  
15      then they give us back what they think we  
16      are entitled to.

17                  Does the state provide us any  
18      kind of accounting as to where they develop  
19      the numbers they've developed?

20                  How do we know they are actually  
21      giving us what we are supposed to be  
22      receiving?

23                  MR. PERSICH:   There is many  
24      complicated formulas and everything else.  
25      They send us a payment schedule, like what

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2     sales tax collection was and the state  
3     Department of Finance has a whole website on  
4     what collections were, have it by county  
5     based on gross sales. There is a method to  
6     madness is what I will say. I don't think  
7     it's a black box.

8                   LEGISLATOR RHOADS: But it's not  
9     something that we can independently  
10    corroborate, we rely upon what they tell us?

11                  MR. PERSICH: We kind of check  
12    sectors and stuff like that. We try and  
13    keep our finger on the pulse of what's  
14    happening. We question a lot of the -- I  
15    think every agency here is questioning you  
16    know sales tax numbers. I think if there is  
17    a problem, we go right to the state and we  
18    say, hey, what is going on here? We get an  
19    answer right away.

20                  I don't think we're not on top of  
21    it if there is an issue. We validate a lot  
22    of things. There is an accounting of it  
23    which is what I will say.

24                  LEGISLATOR RHOADS: Thank you,  
25    Mr. Persich.

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2 CHAIRMAN NICOLELLO: Any other  
3 questions from the legislators?

4 (No verbal response.)

5 I think we're all set. Thank you  
6 very much for your presentation.

7 The next presentation will be by  
8 the Department of Consumer Affairs.

9 MR. MAY: Greg May, Commissioner,  
10 Department of Consumer Affairs.

11 Good evening, legislators. I  
12 want to take this opportunity to thank you  
13 for letting us be here today.

14 I want to take a moment to thank  
15 my staff for all of their work during the  
16 pandemic. The department did not close  
17 during the pandemic. I had staff on  
18 rotating schedules coming in working on  
19 license applications and we had our  
20 investigators and our inspectors working in  
21 the field throughout the pandemic issuing  
22 violations, tracking down consumer  
23 complaints regarding price gauging.

24 So I wanted to take a moment to  
25 publically thank them for all of their work

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2   on behalf of the residents of Nassau County.  
3                   With that said, the budget is  
4   going to be challenging but we have all of  
5   the resources and assets we think we need to  
6   get through 2021. If there are any  
7   questions, I would be happy to take those  
8   now.

9                   CHAIRMAN NICOLELLO: I guess I  
10   have a general question in terms of the  
11   revenue budget for 2020.

12                  Are you on track to meet your  
13   revenues for 2020?

14                  MR. MAY: We are on track to meet  
15   revenues for 2020.

16                  CHAIRMAN NICOLELLO: What would  
17   you say for 2021, would you say the revenues  
18   would be the same in 2021 as well?

19                  MR. MAY: We were conservative in  
20   projecting revenues for 2021. We actually  
21   saw kind of a boost in 2020 because of the  
22   pandemic. Issued a lot of violations for  
23   the price gouging.

24                  I don't know what it's going to  
25   look like in 2021. Unfortunately everyone

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2       is waiting to see how it's going to shake  
3       out and see how we are with our licensees.  
4       2021 is going to be the cycle for 2019, so  
5       we are not going to know how many businesses  
6       are re-upping their licenses until they  
7       re-up their license.

8                   The same thing for issuing  
9       violations. It's going to be hit or miss  
10      right now. We don't know what to expect.

11                  CHAIRMAN NICOLELLO: What is the  
12      your projection for 2021 as opposed to 2019,  
13      are you projecting a decrease?

14                  MR. MAY: I think we had a slight  
15      decrease or we're flat I think \$1.5 million  
16      in terms of violation's revenue and then the  
17      projections for the licenses, the off year,  
18      pretty much flat is what we're projecting.  
19      I didn't want -- I wanted to be conservative  
20      in what we were projecting.

21                  CHAIRMAN NICOLELLO: Any other  
22      questions? Legislator Bynoe.

23                  LEGISLATOR BYNOE: Thank you,  
24      Presiding Officer. Good evening,  
25      Commissioner May. I would like to thank you

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2     for all of the work you have done during  
3     COVID. I personally had opportunity to  
4     reach out to you. You were very responsive  
5     and thorough in your investigations. I  
6     appreciate that.

7                   One quick quick question. In  
8     reviewing your budget, I didn't see the  
9     \$100,000 that's supposed to be earmarked for  
10    the smart sprinkler system in the 2021  
11    budget, do you know whether that was put in  
12    your budget?

13                  MR. MAY: I think that's going to  
14    be a question that OMB has to answer.

15                  LEGISLATOR BYNOE: I let them get  
16    away. I thought I would specifically ask  
17    you if you budgeted for it since it's --

18                  MR. MAY: So we had spoken to OMB  
19    about it so I want to make sure they are the  
20    ones who give you the answer.

21                  LEGISLATOR BYNOE: Because it's  
22    written in the legislation that annually it  
23    should be budgeted and back in -- this  
24    ordinance was done in 2019, and then in 2020  
25    we amended it for it to come over to

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2   consumer affairs from the Department of  
3   Health.

4                   Your budget should reflect that  
5   \$100,000. I will follow-up with OMB  
6   directly. Thank you.

7                   MR. MAY: All right.

8                   CHAIRMAN NICOLELLO: Any other  
9   legislators? Legislator DeRiggi-Whitton.

10                  LEGISLATOR DERIGGI-WHITTON: Hi,  
11   commissioner. Are you confident that your  
12   revenue will be what you want it to be with,  
13   I know you're losing some personnel, or some  
14   employees; are you worried about that  
15   affecting your revenue at all?

16                  MR. MAY: No. I'm not worried  
17   about that affecting revenue. The staff  
18   issues are in the licensing division, not in  
19   our investigations or in our weights and  
20   measures inspectors.

21                  CHAIRMAN NICOLELLO: Any other  
22   legislators? Legislator Schaefer.

23                  LEGISLATOR SCHAEFER: Hi,  
24   commissioner, how are you?

25                  MR. MAY: Good.

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2 LEGISLATOR SCHAEFER: You have in  
3 your investigators, is that what you just  
4 referenced, are you losing some  
5 investigators?

6 MR. MAY: No.

7 LEGISLATOR SCHAEFER: You're fine  
8 then. So how many do you have there?

9 MR. MAY: Investigators at the  
10 last count was 11, and 6 in the inspectors.

11 LEGISLATOR SCHAEFER: I thought I  
12 saw an increase in salary increase of  
13 approximately 20 percent in that area; is  
14 that correct or no?

15 MR. MAY: So we are getting an  
16 additional head in licensing. That's where  
17 you see that increase in salary.

18 LEGISLATOR SCHAEFER: For the one  
19 additional person that is?

20 MR. MAY: It should be 20 percent  
21 for the one person but the increase should  
22 be for the additional head.

23 LEGISLATOR SCHAEFER: That's all  
24 I wanted to know. Thank you.

25 CHAIRMAN NICOLELLO: Thank you.

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2 Any other legislators?

3 (No verbal response.)

4 Thank you very much, Greg.

5 The next department is Department  
6 of Human Services.

7 MS. McCUMMINGS: Good evening.

8 So, as you can imagine, Human Services had a  
9 really busy year. The need for human  
10 services has increased greatly. We are very  
11 happy that our budget has remained steady  
12 but we have some of our state funders who  
13 have been decreasing the budget in some ways  
14 and then on the flip side the seniors has  
15 been given us stimulus money.

16 So we are trying to really juggle  
17 how we're doing our budget and keeping  
18 afloat with the services that are needed.

19 CHAIRMAN NICOLELLO: We  
20 definitely see that that would be the case  
21 in terms of the need for services increasing  
22 with the lockdowns and the economic problems  
23 and all the social problems that go along  
24 with that. I think you're probably looking  
25 at challenging times into 2021 as well.

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2 MS. McCUMMINGS: Yes, yes. In  
3 terms of youth services though we've asked  
4 the people that we're funding to sort of  
5 reimagine how they're doing things, so we're  
6 still able to service the community they way  
7 they need.

8 CHAIRMAN NICOLELLO: Are those  
9 contracts with youth service agencies are  
10 funded at the same level as it was in the  
11 past?

12 MS. McCUMMINGS: Yes, but, again,  
13 we are asking them to reimagine how they're  
14 doing what there are doing in order to meet  
15 the needs of the folks in the communities.  
16 Any other questions?

17 CHAIRMAN NICOLELLO: Any  
18 questions? Legislator Schaefer.

19 LEGISLATOR SCHAEFER: So just on  
20 that same last question and your comment to  
21 it, what are some of the ways they have come  
22 up with?

23 I imagine they are doing zoom,  
24 hopefully calls with kids or they're just  
25 trying to find ways to occupy the kids?

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2 MS. McCUMMINGS: Yes, one of the  
3 things we've asked is that they try to  
4 develop educational pods so for folks in  
5 communities that are unable to learn at home  
6 because either their parents are not there  
7 or they don't have the right equipment,  
8 we're asking that the agencies develop a way  
9 or plan to do it at the agency so either by  
10 zoom or by having them actually come to the  
11 agency and actually be able to learn there.

12 LEGISLATOR SCHAEFER: Have there  
13 been any other particular issues that you've  
14 faced that you have had exceptional  
15 difficulty?

16 MS. McCUMMINGS: It's early,  
17 they're developing new ways to do things.  
18 They're working with the school districts to  
19 identify gaps in the system. It's really  
20 early we are hoping in the next month or so  
21 that people are really settled and they're  
22 still able to service the communities in an  
23 educational way.

24 LEGISLATOR SCHAEFER: Thank you.

25 CHAIRMAN NICOLELLO: Legislator

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2     Mule.

3                   LEGISLATOR MULE: Thank you,  
4     Presiding Officer. Good evening.

5                   So you talked about in terms of  
6     youth services reimagining, how have you  
7     been able to maintain services to senior  
8     citizens given that they had to maintain  
9     stay in place for the most part and are  
10    probably less able to handle technology, not  
11    all naturally, but that would be something  
12    that would be more difficult for the senior  
13    citizens than for say school age kids, so  
14    how has that been working for you?

15                  MS. McCUMMINGS: Yes, so mostly  
16    with the seniors it's been about the food  
17    and really increasing the Meals on Wheels  
18    programs.

19                  We've also asked that the senior  
20    centers that have not been opened, that the  
21    staff still stay in touch with the  
22    participants that would come there. Sort of  
23    do well checks on them. Again re-imagine  
24    how they would sort of speak to or stay in  
25    touch with the seniors. Of course we are

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2     not asking to do it by zoom but at least  
3     give them a phone call.

4                   And folks that are delivering the  
5     meals, we've asked them to sort of do a spot  
6     check, well check to make sure seniors are  
7     okay, as they are delivering the meals, if  
8     they see anything let the senior centers  
9     know or the agencies know.

10                  LEGISLATOR MULE: Thank you.

11                  CHAIRMAN NICOLELLO: Does anyone  
12     else have any other questions?

13                  (No verbal response.)

14                  Thank you very much. We  
15     appreciate your presentation and your  
16     patience.

17                  Department of Social Services.

18                  MS. NUNZIATA: Good evening,  
19     Presiding Officer and members of the  
20     Legislature. I want to thank you for having  
21     us here to discuss the 2021 budget for the  
22     Department of Social Services.

23                  I just want to introduce some of  
24     these folks behind me who I work closely  
25     with every day in running the office.

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2       Brendan Roche who is our accounting  
3       executive and all of these fine women behind  
4       me are deputy commissioners, Maria Lauria,  
5       Sanita Mandracott, and Lorraine Walshberg.

6                   So this past year has been like  
7       no other. COVID-19, an ailing economy and  
8       high unemployment rate have presented  
9       serious challenges to many of our Nassau  
10      residents.

11                  The "doing more with less" was no  
12      longer a catch phrase but a real way of life  
13      for many.

14                  At the department, we saw the  
15      financial impact on so many who have never  
16      sought our assistance before. We also saw  
17      the impact on our staff. Many of whom took  
18      ill. Several who passed away from COVID-19  
19      and still others who had family members who  
20      passed away.

21                  DSS staff like many of our  
22      colleagues in this room are considered  
23      essential staff and as such we remained open  
24      and ready to serve throughout the pandemic.

25                  Despite it all, I stand here

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2       very, very proud to represent a department  
3       that served over 210,000 Nassau residents in  
4       2019.

5                   Among some of our accomplishments  
6       include processing 81,000 applications for  
7       public assistance, Medicaid, and SNAP.

8                   Responding to over 5,800 child  
9       protective service calls, providing day care  
10      services to 5,400 children, sheltering over  
11      1,400 homeless individuals and families.

12                  At the height of the pandemic we  
13      process 3,800 SNAP applications in a month.  
14      It was also our 12th consecutive year  
15      serving lunches to children through the  
16      summer service program and this year we  
17      served 18,000 lunches using a grab and go  
18      method due to COVID-19.

19                  We also conducted a summer youth  
20      program which placed 50 youngsters in work  
21      settings in 20 Nassau agencies. In direct  
22      response to the COVID-19 crisis, DSS  
23      implemented the following measures.

24                  The DSS emergency housing unit  
25      created an isolation site for homeless

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2       Nassau County residents to prevent the  
3       spread of COVID-19 through our emergency  
4       shelter system and the surrounding  
5       community. So far we have had 70 placements  
6       at our isolation site.

7                   The DSS day care unit developed a  
8       hotline for first responders and essential  
9       workers to be able to help them to be able  
10      to afford, access affordable child care.  
11      DSS also extended our emergency night  
12      service operation so that we can assist  
13      Nassau County residents after hours.

14                  Of course all this work had a  
15      direct impact on our budget. With so many  
16      uncertainties, we worked very closely with  
17      OMB to identify those areas that were  
18      problematic concerns such as staffing to  
19      ensure the integrity of our operations.

20                  OMB recently authorized eight  
21      case workers and two additional positions  
22      which has been very helpful to us and we  
23      will continue to work closely with OMB on  
24      future spending.

25                  There remains a high demand for

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2 our services in Nassau County with nearly  
3 six percent of adults as eight percent of  
4 children living below the poverty level.

5 Despite these tough budgetary  
6 times, we remain committed to strengthening  
7 and preserving families by assisting all of  
8 those who come to DSS for help.

9 Thank you for your time. I'm  
10 happy to take any questions.

11 CHAIRMAN NICOLELLO: I wanted to  
12 thank you, Nancy, and your staff in these  
13 more difficult times and the efforts of your  
14 staff at DSS were heroic. So thank you very  
15 much for all you have done.

16 I think you may have covered all  
17 we needed to know but in terms of  
18 assistance, when you talk about food  
19 shelters and seeing people that they haven't  
20 seen before.

21 I was wondering if when you look  
22 at some people who are applying for  
23 assistance, are you seeing people who are  
24 new and different applicants?

25 MS. NUNZIATA: Sure. Especially

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2     for food assistance. That has been the  
3     biggest rise, it was in SNAP assistance. A  
4     number of those people are folks that are  
5     recently unemployed.

6                   And especially there was the  
7     point when there was the additional  
8     unemployment benefit, that helped folks out  
9     a bit but since that dried up, we are seeing  
10    again a bit of an uptick in those  
11    applications. So food assistance was a big  
12    one throughout the past couple of months.

13                  CHAIRMAN NICOLELLO: And the  
14    other question I had was, you mentioned CPS  
15    numbers, child protective services, 5,800  
16    calls. Have you seen an increase in those?

17                  MS. NUNZIATA: Yes. We are  
18    actually going to help put together some  
19    statistics. Things seemed to slow down  
20    during the pandemic. That wasn't real.  
21    What slowed down was that people were at  
22    home and we didn't have the same sources of  
23    reporters.

24                  Of course since school started we  
25    took a look at the numbers. We are seeing a

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2 slow uptick.

3 So between September 1 and  
4 September 15, we received 197 CPS reports.  
5 You go then from September 16th to September  
6 30th, it goes up to 275 reports.

7 So we are already beginning to  
8 see, now that the kids are back in school  
9 and now that again the teachers which are a  
10 major reporting source for us, that those  
11 numbers are beginning to rise. I don't know  
12 if there is anything else.

13 MS. LAURIA: It went up 39  
14 percent. Luckily we were able to really  
15 bring our numbers down during the pandemic.  
16 I have to say staff worked very hard.

17 I know we were all here last  
18 February and our numbers were pretty  
19 dreadful. I have to say, we have 65 workers  
20 and only six of them have caseloads higher  
21 than the recommended number and more than 40  
22 of them are below the number 12 which is the  
23 low end of the recommended number.

24 We got in a good place because of  
25 COVID I hate to say it, but now we are going

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2     to get really creamed. We are already  
3     starting to see it.

4                   MS. NUNZIATA: The other  
5     interesting thing that we're seeing on the  
6     protective service side is in adult  
7     protective services, we're seeing an uptick  
8     in the number of reported APS cases and,  
9     interestingly enough, it looks like the  
10    majority of those cases seem to be neglect  
11    of elders and financial exploitation. We  
12    are seeing that as well.

13                  CHAIRMAN NICOLELLO: Thank you.  
14    Legislator Walker.

15                  LEGISLATOR WALKER: Thank you  
16    very much, commissioner, and thank you for  
17    you and all your staff for what you did  
18    especially during COVID.

19                  I know you and I spoke often. I  
20    was very concerned about, especially our CPS  
21    cases and not being able to get those  
22    reports from the schools or organizations,  
23    youth activities that kids might go to after  
24    school.

25                  Now that you have seen an uptick,

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2 do you have feel that you have sufficient  
3 case workers to handle that case load?

4 I know we were very concerned  
5 back when we met before COVID about those  
6 numbers. But I hate to see us be put in  
7 that same predicament because you still need  
8 staffing.

9 Especially you said you sadly  
10 lost some staff and whether they were case  
11 workers or not, then those people have to be  
12 replaced in the department.

13 MS. NUNZIATA: Well, we  
14 definitely, the recent addition of the eight  
15 additional case workers was helpful. Going  
16 forward and Andy Persich and I have spoken  
17 and we've been meeting with him and he  
18 certainly knows that somewhere down the line  
19 we probably will need additional staff,  
20 especially if we see those numbers climb.

21 Right now, as Maria stated, it is  
22 workable, but we will have to see where  
23 things go.

24 The other thing that we don't  
25 know, there has been a number of moratoriums

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2       that the state has issued like, for example,  
3       the eviction moratorium. We don't know  
4       what's going to happen when that lifts in  
5       December.

6                   So, we are not sure if that's  
7       going to drive up our homeless numbers. If  
8       it's going to drive up the need for, again,  
9       public assistance, food stamps, all of that.

10                  For right now, we are doing okay  
11       and we really have a great team at DSS and  
12       we have staff who are extremely committed to  
13       the mission and so we are doing fine.

14                  What is going to happen down the  
15       road a couple of months from now I'm not  
16       really sure.

17                  We are going to be meeting  
18       quarterly with OMB and I'm setting up those  
19       meeting so that we can really stay in touch  
20       and really see how if we needs things to be  
21       adjusted moving forward that we can make  
22       those adjustments.

23                  LEGISLATOR WALKER: I know during  
24       the summer the grab and go lunches that we  
25       had which was wonderful and they really

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2       weren't limited to people that fell under a  
3       certain monetary amount in their families.

4                   You know, you allowed anyone,  
5       children under 18 to be able to get those  
6       grab and goes, and I know it benefitted many  
7       many families because even families who were  
8       working, essential workers or whatever, and  
9       what arrangements did they have for the kids  
10      to be taken care of, at least they knew the  
11      kids were getting lunch and whatever. So  
12      that was wonderful.

13                  I know the schools right by me  
14      the kids sometimes, I see the kids walk up  
15      there and the kids coming home. They were  
16      just so thrilled and so excited to tell me  
17      what they were going to have for lunch.

18                  Now, has that program continued  
19      now that they're back in school but is it  
20      limited, I'm not quite sure?

21                  MS. NUNZIATA: I'm going to turn  
22      it over to Sanita who runs that program.

23                  MS. MANDRACOTT: Good evening,  
24      everybody. That is a separate program that  
25      comes from SNAP USDA. The summer lunch

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2       program was mostly for summer camp and the  
3       agencies that ran summer programs.

4                   But the grab and goes that you're  
5       referring to that is through the USDA, that  
6       has been extended through December 31st for  
7       everybody. So every child under the age of  
8       18 irrespective of if they're eligible for  
9       SNAP or not can now access the lunches in  
10      the schools, breakfast and lunches in the  
11      schools through December 31st. That's with  
12      the USDA.

13                  LEGISLATOR WALKER: And that's  
14      separate from the lunch program that they  
15      might still have at school where kids can  
16      still get?

17                  MS. MANDRACOTT: Correct.

18                  LEGISLATOR WALKER: Thank you  
19      very much.

20                  CHAIRMAN NICOLELLO: Legislator  
21      Mule? Legislator Drucker?

22                  LEGISLATOR DRUCKER: Thank you,  
23      Presiding Officer. Nancy, thank you for  
24      your presentation. I know that your office  
25      and my office have been dealing with each

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2 other quite a bit recently.

3 2020, the beginning of 2020 we  
4 saw this horrible horrible tragedy out in  
5 Suffolk County with the young boy who died  
6 and that certainly shook all of us to our  
7 core.

8 How has the budget constraints  
9 affected your ability to staff your office  
10 adequately especially with respect to hiring  
11 more case workers so we don't have to have  
12 any such tragedies here in Nassau County?

13 I know you mentioned just now you  
14 hired eight additional case workers. Do you  
15 feel that is sufficient? Because if I  
16 remember correctly, reading a lot of your  
17 case workers were really overwhelmed by the  
18 number of cases they were handling. It was  
19 quite evident to me and others that they  
20 really needed help.

21 Do you feel you are able to  
22 adequately able to handle that in view of  
23 the budgetary constraints we are all facing?

24 MS. NUNZIATA: Well, initially  
25 when that incident happened at the early

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2     part of the year, we also increased staff at  
3     that point.

4                   So early on we brought, I think  
5     it was eight additional in May and now we  
6     brought in another eight.

7                   So in this year we brought in 16  
8     people and that is really helped us out.

9                   The other thing we did was Maria  
10    took a look at all the cases that we had. A  
11    number of those cases needed to be closed  
12    out. We have a certain period of time in  
13    which we have to conduct an investigation,  
14    make a determination, and if it's not an  
15    ongoing case we need to close it out.

16                  We spent some time reviewing all  
17    of the cases we had and then closing some  
18    out and then with the addition of staff,  
19    that's really helped us to get that case  
20    load down as Maria mentioned a little while  
21    ago.

22                  LEGISLATOR DRUCKER: And you  
23    touched on some of the terrible results that  
24    we are seeing because of the pandemic.

25                  What about your ability now to

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2 service the increased number of homeless  
3 families and individuals as well as drug  
4 addicted alcoholism and mental illness and  
5 depression which has seen a tremendous  
6 uptick since March?

7 Do you feel that again with the  
8 budgetary constraints you are able to  
9 service these individuals the same way you  
10 always had?

11 MS. NUNZIATA: Well, shelter  
12 space and shelter beds is always a concern  
13 and the availability of it. Now we are  
14 coming into the cold weather again. Right?  
15 So 151 will eventually come into play where  
16 we have to shelter anyone who is out there  
17 as long as the field temperature is 32  
18 degrees or lower. We are always looking for  
19 additional shelter space.

20 But the other thing we are doing  
21 as you know well, we are trying to revamp  
22 our shelter system.

23 The state is going to force us  
24 and every other municipality to revamp it's  
25 shelter system because by January 2023,

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2       every single shelter in New York State must  
3       be certified by New York State.

4                   As you know, the Jericho project  
5       that we've been working on would have been  
6       our first for Nassau County and we are  
7       working on several others.

8                   So we have again we have the  
9       staff to do the work. We are always looking  
10      for the good providers to help us with the  
11      space.

12                  We continue to see an increase in  
13      the number of homeless individuals. That's  
14      the numbers that seems to be on the rise.

15                  The family numbers seem to have  
16      stabled out, and Lorraine oversees homeless  
17      housing, so I think I'll bring her up for a  
18      second to give some of the numbers.

19                  MS. WALSHBERG: We are housing  
20      1,230 individuals, that's 670 cases with 778  
21      adults and 452 children. The family number  
22      actually declined with COVID. We think that  
23      some families opened their doors, maybe a  
24      little overcrowded, but they brought their  
25      families in, but our singles really

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2 skyrocketed. So that's what COVID produced.  
3 So we expect that families will rise again  
4 as the pandemic eases.

5 LEGISLATOR DRUCKER: You  
6 mentioned Nancy that the moratorium is going  
7 to come to an end probably by the end of the  
8 year or January.

9 Are you confident, can you  
10 reassure us that you're going to be able to  
11 handle that uptick in homelessness?

12 MS. NUNZIATA: It's all going to  
13 depend on if we have the beds to put people  
14 in as they need it.

15 As you know, what the state said  
16 now is people could be taken to court and  
17 there could be a money judgement against  
18 them. They just can't be evicted through  
19 the end of this year.

20 So, we're still scratching our  
21 heads saying, well, if you owe rent since  
22 March, and you get a money judgement against  
23 you in November, if you didn't have the  
24 money in March, how is it that you're having  
25 six months worth of rent to pay back.

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2 So it's an interesting and  
3 difficult situation for people who find  
4 themselves in arrears either with their  
5 mortgages or with their rent. That's one of  
6 the things we are bracing for.

7 So we are now in the process  
8 again of trying to see where we can identify  
9 additional shelter space.

10 We're talking to providers  
11 because we are concerned that come January  
12 if the eviction moratorium is lifted that  
13 they're going to be a lot of people out  
14 there in trouble.

15 Not everybody interestingly  
16 enough will qualify for housing. That's one  
17 of the things. Lots of people think when  
18 they come to us they automatically get the  
19 service. They don't. There's a lot of  
20 eligibility requirements. So there may be  
21 people out there who despite having  
22 financial issues with their rent or their  
23 mortgages may not qualify for our temporary  
24 housing service.

25 LEGISLATOR DRUCKER: Thank you

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2 very much, Nancy.

3 CHAIRMAN NICOLELLO: Any other  
4 legislators? Legislator Walker.

5 LEGISLATOR WALKER: I know you  
6 said there's always a problem with do you  
7 have the beds or whatever. I know for many  
8 much us as legislators there are certainly  
9 residents that think we don't do anything to  
10 rid our communities of the homeless and they  
11 write horrible things on social media and so  
12 on and so forth.

13 No matter what you try to say, we  
14 do reach out to social services, we do reach  
15 out to, if it's the MTA police, we do reach  
16 out to the towns and we try many times  
17 desperately to help the people who are  
18 laying by the store or in the gazebo or  
19 train stations or whatever.

20 But in reality we don't really  
21 have enough places for all of them. Many of  
22 them don't want to go. You can't force  
23 someone.

24 Often times, the sad part is they  
25 leave that train station but they just pick

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2       up their belongings and they go someplace  
3       else.

4                   Some of them just don't want help  
5       and this is the way they want to be. But  
6       we, really, in reality we don't have enough  
7       places even for them.

8                   MS. NUNZIATA: Yes. Probably if  
9       we engaged every person who right now is  
10      sleeping on the street and who would be  
11      eligible for our service, we probably would  
12      not have enough bed space for every single  
13      person. We do have what we call the hit  
14      team, the homeless intervention team. So  
15      when we get calls about clusters of people,  
16      like we, for instance, just got one this  
17      week about a couple of gentlemen in  
18      Eisenhower Park, so we're going to send out  
19      the hit team to do an assessment; who are  
20      these folks, what kind of services do they  
21      need, maybe it's housing, maybe it's  
22      something else.

23                   We will do that when we've gotten  
24      calls from community leaders who've seen  
25      clusters in their area. Lorraine just met

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2     last Friday with the folks in Hempstead  
3     because they are having a tremendous problem  
4     in Hempstead Village with a lot of  
5     undocumented homeless. She just met with a  
6     group of providers over there last Friday to  
7     see what it is that we can do.

8                   So when you're dealing with the  
9     homeless, it's really very, very difficult  
10    because there's not a one fix solution.

11                  As you said there are a number of  
12    homeless who may be eligible for our service  
13    but are too afraid. They don't want  
14    shelter. Quite frankly, they may have been  
15    living on the street for so many years that  
16    that is their way of life, that's what they  
17    know.

18                  But can I tell you today if every  
19    single homeless person on the street needed  
20    to come in the shelter if we had a bed for  
21    them I would probably say no, couldn't do  
22    it.

23                  LEGISLATOR WALKER: It just  
24    concerns me because, as we said, many who  
25    right now are living someplace, but they

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2       should have been evicted months ago and  
3       weren't, and it's a double edged sword.

4                   Certainly you feel bad for the  
5       people who weren't receiving any rent  
6       because, God knows, they could lose what  
7       they have because they don't have that money  
8       coming in.

9                   So I just do worry that we could  
10      have a much bigger surge.

11                  MS. NUNZIATA: Well, as Lorraine  
12      mentioned our family numbers seemed to dip  
13      during COVID so we think that maybe family  
14      members helped take care of family members  
15      but we don't know again.

16                  When you are couch surfing,  
17      you're living in someone's house as a guest.  
18      Who knows how long that is going to last.  
19      We may even see some of those folks suddenly  
20      show up at our doorsteps. We're not really  
21      sure.

22                  CHAIRMAN NICOLELLO: Legislator  
23      Bynoe.

24                  LEGISLATOR BYNOE: Thank you,  
25      Presiding Officer.

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2 Good evening, commissioner. I  
3 wanted to talk about the homeless and hit on  
4 some of the points addressing Legislator  
5 Walker.

6 The situation that I think is  
7 unfolding in Hempstead is really surrounding  
8 those that are undocumented.

9 So I know you mentioned I think  
10 Section 151 or code --

11 MS. NUNZIATA: Yes, 151.

12 LEGISLATOR BYNOE: 151 is based  
13 on the weather conditions you're allowed to  
14 house everyone regardless of immigration  
15 status.

16 MS. NUNZIATA: Correct.

17 LEGISLATOR BYNOE: Under these  
18 conditions -- let me did ask this. During  
19 COVID, was Section 151 enacted?

20 MS. NUNZIATA: No. There were no  
21 cold nights and it was mostly the summer, so  
22 no we didn't run into that.

23 It will now start happening as  
24 soon as the weather starts getting cold.

25 LEGISLATOR BYNOE: I'm surprised

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2       that someone didn't issue an executive  
3       order. They seem to be flying around all  
4       over the place that would have allowed for  
5       us to house people during COVID.

6                   So, that being said, you  
7       mentioned that you were out in Hempstead and  
8       you met with folks there and I know that  
9       there is a group of people doing an  
10      extraordinary work making sure the folks  
11      have food and clothing and the like. That  
12      was brought to my attention recently.

13                  What can we do in cases where we  
14      are finding clusters of homeless individuals  
15      who aren't documented?

16                  Are there other groups that could  
17      step in?

18                  Is there any spiritual churches  
19      or anybody who is able to step in and  
20      provide some level of care that's not using  
21      government funding?

22                  MS. NUNZIATA: Lorraine, if you  
23      could talk about what we're trying to do,  
24      what we think we may be able to do?

25                  What clearly we can't do through

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2 DSS is house people who are undocumented.

3 LEGISLATOR BYNOE: I understand  
4 that.

5 MS. NUNZIATA: So we can't do  
6 that.

7 MS. WALSHBERG: I'm not going to  
8 speak for another department but there are  
9 monies coming in through different block  
10 grants and we are looking to partner with  
11 those block grants to see if there are  
12 alternatives to the Department of Social  
13 Services because there are cases where  
14 people are sanctioned at DSS and they can't  
15 enter shelters.

16 There are many reasons why we  
17 might need alternate housing not just for  
18 government, so we are exploring that.

19 For the COVID, we did ask, a lot  
20 of people asked if 151 could extend to the  
21 pandemic, but they didn't choose to do that  
22 at the state level.

23 LEGISLATOR BYNOE: So in terms of  
24 those that would become homeless by way of  
25 eviction, potentially December 31st which

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2       probably will get extended again, you  
3       mentioned the CARES Act money, and I know  
4       the Department of Housing stated earlier  
5       during our committee session that they were  
6       using some of their CARES Act money to  
7       assist families that were required to move  
8       during COVID by way of paying their security  
9       deposit.

10                   Are we in discussion with that  
11       department and maybe any other department  
12       that might have COVID money including human  
13       services, how we might be able to use that  
14       money to stabilize those families that might  
15       become homeless?

16                   MS. NUNZIATA: I think one of the  
17       things of the plan is is to work with the  
18       housing office, the community development.  
19       We are definitely in discussion to see how  
20       the different streams of money might be able  
21       to help some of these folks.

22                   Again, as I stated earlier, even  
23       not every one who gets evicted might be  
24       eligible for our services.

25                   LEGISLATOR BYNOE: I understand

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2 that.

3 MS. NUNZIATA: So we're trying  
4 to, there is a lot of out of the box  
5 thinking going on in preparation for what  
6 might happen at the beginning of the year.

7 LEGISLATOR BYNOE: When you say  
8 temporary housing or assistance, you're  
9 talking about the ESG program?

10 MS. NUNZIATA: Yes, we're talking  
11 about ESG and a couple of other funding  
12 streams that come through, the community  
13 development would have access to, we would  
14 not. So there might be a way to use some of  
15 those funding streams.

16 LEGISLATOR BYNOE: Thank you very  
17 much.

18 CHAIRMAN NICOLELLO: Any other  
19 questions? Legislator Schaefer.

20 LEGISLATOR SCHAEFER: Hi  
21 commissioner, how are you?

22 MS. NUNZIATA: Hi, how are you?

23 LEGISLATOR SCHAEFER: Good. I  
24 just have a few questions about some of the  
25 positions and the changes in salaries that I

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2 noticed. Just to clarify for myself, the  
3 attorney two position I saw, there was like  
4 a staff of two that are under that title if  
5 you know.

6 MS. NUNZIATA: I'm sorry. I  
7 didn't hear you.

8 LEGISLATOR SCHAEFER: The  
9 attorney II position, from what I could  
10 tell, you have staff of two people under  
11 that position.

12 I notice there was an increase of  
13 about 19 percent I guess salary in your  
14 salary, in your budget essentially. I was  
15 just wondering what that account is for.

16 Is this just a salary increase or  
17 something else?

18 MS. NUNZIATA: I believe it was  
19 something else. OMB added that additional  
20 funding. I believe they had that earmarked  
21 possibly for the union contract.

22 LEGISLATOR SCHAEFER: That's good  
23 to know. Thank you.

24 There was also, if you know,  
25 there was an increase in terminal leave

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2 expenses, are there retirements that you  
3 know that are coming up?

4 MS. NUNZIATA: Plenty of them.  
5 Terminal leave we usually budget based upon  
6 the prior year. It always seems to be going  
7 up. That's why we increased increased  
8 terminal leave.

9 LEGISLATOR SCHAEFER: Sounds like  
10 you're pretty confident.

11 MS. NUNZIATA: And actually we  
12 talk about it at work a lot. I don't know  
13 how many retirements we've had, how many  
14 notices of retirements we had since the  
15 beginning of COVID. I can think of probably  
16 at least ten off the top of my head and we  
17 have several more.

18 We think what happened is, we  
19 have plenty of people at DSS who have been  
20 there a very long time. COVID I think has  
21 forced people to think about their life and  
22 what they want to do and so a number of  
23 people have put in their paperwork.

24 We have more coming. I think  
25 there are at least another four or five

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2       through the end of the year.

3                   LEGISLATOR SCHAEFER:   Okay.

4       Makes sense.   Also this may be another OMB  
5       issue.   I also noticed social welfare  
6       examiner one position.   There's a staffing  
7       level of 17 and the change was about 12.5  
8       percent increase.

9                   Is that another one?

10                  MS. NUNZIATA:   Yes.

11                  LEGISLATOR SCHAEFER:   Contract.

12       So these are like CSEA union contract  
13       positions?

14                  MS. NUNZIATA:   Yes.

15                  LEGISLATOR SCHAEFER:   Got it.   So  
16       that accounts for a couple of the others I  
17       was going to ask about.

18                  Federal and state aid  
19       reimbursement.   Have you seen changes  
20       already or are you anticipating a lot going  
21       forward or you haven't seen anything?

22                  MS. NUNZIATA:   We haven't seen  
23       anything.   There's lots of advocacy going on  
24       because many Department of Social Services  
25       throughout the state are worried.   But the

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2     state is also in bad shape. They keep  
3     saying we'll get to it but nothing yet has  
4     come.

5                   LEGISLATOR SCHAEFER: Okay.

6     That's all I have. Thank you.

7                   CHAIRMAN NICOLELLO: Any other  
8     legislators?

9                   (No verbal response.)

10                  I think we're done. Thank you  
11     all. Next up is the Department of  
12     Assessment.

13                  ASSESSOR MOOG: Good evening. My  
14     name is David Moog, County Assessor and I'm  
15     with Robert Miles, Deputy Assessor,  
16     Department of Assessment.

17                  I would like to give you a brief  
18     overview of the 2021 budget for our  
19     department. The COVID pandemic, our budget  
20     at DOA was appropriately altered to help the  
21     reality of the fiscal restraints imposed by  
22     the decrease in tax revenues.

23                  We reviewed the operating  
24     expenses with the budget office and agreed  
25     with the reductions by the proposed budget

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2       and we are confident that the current staff  
3       will be able to banish the issue issuing a  
4       new assessment roll for '22-'23 that will be  
5       accurate and fair.

6                   We are also confident that in the  
7       coming year we will be able to meet our  
8       tasks. The department fortunately has  
9       consolidated functions of five different  
10      assessing titles into the assistant county  
11      assessor title allowing the department more  
12      flexibility assigning staff and getting a  
13      substantial amount of productivity.

14                  We've also been working with the  
15      IT department in creating applications that  
16      allow better tracking of our processing and  
17      analysis assignments which are also increase  
18      productivity.

19                  Although our head count was cut  
20      we understand the fiscal needs of the county  
21      due to COVID. If given the opportunity of  
22      recovery of revenue, we would gladly work  
23      with OMB in hiring more personnel.

24                  Adjustments to the revenue were  
25      made considering the change in real estate

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2       due to COVID. We will be working closely  
3       with the budget office on the tracking and  
4       changes of revenue streams over the next  
5       year.

6                   I know that the coming year will  
7       be one of challenges and the Department of  
8       Assessment is ready to meet those  
9       challenges.

10                  Thank you and I'll be ready to  
11       answer your questions.

12                  CHAIRMAN NICOLELLO: Any  
13       questions? Mr. Rhoads. Mr. Ferretti.

14                  LEGISLATOR RHOADS: Good evening,  
15       Mr. Moog and thank you for being here and we  
16       appreciate your report.

17                  The 2021 proposed budget  
18       eliminates 49 positions that continue to be  
19       vacant from the Department of Assessment?

20                  ASSESSOR MOOG: That's correct.

21                  LEGISLATOR RHOADS: Earlier today  
22       we were asked to consider two contracts for  
23       Haberman and SVS to provide assistance with  
24       modeling and to provide assistance with  
25       training of assessment staff.

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2 Is there any correlation between  
3 those two things?

4 ASSESSOR MOOG: The SVS and  
5 Haberman contracts in the modeling is to  
6 assist in giving expert information to the  
7 current real estate market in Nassau County.  
8 The Department of Assessment all our  
9 increment expense analysis would be based on  
10 income expense filed in 2019.

11 So in engaging mainly Haberman  
12 Associates, we would be getting more up to  
13 date leases in the current year which  
14 wouldn't be available through our current  
15 data base.

16 On the SVS side, we expect to try  
17 to get expert analysis from them concerning  
18 up to date analysis on sales of real estate  
19 since sales usually lag three to six months  
20 from the County Clerk's office.

21 With the ever changing market of  
22 COVID, we wanted to get the most up to date  
23 information from probably the two best  
24 experts in the county to provide that  
25 information.

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2 So to the expertise in the  
3 modeling is not that they're doing the  
4 modeling, it's that they're advice in order  
5 to try to get the most up to date data so we  
6 can take into account in a very very quickly  
7 changing market which evolved from the COVID  
8 crises.

9 MR. MILES: So the answer is no,  
10 there is no correlation between the contract  
11 and the employees.

12 LEGISLATOR RHOADS: My concern  
13 which I expressed to Mr. Miles earlier is  
14 the fact that back in 2017 or 2018, 2017 I  
15 believe, when we approved the extension to  
16 the Haberman and SVS contracts it was with  
17 the idea that we eventually would not need  
18 them.

19 When we approved those initial  
20 contracts, the idea was that they would come  
21 in and get us set up and train us on how to  
22 use it and we would go with our own people.

23 That has not -- it doesn't seem  
24 though that that has come to pass. One,  
25 never even been given the opportunity to be

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2     able to fully staff your office, and now it  
3     appears as though with the elimination of 49  
4     vacant positions, I assume there is a need,  
5     for budgetary reasons, those positions are  
6     being eliminated?

7                   ASSESSOR MOOG:   That's true.

8                   LEGISLATOR RHODES:   So you could  
9     use those additional 49 people?

10                  ASSESSOR MOOG:   Eventually we  
11     could use them but we also understand the  
12     current crisis with the budget that we were  
13     will to forego those lines for the time  
14     being and hopefully as the economy recovers  
15     to addressing -- trying to get those people  
16     hired.

17                  Let me also clarify that.   We had  
18     been training in-house modelers, the  
19     expertise being provided by Haberman and by  
20     SVS, related to the changes in the market  
21     due to COVID and those changes have been  
22     very dramatic and very quick.

23                  Our office doesn't have the  
24     information available to them for the 2020  
25     year.   Recent leases changed the vacancy,

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2       how leases are being negotiated, none of  
3       that information coming into our office  
4       until April of next year after the tax roll  
5       has already been issued.

6                   LEGISLATOR RHOADS: If you could  
7       explain this, why is that? Why does  
8       Haberman and Associates and SVS have access  
9       to information that our Department of  
10      Assessment doesn't have?

11                  ASSESSOR MOOG: Because they know  
12      more of current leases that are just being  
13      signed. That information is not reflected  
14      in the ASIE until the following year.

15                  Our information from the  
16      commercial side comes from the ASIEs that  
17      are filed and that's filed for fiscal year  
18      2019 for all the firms that file.

19                  They file by April 2020 but  
20      they're filing information that's actually  
21      already four or five months old.

22                  Since COVID occurred in March, we  
23      all know the dramatic changes to the retail  
24      market, in the hotel trades, in all sorts of  
25      office market has changed dramatically, and

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2       we know leases have been renegotiated, we  
3       know vacancy factors have changed, but we  
4       won't see the reflection of that until April  
5       of last year after the tax roll closes.

6                   LEGISLATOR RHOADS: I guess  
7       perhaps the better question is, how did they  
8       get faster access to that information? What  
9       do they use to obtain that information that  
10      we're not?

11                  ASSESSOR MOOG: Some of them,  
12      because they're doing appraisals and they're  
13      helping negotiate leases themselves, and  
14      they have access to broker's information  
15      that we don't have information to. We don't  
16      get access to.

17                  So they're working with the  
18      private sector with these brokerage firms,  
19      some of them doing refinancing of different  
20      mortgages so they have to refinance and look  
21      at the new income streams so they have more  
22      up to date information for the current year,  
23      like I said we will not receive until next  
24      year.

25                  MR. MILES: We rely heavily on

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2     the residential and on the recorded deeds  
3     and sales and then on the commercial end we  
4     have to rely on the ASIEs and I don't see a  
5     solution to the ASIEs because they must file  
6     every year based on when they file their  
7     taxes.

8                   We do use something like a  
9     Cushman Wakefield, they use Co-star, and we  
10    do use regional data, but as we mentioned  
11    before when we were having the discussion  
12    earlier in the day, it is necessary to have  
13    the outside expertise to know a little bit  
14    more in real time what's happening on the  
15    ground.

16                  One more thing I wanted to add to  
17    what the assessor was saying. Not only is  
18    the expertise regarding COVID related  
19    assessments from SVS and Haberman crucial,  
20    we don't have staff members who are able to  
21    train other staff members the way we would  
22    if we didn't have these contracts.

23                  So we will be using the Haberman  
24    contracts as we were discussing earlier to  
25    get as many individuals as we can to get the

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2       New York State assessor certification and we  
3       will be relying on the SVS contract to  
4       further train the modeling staff.

5                   We said before they were doing an  
6       excellent job and we're moving forward and  
7       they're doing phenomenal. It's just trying  
8       to beef up their appraisal knowledge.  
9       They're great statisticians and we want to  
10      make sure they continue to excel and become  
11      the great modelers that we actually foresee  
12      them being.

13                  ASSESSOR MOOG: Also, I just  
14      wanted to note on the training side from  
15      Haberman side, that certification process  
16      enables in-house staff to advance in their  
17      own careers become certified assessors.  
18      It's a career line.

19                  The career line runs from  
20      assessor A-1, assessor A-2, assistant county  
21      assessor trainee, and then you become an  
22      assistant county assessor. Then you can't  
23      go any further until you get enough classes,  
24      take enough classes and get certified as  
25      IAL, then you can take the certified

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2    assessor 1 and certified assessor 2 test.

3                   So it's also crucial for the  
4    inhouse staff to get this training to  
5    further take the ability to take another  
6    civil service test and move up in their  
7    career.

8                   MR. MILES: And you go from a  
9    Grade 10 to a Grade 13 and a Grade 16.

10                  ASSESSOR MOOG: The union is very  
11    interested in making sure their own staff  
12    has the ability to grow within the job.

13                  LEGISLATOR RHOADS: I understand  
14    the piece about COVID obviously,  
15    circumstances have changed, they've changed  
16    very quickly and they've changed in a very  
17    dramatic fashion and I can understand why it  
18    is that you might need an outside firm to  
19    provide you with much more recent  
20    information than we would have access to  
21    based upon their particular knowledge and  
22    expertise I get that.

23                  ASSESSOR MOOG: Yes.

24                  LEGISLATOR RHOADS: The second  
25    part of that, however, really is the part

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2 I'm struggling with, which is all that  
3 training and bringing our employees up to  
4 speed, and getting them the certifications  
5 that they need something that was supposed  
6 to be part of that original contract.

7 I understand that you brought  
8 some additional people on board.

9 MR. MILES: Not the training.

10 LEGISLATOR RHOADS: Hold on. Why  
11 wasn't the first thing we did sort of train  
12 the trainers so they can turn around and new  
13 people that were brought on board, we could  
14 give the training? I thought that was the  
15 plan.

16 ASSESSOR MOOG: The training that  
17 was in the original contract was the  
18 training for the statisticians. That's  
19 still ongoing with Russ Tinnigan doing the  
20 training for the statisticians. Some of the  
21 work actually has been completed because  
22 some of them actually assisted in the SCAR  
23 mediation process in assisting Robert Miles  
24 team in doing mediation.

25 They are basically modeling and

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2       statistics side. This training is training  
3       that's specific to classes that are given by  
4       the New York State Assessor's Association  
5       and also by OFFS. Fortunately OFFS classes  
6       are free of charge and the New York State  
7       Assessors Association has a fee charge to  
8       it.

9                   If they take I think it's seven  
10       classes through the regulations that are set  
11       forth, that qualifies them to take the  
12       certified test. So we need to have someone  
13       who actually has the ability to contract  
14       with New York State Assessor's Association  
15       to keep track of those classes and also do  
16       some of the training themselves.

17                   And one of the people at  
18       Haberman, Tom Donato is actually also a  
19       certified trainer with the New York State  
20       Assessor's Association. It's not something  
21       easily acquired. You have to go through a  
22       considerable amount of training with the New  
23       York State Assessor Association.

24                   I have gone through quite a bit  
25       of training but I'm actually not a certified

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2 trainer with the New York Assessor  
3 Association, I'm a certified assessor but  
4 not a trainer.

5 That's why we felt it was crucial  
6 to try to get that going with the in-house  
7 staff because they were very anxious to try  
8 to be able to take the IAO.

9 To that point, we've had a number  
10 of people, actually two people just passed  
11 what they call the IAO recently, two of our  
12 staff members, and another dozen or so will  
13 be taking the test in November, some of them  
14 passed the first part of the test and they  
15 hope to pass the second part.

16 Then they took that initiative on  
17 their own. The only thing the department  
18 filed for was administrative leave to take  
19 the test.

20 So I'm very proud that the staff  
21 is jumping ahead and just trying to get  
22 certified on their own using their own  
23 money, paying for their own classes and  
24 paying for the test.

25 That is another route that people

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2       are taking and those people, I have to  
3       commend them for being aggressive about  
4       their careers.

5                   Only seven people passed the test  
6       this past cycle, two of which were in Nassau  
7       County.

8                   MR. MILES:   And the best pass  
9       moving forward is using the certified  
10      trainer because although we are proud of the  
11      individuals who did take the test and passed  
12      the first part, you want to make sure you  
13      give that -- I guess give other people the  
14      chance to not just rely on their own  
15      initiative but to have a certified New York  
16      State trainer to get them to become  
17      certified and move along in their career  
18      path which is what Mr. Moog came in and did  
19      which is one of your objectives when you  
20      came in when you did that combination of the  
21      assessor job.

22                  LEGISLATOR RHOADS:   So the loss  
23      of the 49 positions, we can certainly agree  
24      will have an impact on the operations of  
25      your office, no question about that?

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2 ASSESSOR MOOG: No questions  
3 about that.

4 LEGISLATOR RHOADS: Separate and  
5 apart from the 49 vacant positions, are  
6 there still vacant but funded positions  
7 within your department?

8 ASSESSOR MOOG: We are presently  
9 in the process of hiring two people in the  
10 tax map unit. We had a little bit of money  
11 left so we decided to hire two tax mapper  
12 one title people. The surveys unit was very  
13 thin in its staffing and also we felt it was  
14 an opportune time to try to recruit.

15 Usually it's a hard to recruit  
16 title, and it usually pays very well, but  
17 now with the current recession with high  
18 unemployment, we got a large number of  
19 qualified resumes on that, and we decided to  
20 try to pursue those two positions.

21 We wanted to expand the mapping  
22 unit because they use GIS and we feel it's a  
23 crucial tool with the model and I think  
24 those titles they start at like \$28,000 a  
25 piece.

1                   Budget-Full Leg/10-5-20

2                   We are now in the process of  
3     sorting through the resumes, and we received  
4     about 15 or 16 resumes from Indeed and we  
5     hope to hire two people on those lines.

6                   Then there's one other position I  
7     think it's a person transferring from the  
8     county attorney over to the Department of  
9     Assessment. That's the only lines we really  
10    got funded.

11                  LEGISLATOR RHODES: Once those  
12    three individuals are hired, you will be at  
13    full staffing based on the 2021 proposed  
14    budget?

15                  ASSESSOR MOOG: Yes. Unless  
16    people retire. And if people retire that  
17    would open funding and as you know people  
18    usually retire at higher salaries and people  
19    we could hire we could probably take those  
20    funds and hire numerous lower salary people  
21    to keep the funding going.

22                  So I know several people who are  
23    on the path towards retirement and I believe  
24    over the next five or six months we will  
25    probably see two or three people retire, and

1                   Budget-Full Leg/10-5-20

2       from that probably liquidate those lines,  
3       and turn those lines over for hiring new  
4       people.

5                   So I'm hoping if that occurs we  
6       will be five, six, eight more people before  
7       April if these retirements come about.

8                   LEGISLATOR RHOADS: So now you've  
9       obviously been our assessor now for --

10                  ASSESSOR MOOG: Three years and  
11       three months.

12                  LEGISLATOR RHOADS: So obviously  
13       you have a good working knowledge of the  
14       county assessment Department.

15                  Part of the overall strategy in  
16       doing a reassessment was that we were going  
17       to beef up the numbers of assessment staff  
18       we spoke about so that you would be able to  
19       perform all of these tasks on our own  
20       in-house and we would have a fair and  
21       accurate roll and be able to reproduce that  
22       roll every single year.

23                  ASSESSOR MOOG: Yes.

24                  LEGISLATOR RHOADS: In what way  
25       will the loss of 49 positions make it more

1                   Budget-Full Leg/10-5-20

2       difficult for you to do your job?

3                   ASSESSOR MOOG: Well, it will  
4       postpone some of the initiatives that we  
5       were moving forward on.

6                   So we were vigorously training  
7       people for residential field, commercial  
8       field. I had a plan going forward that once  
9       we had the staff large enough to actually  
10      start cross training, residential people,  
11      commercial; commercial, residential, and  
12      eventually break the county into a series of  
13      assessment districts, and the people working  
14      those districts would do both commercial and  
15      residential. Because the title I created  
16      can do both sides.

17                  Before they were always  
18      separated, commercial people from  
19      residential people. And it felt by that we  
20      would have a greater sense of control and  
21      quality control of assessments being done.

22                  We could also probably zero in on  
23      different areas and be able to really dig  
24      deeper into trends that are going on in  
25      particular areas, especially on the

1                   Budget-Full Leg/10-5-20

2       commercial side.

3                   With that being said, that plan  
4       will probably be postponed until more staff  
5       comes on board. We will probably keep  
6       continuing the organization of the office as  
7       it is, but in the future we've hoped to do  
8       that.

9                   One of the benefits of the new  
10      title, the assistant county assessor title,  
11      we've had people who were hired in the SCAR  
12      unit and now we have them when the SCAR  
13      season is done, although SCAR season is a  
14      little longer this year, we can pivot them  
15      to exemptions, pivot them to residential, we  
16      can pivot them to commercial.

17                  It gave them a much higher degree  
18      of productivity where people didn't have as  
19      much downtime.

20                  Same can be said of residential  
21      where we needed people in SCAR we pivot  
22      people from residential and commercial into  
23      SCAR.

24                  So it enables us to be much more  
25      nimble in moving our personnel around when

1                   Budget-Full Leg/10-5-20

2       needed on a very quick basis.

3                   But, long term, like I said, that  
4       was some of the long term plans to try to  
5       create a more district level instead of  
6       rather having it compartmentalized between  
7       commercial and residential, and that would  
8       probably be put off for a year until we get  
9       more staff coming in.

10                  LEGISLATOR RHOADS:   How would it  
11       impact your ability to produce -- how will  
12       it make it more difficult for you to be able  
13       to produce a more accurate roll on an annual  
14       basis without those employees?

15                  ASSESSOR MOOG:   Well, this year  
16       we plan to have another trended roll and  
17       we'll probably evaluate next year what we  
18       will be doing.

19                  Because of the reduction in head  
20       count, we might resort to doing a trended  
21       roll next year and put off to the following  
22       year to do a full reassessment roll.

23                  That's probably where the real  
24       impact is.   Instead of doing a reassessment  
25       roll next year, we will probably put it off

1 Budget-Full Leg/10-5-20

2 to the following year because of the cut in  
3 staff at the time.

4 MR. MILES: Also COVID because  
5 you have to still -- it's still like I said  
6 earlier --

7 ASSESSOR MOOG: It's a market  
8 influx. It would be very hard to model with  
9 the COVID numbers coming. It's a lot of  
10 quick changes in the numbers that it's  
11 really hard to absorb.

12 LEGISLATOR RHOADS: So I  
13 understand, a trended roll is obviously less  
14 accurate than a full assessment.

15 ASSESSOR MOOG: Yes, it's  
16 acceptable but it's less accurate, yes.

17 LEGISLATOR RHOADS: So, for  
18 example, for the 2021 roll which we are sort  
19 of in the process of still completing now,  
20 we can argue whether or not it's accurate  
21 but it was a full reassessment?

22 ASSESSOR MOOG: Yes, it was.

23 LEGISLATOR RHOADS: So,  
24 theoretically it would be the most accurate  
25 roll. Last year we did a trended roll which

1                   Budget-Full Leg/10-5-20

2    is less accurate?

3                   ASSESSOR MOOG:   Although the  
4    numbers showed that that was a very accurate  
5    roll because we incorporated a lot of the  
6    changes from ARC and it actually worked out  
7    very well on that roll.

8                   This coming year the problem is  
9    with COVID, it would be very tough to model  
10   to begin with because the values are  
11   changing so quickly and you have some areas  
12   in the north shore increasing by nine  
13   percent; overall in the county you're  
14   increasing six percent.

15                  When you do a model, you usually  
16   take three, four years of sales. Now, all  
17   of a sudden, you inject into those three or  
18   four years of sales of jump, and we don't  
19   know how substantial that jump is going to  
20   stay or is it going to pull back next year.  
21   So it becomes a little tougher to model on  
22   that end.

23                  I will say the '21-'22 roll is  
24   actually a very accurate roll just because  
25   we incorporated a lot of the changes made by

1                   Budget-Full Leg/10-5-20

2     ARC which actually fine tuned a lot of  
3     values and then trended from there. So it's  
4     actually a very good roll.

5                   But you are correct that over  
6     time you should do a reassessment on a  
7     regular basis. If we didn't have to cut in  
8     staff we would probably be doing it sooner,  
9     rather than later, and also comes with the  
10    instability of the COVID year.

11                  LEGISLATOR RHOADS: Well, have  
12    you received any indication from central  
13    administration as to when they anticipate  
14    being able to get you back to the full  
15    staffing you need to be able to produce the  
16    reassessment?

17                  ASSESSOR MOOG: I think that all  
18    depends on many factors that probably Andy  
19    Persich knows more of but it really depends  
20    on recovery of revenue from sales tax. It  
21    also depends on if an aid package comes from  
22    Washington in a stimulus. It depends on  
23    who's president in the next year, if it's  
24    going to be more generous to help fund local  
25    government or not. There is a lot of

1                   Budget-Full Leg/10-5-20

2       unknowns there.

3                   I would believe that if aid did  
4       come in from Washington, more money came in  
5       from Washington, to better fund local  
6       government, we would definitely work with  
7       OMB to turn around and start hiring again as  
8       long as we feel the revenues are stable  
9       enough to hold -- we wouldn't want to hire  
10      people to get them laid off of course, but  
11      we would work with OMB to try and ramp up  
12      the hiring once again.

13                  Now a lot of the hiring in those  
14      titles I just mentioned is probably a little  
15      stunted until the civil service test is  
16      given. We can't hire provisionally while  
17      there is a test list -- not a test list but  
18      a test announced. Once the test is  
19      announced you can't hire provisionally. All  
20      the tests were actually postponed because of  
21      COVID, they were supposed to be given in  
22      April. They have been postponed until  
23      further notice.

24                  That might also put a little  
25      delay on the hiring because the titles we

1                   Budget-Full Leg/10-5-20

2     want to hire in, we just can't hire  
3     provisionally. It's an impossibility until  
4     the test is given.

5                   So there are some, also,  
6     mechanisms you have to work into a civil  
7     service and that's always been the problem I  
8     had since I've been here. We hire  
9     provisionally, it triggers a test. Once a  
10    test is announced you can't hire  
11    provisionally. You have to wait for the  
12    test. The test is promulgated. The list  
13    comes out. You exhaust the list. Then you  
14    get like a two month period to hire  
15    provisionally, and then the cycle starts all  
16    over again. Just a little tough on the  
17    civil service side. It's the nature of the  
18    civil service law.

19                  LEGISLATOR RHOADS: Since we have  
20    you here and the obviously the 2021 roll,  
21    it's been a topic of conversation, can you  
22    give us just a brief overview how many  
23    grievances were received as a result of the  
24    County Executive's reassessment?

25                  MR. MILES: How many petitions

1 Budget-Full Leg/10-5-20

2 filed?

3 LEGISLATOR RHOADS: How many  
4 petitions, how many grievances were resolved  
5 at ARC?

6 ASSESSOR MOOG: There were 80,000  
7 petitions filed and the filing period ended  
8 September 4th.

9 LEGISLATOR RHOADS: That's SCAR  
10 petitions?

11 ASSESSOR MOOG: SCAR petitions.

12 LEGISLATOR RHOADS: How many  
13 grievances in total; do you know?

14 ASSESSOR MOOG: Are you talking  
15 about SCAR petitions for ARC grievances?

16 LEGISLATOR RHOADS: I wanted to  
17 get starting from the start of the process,  
18 how many ARC petitions were filed?

19 ASSESSOR MOOG: '20-'21, '21-'22.  
20 I have '21-'22 ARC numbers.

21 MR. MILES: 2021 should be about  
22 250,000.

23 LEGISLATOR RHOADS: How many  
24 grievances were resolved at ARC?

25 ASSESSOR MOOG: Approximately

1 Budget-Full Leg/10-5-20

2 60,000.

3 LEGISLATOR RHOADS: You had  
4 190,000 still out there?

5 MR. MILES: Not anymore.

6 ASSESSOR MOOG: When ARC  
7 finishes about 190,000, but then 80,000 SCAR  
8 petitions were filed, and the SCAR petition  
9 deadline is September 4th this year.  
10 Started May 26th and normally it's April 1st  
11 to April 30. From May 26th until July 1st,  
12 28,000 petitions were filed, 29,000, and  
13 then 50,000 were filed from July 1st to  
14 September 4th.

15 Of those 50,000, 58,000 were  
16 settled in mediation and 8,200 were resolved  
17 in court hearings, SCAR hearings.

18 The remaining cases are 13,408  
19 remain after the close of the filing period  
20 and the closing of the Adapt system, meaning  
21 it's finished, the tax roll is being  
22 calculated with 13,480 cases outstanding.

23 LEGISLATOR RHOADS: The governor  
24 just extended the SCAR deadline again.

25 ASSESSOR MOOG: No, not the SCAR

1                   Budget-Full Leg/10-5-20

2     deadline.

3                   MR. MILES:   The tax cert

4     deadline.

5                   LEGISLATOR RHOADS:   Not the SCAR

6     filing, so the 13,8 I think you said --

7                   ASSESSOR MOOG:   13,408 is the set

8     number.   Of the ones that went to mediation,

9     the 58,000 of mediation, the median

10    percentage decrease was three percent.

11                  Also 14,281 of those cases were

12    settled with zero offer.   They basically

13    withdrew the case on the mediation side.

14                  MR. MILES:   25 percent of the

15    cases accepted a no offer.

16                  LEGISLATOR RHOADS:   How many,

17    ultimately, whether it's by settlement or by

18    adjudication in a SCAR hearing, how many

19    petitions were granted?

20                  MR. MILES:   Were granted?

21                  LEGISLATOR RHOADS:   Inartful

22    phrasing.   Between settlements that resulted

23    in a change in someone's assessment and

24    cases that were adjudicated favorably upon

25    the petitioner, how many are we talking

1 Budget-Full Leg/10-5-20

2 about?

3 ASSESSOR MOOG: How many received  
4 reductions in mediation or petition and how  
5 many were confirmed?

6 LEGISLATOR RHOADS: A much  
7 simpler way to say that. How many people  
8 were successful?

9 ASSESSOR MOOG: Do you have that  
10 number, Robert? About 55 percent?

11 MR. MILES: Doing the quick math  
12 in my head right now. Between 38,000 and  
13 40,000.

14 LEGISLATOR RHOADS: So out of the  
15 \$80,000 roughly half?

16 ASSESSOR MOOG: Right, and the  
17 mediation, the median decrease percentage  
18 was about three percent.

19 MR. MILES: Right.

20 LEGISLATOR RHOADS: And obviously  
21 to makeup for that because they incurred  
22 before the roll and final, there has been an  
23 adjustment to the rest of the roll to  
24 balance everything out?

25 MR. MILES: Correct.

1                   Budget-Full Leg/10-5-20

2                   The good thing that happened this  
3 year was, usually we get all of the court's  
4 decisions by August 5th.

5                   We told the administration that  
6 that is cutting everything close because the  
7 tax warrants as you know are supposed to be  
8 submitted in September.

9                   The deadline going to September  
10 4th was precarious at best. Then receiving  
11 the executive order we were able to include  
12 more cases in court and mediate many more  
13 cases.

14                   LEGISLATOR RHOADS: So now  
15 because of the fact that we had now an  
16 additional 40,000 adjustments to the roll  
17 out of a total number of class one  
18 properties somewhere around 390,000?

19                   ASSESSOR MOOG: About 384,000.

20                   LEGISLATOR RHOADS: For the 2021  
21 year using trending to develop the '21-'22  
22 roll.

23                   ASSESSOR MOOG: Correct.

24                   LEGISLATOR RHOADS: Now with the  
25 reduction of 49 positions that you will now

1 Budget-Full Leg/10-5-20

2 not be able to fill may result in the  
3 '22-'23 roll also being trended?

4 ASSESSOR MOOG: Correct.

5 LEGISLATOR RHOADS: And we will  
6 have to wait and see if those positions ever  
7 come back for future years.

8 ASSESSOR MOOG: Depends on the  
9 budgetary considerations. That's a big  
10 mystery for everybody I think.

11 LEGISLATOR RHOADS: Are you  
12 concerned that while the goal was to have  
13 the most accurate roll possible that  
14 staffing, having new trending models as a  
15 result of staffing, and we have issues that  
16 are now be resolved with respect to the  
17 initial 2021 roll, we might be something  
18 less than the most accurate roll possible  
19 moving forward?

20 ASSESSOR MOOG: I do believe it  
21 will still be a very, very accurate roll and  
22 compared to all the jurisdictions in New  
23 York State it's still one of the most  
24 accurate rolls in the entire state. Even  
25 with the '21-'22 roll being trended and I do

1                   Budget-Full Leg/10-5-20  
2     believe '22-'23 roll will also fall into  
3     that category of being one of the most  
4     accurate rolls in the state, even though  
5     using a trending method.

6                   MR. MILES: Especially  
7     considering when the median percent decrease  
8     in reduction was three percent.

9                   LEGISLATOR RHOADS: But we  
10    actually won't know with respect to the  
11    '21-'22 roll and '22-'23 roll, we still  
12    won't know how accurate the roll is until  
13    everything has been viewed here?

14                  MR. MILES: Well, if you are  
15    starting out with a highly accurate roll and  
16    that's the fundamentals of your '22 and '23  
17    rolls, then it's going to be an accurate  
18    roll.

19                  ASSESSOR MOOG: That's also one  
20    of the reasons why we wanted to do the  
21    Haberman and SVS in order to try to get that  
22    roll as accurate as possible with the  
23    changes in the COVID market.

24                  LEGISLATOR RHOADS: So we need  
25    the outside help.

1 Budget-Full Leg/10-5-20

2 So, essentially, when I asked the  
3 need to have Haberman and SVS is in some way  
4 related to the fact that you are not up to  
5 full staffing, the truthful answer to that  
6 question is it may not be the entire reason  
7 but it's part of the reason; would that be  
8 fair to say?

9 ASSESSOR MOOG: No. I would say  
10 more the reason is because of COVID.

11 The COVID market is so difficult  
12 to be able to model and even trend, even  
13 people at Goldman Sacks saying they don't  
14 really have an idea of where the real estate  
15 market is going.

16 When Goldman Sacks doesn't know  
17 where the market is going, that's a  
18 troubling situation. We want to make sure  
19 we get as much expertise on our side to try  
20 and trend this as close as possible.

21 MR. MILES: You can have 250  
22 people in the department, it doesn't mean  
23 that any of them are on the outside doing  
24 appraisals, picking up leases, rents,  
25 mortgages.

1 Budget-Full Leg/10-5-20

2 We can have a staff of 300, that  
3 doesn't mean -- we don't have anyone on the  
4 outside who has been dealing with the swings  
5 of the market for the past few months.

6 ASSESSOR MOOG: It's a very  
7 unprecedented time in the real estate  
8 market.

9 We want to make sure we have as  
10 much knowledge and background going forward  
11 and that's why we felt it was crucial for  
12 those contracts.

13 MR. MILES: But we have an  
14 exceptional staff now and thank you for the  
15 contracts. We're going to continue to train  
16 them and certify them and continue to  
17 develop excellent rolls for this county.

18 LEGISLATOR RHOADS: By the way,  
19 by my questions, I don't intend any slight  
20 or discredit to any of the department of  
21 assessment staff that you have.

22 I know that they're working hard.  
23 There are fewer of them than there should be  
24 for you to be able to do your job to its  
25 optimum level.

1 Budget-Full Leg/10-5-20

2 ASSESSOR MOOG: We understand  
3 that and we understand that this is an  
4 unprecedented time with the budget. This is  
5 a once in 100 year pandemic hopefully, and I  
6 think to the credit of the administration  
7 and credit to a lot of government officials  
8 around the country trying to deal with the  
9 budgets. It's not just Nassau County. It's  
10 something that's coming across the entire  
11 country.

12 New York State and New York City  
13 and the metropolitan area suffered greatly  
14 under the COVID crisis.

15 MR. MILES: And we are just  
16 expressing pride of the staff of assessment  
17 and ARC has been of great help and the  
18 county attorney has also been of great help.

19 ASSESSOR MOOG: And I also will  
20 say that when we did these SCARs is the  
21 first time we had to do them by zoom in  
22 remote with the court system.

23 You're talking about going from  
24 phase four, which was only in June, we only  
25 started doing hearings in June because

1                   Budget-Full Leg/10-5-20

2       that's when the court finally opened up. It  
3       was a really monumental effort by the staff  
4       to get this work done in such a short time.  
5       It was very remarkable that it was  
6       completed.

7                   MR. MILES: And the court worked  
8       admirably as well.

9                   LEGISLATOR RHOADS: If I can ask,  
10      of the 13,800 petitions that still remain to  
11      be decided, what are we talking about in  
12      terms of the dollar value chain, what would  
13      that represent?

14                  ASSESSOR MOOG: We are not sure  
15      because a lot of these cases receive  
16      remediation. Every case that came across,  
17      99 percent of the cases that filed petitions  
18      had mediation.

19                  Many of these cases had either no  
20      offer made or an offer that wasn't  
21      acceptable by the taxpayer or tax rep firm.

22                  LEGISLATOR RHOADS: But doesn't  
23      the process start with -- like when I grieve  
24      my assessment -- not to say grieve my taxes,  
25      when I grieve my assessment, I list what I

1 Budget-Full Leg/10-5-20

2 believe the market value of my house is  
3 supposed to be on that initial application.

4 ASSESSOR MOOG: Right.

5 LEGISLATOR RHOADS: Versus what  
6 the assessed value of my house is.

7 ASSESSOR MOOG: Correct.

8 LEGISLATOR RHOADS: You should be  
9 able to calculate based on those two  
10 different numbers what we're talking about  
11 in terms of total potential exposure to the  
12 county, so, for example, we have \$30 million  
13 in this year's proposed budget that's  
14 supposed to handle -- supposed to handle  
15 residential and some portion of commercial  
16 potential certiorari liability.

17 On the residential end for the  
18 class one properties that represents now the  
19 13-8, that haven't been incorporated by the  
20 time it went final, what is our potential  
21 exposure?

22 ASSESSOR MOOG: That we have not  
23 calculated and that's a very hypothetical  
24 number to calculate because, first of all,  
25 like I said, all these cases went through

1                   Budget-Full Leg/10-5-20

2       mediation so a lot of them received no offer  
3       to begin with, in our opinion, would receive  
4       no offer further down the line.

5                   These cases will be vigorously  
6       defended by our staff just like all the  
7       prior cases were and they probably be  
8       adjudicated over the next months until  
9       probably late January, early February, the  
10      schedule that the court is setting for us on  
11      that. Their staff is also swinging back to  
12      doing other judicial work. They've pulled  
13      attorneys off the floor and assigned them  
14      these cases and now those attorneys have to  
15      go back to their regular duties at the  
16      court.

17                  That being said also, I feel a  
18      lot of the cases that are being adjudicated  
19      now also are cases that were filed later in  
20      the season, some of them were, and it was --  
21      I don't know how much merit those cases had.

22                  It would be hard to take the  
23      prior reductions being granted and seeing  
24      how those prior reductions would fly, but  
25      looking at a median decrease of three

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2     percent which is a pretty small decrease  
3     overall, I think the liability shouldn't be  
4     that great. I really can't put an exact  
5     number on it.

6                   LEGISLATOR RHOADS: I was going  
7     to ask, do we know whether these are higher  
8     value properties or lower value properties  
9     or is it a mixed bag of everything?

10                  ASSESSOR MOOG: I think it's a  
11     mixed bag. The higher value properties  
12     tended to file earlier and I think a lot of  
13     them did get resolved because of the early  
14     filing of them. They also can get resolved  
15     with mediation and they also get resolved  
16     through the court during hearings because  
17     they have more chance of getting hearings  
18     filed earlier.

19                  And higher value ones, tax rep  
20     firms made sure they were filed very early  
21     on. So if they got through Robert Miles  
22     SCAR medication, they weren't satisfied,  
23     they were more likely to get hearings at  
24     SCAR just because it was first in, first  
25     out.

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2 So I don't think the higher value  
3 cases really make up a big percentage of the  
4 13,400, only because of the nature the tax  
5 reps file for their cases.

6 CHAIRMAN NICOLELLO: I would just  
7 ask Legislator Rhoads if you could finish  
8 up.

9 LEGISLATOR RHOADS: Absolutely.  
10 With respect to class one residential  
11 grievances, would we be able to obtain a  
12 spreadsheet detailing the address, the  
13 assessed value, the grievance value, and any  
14 reduction that are granted, number of cases  
15 that are still outstanding and what type of  
16 cases those are?

17 MR. MILES: Are you talking about  
18 grievances or petitions, legislator?

19 LEGISLATOR RHOADS: Well, we  
20 wanted a spreadsheet detailing with respect  
21 to the SCAR petitions.

22 MR. MILES: The remaining 13?

23 LEGISLATOR RHOADS: In other  
24 words, you started from 80, we wanted to  
25 know what the addresses are, what the

1 Budget-Full Leg/10-5-20

2 assessed value was, the grievance value,  
3 what it was settled at, what it was  
4 adjudicated to, can we get a spreadsheet for  
5 all of those cases?

6 MR. MILES: Yes, we will try to  
7 pull that from the Adapt system.

8 LEGISLATOR RHOADS: Thank you.

9 CHAIRMAN NICOLELLO: Thank you.  
10 Legislator Ferretti.

11 LEGISLATOR FERRETTI: Thank you.  
12 Good evening. I will be I think pretty  
13 short. Just a few questions. Legislator  
14 Rhoads hit on a lot of questions I had.

15 The tax map verification fee, the  
16 \$6.9 million reduction in the projected  
17 revenue for that, my understanding is -- I  
18 think you indicated that was due to a  
19 possible reduction in the amount of the  
20 fees; is that correct?

21 ASSESSOR MOOG: Those  
22 calculations are handled by the budget  
23 office in conjunction with the county  
24 attorney.

25 MR. MILES: I don't think you got

1                   Budget-Full Leg/10-5-20

2       that information from this department.

3                   ASSESSOR MOOG: I believe Andy  
4       did take a look and consulted with the  
5       county attorney on those figures and came up  
6       with a calculation on the current filings  
7       made with the county clerk's office and took  
8       a percentage based on possible losses from  
9       the litigation further on down the line.  
10      But that was all done from conversations  
11      between budget and county attorney.

12                  MR. MILES: My recollection is  
13      that I don't think there was an issue with  
14      the application of the fee itself; I thought  
15      it was the pricing of the fee.

16                  LEGISLATOR FERRETTI: That's kind  
17      of where I was going with my question. I  
18      agree. That's what Mr. Persich had  
19      indicated.

20                  So working under the assumption  
21      that the fee has to be, there must be a  
22      nexus between the fee and the service  
23      provided, did your office have any  
24      consultation with either the county  
25      attorney's office or Mr. Persich to explain

1 Budget-Full Leg/10-5-20

2 exactly what the service is so they can get  
3 an idea as to what --

4 MR. MILES: Yes, we've talked to  
5 the county attorney a lot about what the  
6 services were just because of the nature of  
7 the litigation and what the process is  
8 administratively.

9 So county attorney and budget are  
10 aware of the administrative process.

11 I don't think it really had to do  
12 with a dip or increase in the amount of tax  
13 map verification letters going out. I think  
14 it solely had to do with the result of the  
15 litigation or the progress of the  
16 litigation.

17 LEGISLATOR FERRETTI: Did your  
18 office come up with the \$6.9 million number  
19 or was that Mr. Persich?

20 ASSESSOR MOOG: Mr. Persich.

21 LEGISLATOR FERRETTI: I'm not  
22 going to get into all the questions that  
23 Legislator Rhoads got into, I just want to  
24 make sure I have the numbers down correctly  
25 and then I have a few questions.

1 Budget-Full Leg/10-5-20

2 Total grievances for 2021,  
3 250,000, correct?

4 MR. MILES: Grievances, yes.

5 LEGISLATOR FERRETTI: And about  
6 approximately 60,000 of those were settled  
7 at ARC; is that correct?

8 MR. MILES: That's my  
9 recollection, yes.

10 LEGISLATOR FERRETTI: 80,000 SCAR  
11 petitions, correct?

12 ASSESSOR MOOG: That is correct.

13 MR. MILES: Correct.

14 LEGISLATOR FERRETTI: So  
15 approximately 50,000 were settled?

16 ASSESSOR MOOG: 58,000 through  
17 mediation and another 8,200 through  
18 decisions.

19 LEGISLATOR FERRETTI: So 58,000  
20 through mediation?

21 ASSESSOR MOOG: Yes, and 8,200  
22 from hearings and of that 58,000, 14,000  
23 were no offers. And median decrease of all  
24 the mediation was three percent.

25 LEGISLATOR FERRETTI: 1920, how

1 Budget-Full Leg/10-5-20

2 many total grievances advances were there?

3 MR. MILES: Grievances or --

4 LEGISLATOR FERRETTI: Total  
5 grievances.

6 MR. MILES: 220.

7 ASSESSOR MOOG: 220, 240.

8 Actually, I'm not sure. Have to ask ARC on  
9 that figure. Before my time in our agency.  
10 I'm really not sure of the number.

11 Actually I think it's more like  
12 170,000, but they had 90 percent of the  
13 cases received reductions. Was that it?  
14 You have to ask ARC, I'm sorry.

15 LEGISLATOR FERRETTI: Okay. I  
16 guess my question is, what I'm getting to  
17 is, it looks like to me we have about  
18 118,000, if my math is right 118,000  
19 settlements. Would you agree with that?

20 ASSESSOR MOOG: Between ARC and  
21 SCAR?

22 LEGISLATOR FERRETTI: Yeah.

23 ASSESSOR MOOG: Yes.

24 MR. MILES: Actually maybe less.  
25 Are you considering --

1 Budget-Full Leg/10-5-20

2 ASSESSOR MOOG: He's talking 60  
3 plus 58 plus 82.

4 LEGISLATOR FERRETTI: I'm not  
5 including the 82.

6 ASSESSOR MOOG: Okay. So, yes,  
7 118, using a plain number.

8 MR. MILES: I don't know if that  
9 math is -- it was 60,000 offers. I think  
10 the Assessment Review Commission gave 20 or  
11 30,000 zero offers. We gave 14,000 zero  
12 offers up to 58,000.

13 So, like I said, it would be  
14 about 38,000 or 40,000 reductions plus ARC's  
15 60,000 reductions. About 100,000, maybe a  
16 little up, maybe a little down.

17 ASSESSOR MOOG: You have to minus  
18 at the zero office that were in there.  
19 Really just confirming the value.

20 LEGISLATOR FERRETTI: Okay. So  
21 we had said about 14,000 zero offers, right?

22 ASSESSOR MOOG: 14,000 on the  
23 SCAR side, we don't know how many on the ARC  
24 side.

25 MR. MILES: 25 percent of the

1 Budget-Full Leg/10-5-20

2 mediations were zero.

3 LEGISLATOR FERRETTI: At SCAR?

4 ASSESSOR MOOG: Yes.

5 LEGISLATOR FERRETTI: Then the

6 60,000 at ARC, those were reductions,

7 correct?

8 MR. MILES: I believe that's the

9 case.

10 ASSESSOR MOOG: So if we say

11 118,000, but 14,000 at SCAR were zeros,

12 you're at roughly 104,000 settlements?

13 ASSESSOR MOOG: Right.

14 LEGISLATOR FERRETTI: I just want

15 to make sure I understand. So about 40

16 percent or more of residential property that

17 grieved received settlements, correct?

18 ASSESSOR MOOG: Combine the SCAR

19 with the --

20 MR. MILES: No, not 40, because

21 there's 386,000 parcels.

22 ASSESSOR MOOG: If you're talking

23 about the total population --

24 MR. MILES: Of individuals that

25 grieve?

1 Budget-Full Leg/10-5-20

2 LEGISLATOR FERRETTI: Well, we  
3 have 250,000 grievances and approximately  
4 104,000 settlements where they received a  
5 reduction, right?

6 ASSESSOR MOOG: Yes.

7 LEGISLATOR FERRETTI: And I'm  
8 doing this rough off my head. It's not 50  
9 percent, but 40-ish, right?

10 ASSESSOR MOOG: Right.

11 LEGISLATOR FERRETTI: I guess my  
12 question is, at what number is that  
13 percentage essentially mass settlement  
14 light?

15 ASSESSOR MOOG: Well, none of it  
16 was mass settlement because even with  
17 mediation, the office made, between zero and  
18 20 percent, but the median offer was three  
19 percent.

20 So if you look at the percentage  
21 offered, even at ARC that settled cases, and  
22 at SCAR, the vast majority of settlements  
23 came in under five percent. The vast  
24 majority was under five percent.

25 The five percent difference in

1                   Budget-Full Leg/10-5-20

2   value is really just a difference of  
3   opinion. If the bring in five appraisers to  
4   appraise your house, they come in with five  
5   values that can vary plus or minus 10  
6   percent.

7                   So these small change we view as  
8   not really that the values were inaccurate,  
9   it's just that slight change of opinion, two  
10   three percent is not going to be considered  
11   that the assessment was wrong.

12                  If it's under five percent,  
13   usually the IA0 and IAA0 consider the  
14   assessment to be accurate.

15                  MR. MILES: Between five and ten  
16   percent. One other thing to consider, what  
17   you are calling the mass settlement program,  
18   under the Mangano administration, the reason  
19   why individuals received very generous  
20   settlements is because of the ratio  
21   difference.

22                  So we eliminated that issue with  
23   2020-2021 roll and, when we did the  
24   mediation program, we relied on a comparable  
25   analysis review rather than individuals

1                   Budget-Full Leg/10-5-20

2     receiving a settlement because of a ratio  
3     dispute, or a varied ratio, we relied  
4     heavily on the mechanics and the procedures  
5     of assessment and of SCAR and we used  
6     comparable market analysis, multiple models,  
7     to deliver settlements that we thought were  
8     fair. We also made sure that those on the  
9     other side understood that we know that the  
10    assessment is accurate.

11                  So a difference of opinion of  
12    three percent is well within the standards  
13    of the IAO and IAAO which is between five  
14    and ten percent for a heterogenous community  
15    like Nassau County.

16                 ASSESSOR MOOG: And, also,  
17    realize that our mediation program was a  
18    reflection of decisions coming out from the  
19    SCAR hearings.

20                 It's a mechanism to lessen the  
21    liability because we are looking at the  
22    exposure of the cases as a result of the  
23    decisions coming out from SCAR.

24                 LEGISLATOR FERRETTI: The 8,200  
25    that were adjudicated at SCAR, do you have a

1 Budget-Full Leg/10-5-20

2 median percentage decrease?

3 MR. MILES: Yes, between four and  
4 five percent.

5 LEGISLATOR FERRETTI: And the  
6 60,000 that were settled at ARC, do you have  
7 a percentage decrease?

8 ASSESSOR MOOG: That one we don't  
9 have. You would have to ask ARC on that.  
10 At least 20,000 of the cases had less than  
11 the three percent offer. I think 20,000  
12 cases were made, offers less than three  
13 percent.

14 LEGISLATOR FERRETTI: When we  
15 talk about the entire universe of 104,000  
16 reductions and settlement through this  
17 process, it's not like the median was two to  
18 three percent for that 104,000, the median  
19 was two to three percent according to what  
20 you're saying for the 40,000 that -- I'm  
21 sorry, the 58,000 that were settled at SCAR,  
22 right?

23 ASSESSOR MOOG: True. We don't  
24 know what ARC offered.

25 LEGISLATOR FERRETTI: And the

1                   Budget-Full Leg/10-5-20  
2   percentage for those adjudicated were  
3   higher?

4                   ASSESSOR MOOG: We have to go  
5   through it because the adjudicated ones come  
6   out in PDF so you have to go one by one. We  
7   have to parse them out because there were  
8   multiple sheets coming in so we have to do a  
9   large merge and we haven't yet.

10                  MR. MILES: The adjudicated  
11   should be five percent.

12                  LEGISLATOR FERRETTI: On the  
13   median?

14                  MR. MILES: Yes.

15                  ASSESSOR MOOG: The average is  
16   five, because the average is five.

17                  MR. MILES: I will have to double  
18   check that.

19                  ASSESSOR MOOG: We would have to  
20   drill down on the number because hasn't been  
21   consolidated yet.

22                  LEGISLATOR FERRETTI: Thank you.

23                  CHAIRMAN NICOLELLO: Legislator  
24   Drucker and then Legislator Mule.

25                  LEGISLATOR DRUCKER: Thank you

1 Budget-Full Leg/10-5-20

2 guys. I have a few. The numbers are  
3 starting to make my head spin a little bit.  
4 I just want to be clear.

5 80,000 SCAR petitions, 58,000  
6 were settled. In my primitive math that's a  
7 73 percent of the SCAR petitions were  
8 settled?

9 ASSESSOR MOOG: That's correct.

10 LEGISLATOR DRUCKER: Of that 73  
11 percent, 25 percent of them accepted a zero  
12 offer?

13 ASSESSOR MOOG: That's correct.

14 LEGISLATOR DRUCKER: So in my  
15 opinion, that really reflects on a pretty  
16 accurate roll.

17 ASSESSOR MOOG: And the fact that  
18 it's only a median decrease of three  
19 percent.

20 LEGISLATOR DRUCKER: So the  
21 median is three percent with an average of  
22 maybe four percent?

23 ASSESSOR MOOG: Correct.

24 LEGISLATOR DRUCKER: Again, that  
25 speaks pretty well of the accuracy of the

1 Budget-Full Leg/10-5-20

2 roll.

3 Would you be able to say  
4 historically that it's far different, vastly  
5 different from previous years when the  
6 settlements were, like you said, much larger  
7 with a wink wink type of thing?

8 ASSESSOR MOOG: Yes.

9 MR. MILES: Yes. The average  
10 SCAR reduction was 11 plus percent last year  
11 for '19-'20.

12 LEGISLATOR DRUCKER: And now we  
13 are looking at three percent with 25 percent  
14 saying I'm willing to accept zero change?

15 MR. MILES: Correct.

16 LEGISLATOR DRUCKER: Thank you  
17 very much.

18 CHAIRMAN NICOLELLO: Legislator  
19 Mule.

20 LEGISLATOR MULE: Thank you. I  
21 was going to ask a similar question, and so  
22 I just think that's great that we have such  
23 a really accurate roll.

24 If I'm understanding what you're  
25 saying, based on what happened in the past

1                   Budget-Full Leg/10-5-20  
2     with the 11 percent and now it's three  
3     percent with, maybe with a total, maybe  
4     inching up towards five percent, but  
5     according to the professional standards, if  
6     I'm understanding what you're saying, that  
7     brings up into an extremely accurate roll;  
8     is that correct?

9                   ASSESSOR MOOG: That is correct.

10                  LEGISLATOR MULE: Then I have  
11     only one other question. I'm so tired. Did  
12     the remaining cases that are going to court,  
13     we all know that home prices have really  
14     gone up because the whole COVID buying  
15     spree, will that have an impact on the  
16     upcoming court cases?

17                  ASSESSOR MOOG: No. Because the  
18     upcoming court cases are based on prior tax  
19     roll 2021 which are based on sales that were  
20     based in 2018.

21                  So it has a psychological effect  
22     but on an analytical basis it will not have  
23     an effect because they're not using the  
24     current sales.

25                  Because they might have it in

1 Budget-Full Leg/10-5-20

2 their mind that the market is rising and  
3 prices are going up. But they will fall  
4 back to the sales that occurred in 2018.

5 LEGISLATOR MULE: Thank you very  
6 much.

7 CHAIRMAN NICOLELLO: Legislator  
8 Rhoads.

9 LEGISLATOR RHOADS: I have no  
10 questions.

11 CHAIRMAN NICOLELLO: Anyone else?  
12 (No verbal response.)

13 Thank you.

14 ASSESSOR MOOG: Thank you.

15 MR. MILES: Thank you.

16 CHAIRMAN NICOLELLO: The next  
17 presentation is the Department of Public  
18 Works.

19 MR. ARNOLD: Ken Arnold,  
20 Department of Public Works. Good evening.  
21 Thank you for inviting me to discuss the  
22 proposed 2021 budget for DPW and the Sewer  
23 and Storm Water Authority.

24 First I want to open to say that  
25 the general DPW budget is put together with

1                   Budget-Full Leg/10-5-20

2     both managing the fiscal challenges put in  
3     front of the county as a result of the COVID  
4     emergency, but also ensuring vital  
5     department services can be achieved.

6                   Even within an overall reduction  
7     of four percent, this budget over the last  
8     year I'm confident my team can manage our  
9     resources and deliver our services.

10                  When all we need is to look at  
11     the work road and traffic units in response  
12     to the tropical storm, while the work that  
13     my facilities management group did during  
14     the COVID emergency with all the different  
15     items that we had to do to get the buildings  
16     open to see that we can get this done.

17                  As the project delivery, which I  
18     know is very important to this body, I'm  
19     very confident that we can continue our  
20     positive path on moving projects forward.

21                  Our engineers and other technical  
22     staff has been able to bring on over the  
23     last three years have made great strides in  
24     understanding the infrastructure and how we  
25     put out numerous roads, bridges and sewer

1                   Budget-Full Leg/10-5-20

2     and traffic projects.

3                   Most importantly is the continued  
4     success of our resurfacing program which I'm  
5     hopeful this year will be about 170 lane  
6     miles for the year.

7                   Unfortunately, project delivery  
8     over this year and next will be more of a  
9     function of capital cash resources than  
10    manpower. The current on board head count  
11    is 376 for the department and we are  
12    budgeted for 391.

13                  At this time my largest concern  
14    is equipment operators for snow removal. We  
15    have been working with OMB to utilize these  
16    vacancies towards that cause.

17                  The contractual services decrease  
18    is mainly a function of the Trans Dev  
19    contract. New York State has indicated to  
20    us that the STOA contribution will decrease  
21    by 20 percent in 2021.

22                  Additionally we are projecting a  
23    fare box decrease over the year. The  
24    department has worked extremely hard with  
25    Trans Dev to ensure that no routes are

1                   Budget-Full Leg/10-5-20

2       eliminated. This was achieved by both one  
3       of the largest county contributions to the  
4       system ever, 12.8 million, also the  
5       adjustment of frequency between buses.

6                   One important to note is the  
7       increase of \$4 million to my facilities  
8       budget for this coming year.

9                   This is associated with the work  
10      we need to do for the COVID emergency.

11                  As to SSW budget for 2021, it's  
12      increasing by \$5.2 million or three percent.  
13      Salaries continue to drop as case employees  
14      leave service. We currently have only have  
15      37 case workers remaining down 12 from last  
16      year.

17                  The head count for non case  
18      workers remains unchanged.

19                  The main increase in the budget  
20      is associated with the sewers contract.  
21      This increase is \$7.8 million or 12 percent.  
22      Drivers for this include the need to address  
23      various items within the contract and the  
24      longstanding concerns on both sides.

25                  These issues to name a few

1                   Budget-Full Leg/10-5-20

2     include resolving maintenance costs, versus  
3     capitalizing maintenance events, and coming  
4     on line to various facilities that add  
5     additional requirements for sewers.

6                   In conclusion, while this budget  
7     is not ideal, it is practical to address the  
8     fiscal challenge we face and most  
9     importantly we can deliver the necessary  
10    service. Thank you.

11                  CHAIRMAN NICOLELLO: Thank you,  
12    Ken. Any questions? Legislator Ferretti.

13                  LEGISLATOR FERRETTI: Hi,  
14    commissioner. How are you?

15                  MR. ARNOLD: I'm very good.  
16    Thank you.

17                  LEGISLATOR FERRETTI:  
18    Commissioner, you mentioned at the beginning  
19    of your presentation, it was a specific  
20    title that you indicated that you operate  
21    the snow plows.

22                  MR. ARNOLD: Yes.

23                  LEGISLATOR FERRETTI: What title  
24    is that?

25                  MR. ARNOLD: Equipment operators,

1 Budget-Full Leg/10-5-20

2 there's twos and threes.

3 LEGISLATOR FERRETTI: Having  
4 trouble locating it in my book here. What  
5 were you budgeted for in 2020 for that  
6 position?

7 MR. ARNOLD: High 90s.

8 LEGISLATOR FERRETTI: And you  
9 budgeted for - -

10 MR. ARNOLD: Roughly the same  
11 amount, so we're looking at attrition and  
12 some things have changed, to make sure we  
13 were at those levels that were budgeted for.

14 LEGISLATOR FERRETTI: Is that the  
15 same title that does the landscaping on the  
16 county roadways?

17 MR. ARNOLD: For the most part,  
18 yes. There are a couple of other titles  
19 that help with landscaping but those are  
20 integral parts of the title.

21 LEGISLATOR FERRETTI: Do those  
22 other titles that help with landscaping help  
23 with snow plow or do you need a CDL for  
24 that?

25 MR. ARNOLD: You need a CDL for

1                   Budget-Full Leg/10-5-20

2     the snow plows. During the snow emergency,  
3     those other titles could be doing pay loader  
4     work or pickup truck, parking lots, hand  
5     shoveling, over types of work.

6                   LEGISLATOR FERRETTI: Do we  
7     currently have a routine schedule for the  
8     landscaping of the county roadways or is it  
9     an on-call situation?

10                  MR. ARNOLD: We have a rotation.  
11     We try to get every location every four  
12     weeks, but I don't have a hard schedule  
13     because things change all the time. A good  
14     example, tropical storm. We pulled out our  
15     units from grass cutting to deal with that  
16     storm for that period that was required to  
17     take care of it.

18                  LEGISLATOR FERRETTI: How about  
19     the county sumps?

20                  MR. ARNOLD: Just as the roadways  
21     are, each garage does a cycle and we try to  
22     get to them every four to five weeks also.

23                  LEGISLATOR FERRETTI: Okay. So I  
24     remember this came up last year when we were  
25     going over the budget for this year and I

1                   Budget-Full Leg/10-5-20

2       know we put in an amendment to increase the  
3       numbers specifically for that title.

4       Unfortunately it didn't go forward.

5                   But do you feel that you can  
6       continue on that four week schedule with the  
7       current employees budgeted in this budget?

8                   MR. ARNOLD: That would be our  
9       goal, yes. We did hire quite a bit of  
10      equipment operator but we also lost quite a  
11      bit this past year.

12                  So we kept the current staffing  
13      but I think we hired I think around 12 or 15  
14      people in that title, but that same number  
15      of people had left.

16                  LEGISLATOR FERRETTI: But the  
17      title -- there are no vacancies in that  
18      title currently?

19                  MR. ARNOLD: Currently I know we  
20      have at least two. There's two people that  
21      left service. I'm looking at the title  
22      series right now working with OMB to bring  
23      it back up to the budgeted level.

24                  LEGISLATOR FERRETTI: The two  
25      vacancies you currently have, are they part

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2   of those vacant but funded positions?

3                   MR. ARNOLD: They're part of the  
4   vacant but funded positions.

5                   LEGISLATOR FERRETTI: So then  
6   there are two less spots for '21 in this  
7   budget?

8                   MR. ARNOLD: No, no. I take that  
9   back. The equipment operators we stayed at  
10   the same level that we always had. We are  
11   not down positions for operators, no.

12                  LEGISLATOR FERRETTI: Thank you.

13                  CHAIRMAN NICOLELLO: Any other  
14   questions? Legislator Walker.

15                  LEGISLATOR WALKER: Just really a  
16   quick question. First of all, I want to  
17   thank you for all the help you always give  
18   whenever my office has to call and I'm sure  
19   every one else would agree.

20                  One of the big issues we have are  
21   the sumps and I know you said they are on a  
22   rotating basis.

23                  But is there any way at some  
24   point in time maybe they can really go in  
25   and do like a massive cleanup in those

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2       sumps?

3                   I grew up next to one so that's  
4       obviously still there. It used to be they  
5       were really very, very well maintained.

6                   Now most of them are so overgrown  
7       and it's not the county's fault that people  
8       throw garage in it and be ridiculous or  
9       whatever flies in there and is left there.

10                  But it really becomes an issue  
11       with the neighbors and sometimes like if I  
12       could climb over the fence myself, maybe in  
13       my youth I climbed over those fences, but no  
14       more. You wish you could almost go in and  
15       cleanup it up yourself.

16                  I know it's not parkland, not  
17       pristine, but is this something that could  
18       possibly be addressed better than it is? I  
19       feel like every one of us has some sump  
20       issues.

21                  MR. ARNOLD: Well, with the  
22       current forces I have, we look to cut the  
23       grass every four to five weeks. During the  
24       winter we look to try to do some major basin  
25       cleanups where they're really bad. We look

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2     to keep the top of berm cut and clean  
3     especially where the homeowner can see  
4     inside the basin.

5                   But to do anything more than that  
6     I would not have the manpower to get into a  
7     full cleanup. I have over 500 basins.  
8     That's a major project.

9                   LEGISLATOR WALKER: I know even  
10    throughout the summer, some of them are by  
11    ball fields or whatever, even the issues  
12    with mosquitoes and whatever.

13                  MR. ARNOLD: Well, that's  
14    treated. We would take care of the  
15    mosquitoes.

16                  LEGISLATOR WALKER: My office  
17    calls you often to deal with that.

18                  MR. ARNOLD: We would jump on  
19    that right away. That would be a different  
20    type of issue.

21                  LEGISLATOR WALKER: Thank you.

22                  CHAIRMAN NICOLELLO: Any other  
23    questions?

24                  (No verbal response.)

25                  Hearing none, thank you, Ken.

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2                   Now we have the Department of  
3   Minority Affairs.

4                   MR. CHITTY: Good evening,  
5   Presiding Officer Nicoletto and legislators.  
6   I'm joined today by Deputy Director Williams  
7   and My name is Lionel Chitty.

8                   The Office of Minority Affairs  
9   has reviewed the 2021 executive proposed  
10   budget, OMA understands the budget  
11   constraints facing Nassau County and  
12   believes this proposed budget provides the  
13   staffing levels we need to meet the  
14   challenges facing our minority communities.

15                  Included in this proposition is  
16   the addition of qualified staff including an  
17   attorney that will assist OMA in contract  
18   compliance and other important work in  
19   connection with issues affecting minority  
20   residents and business.

21                  Improving the state of minority  
22   businesses is at the forefront of our 2021  
23   agenda. OMA is preparing to work on its  
24   first parity study in over a decade. This  
25   endeavor will involve Suffolk County as

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2   well.   Involved in this process in depth  
3   compounding of data to determine the  
4   availability, utilization, and future  
5   capacity of minority and women owned  
6   business enterprises and service disabled  
7   veteran owned businesses in Nassau and  
8   Suffolk Counties.

9                   This work will make possible the  
10   creation of meaningful contactables for our  
11   MWBEs and our staff will take on the  
12   important work of overseeing the disparity  
13   study consultant and coordinate activities  
14   with other county agencies in this regard.

15                  We will also have staffing for a  
16   hands outreach and programs to assist our  
17   work in promoting county resources in areas  
18   of health, social services, workforce  
19   development, civil rights and economic  
20   opportunity to name a few.

21                  With the proposed staffing  
22   additions, OMA stands ready to meet the  
23   challenges that lie ahead and improve the  
24   lives of the communities we serve.

25                  Thank you.   I'll take any

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2 questions.

3 CHAIRMAN NICOLELLO: I just have  
4 a general question and an observation.

5 You and Dr. Williams have done so  
6 much work this year in terms of getting  
7 Minority Affairs up and running and active  
8 in doing what you should be doing.

9 Does this budget for the 2021  
10 allow you to continue to build on that  
11 progress?

12 MR. CHITTY: Absolutely.  
13 Absolutely. We will work directly to make  
14 sure that we can.

15 CHAIRMAN NICOLELLO: Mr. Rhoads.

16 LEGISLATOR RHOADS: Thank you,  
17 Presiding Officer Nicolello. Good evening.  
18 I know it's been a long day. I'm just going  
19 to ask a few questions.

20 Obviously, Executive Director  
21 Chitty you were present for the Minority  
22 Affairs hearing we had a couple of weeks ago  
23 and, at that hearing, we discussed some of  
24 the things that are being done and some of  
25 the things that aren't being done because of

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2     the staffing and personnel issues within  
3     your department that really should be done  
4     pursuant to charter. There simply aren't  
5     enough bodies to be able to do it.

6                   I observed that today you come in  
7     and just gave your statement saying you have  
8     sufficient staff to be able to meet those  
9     challenges.

10                  I do note that of particular  
11     concern is not just next budget year, but I  
12     noticed that for the major fund salary plan  
13     for not just 2021 proposed budget, but for  
14     2022, 2023, 2024, there is absolutely no  
15     change in what the county executive sees for  
16     the budget for the Office of Minority  
17     Affairs.

18                  I don't know how your office is  
19     going to be able to continue to move forward  
20     without the staff that you need to be able  
21     to accomplish the very important and  
22     significant goals that your office is  
23     charged to accomplish.

24                  I understand your desire to try  
25     to do more with less, which is sort of our

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2       mantra in if government, but you reach a  
3       point where it's such a Herculean task that  
4       it becomes impossible.

5                   I'm just concerned with the  
6       Office of Minority Affairs we are at that  
7       point.

8                   So I know -- and this really  
9       isn't a question, it's more of a statement.  
10      I know and appreciate the fact that you come  
11      in here and say, to sort of back up the  
12      administration's budget, and say you don't  
13      need more staff, but it seems to me that you  
14      clearly do. I would love to find a way to  
15      see that happen.

16                  MR. CHITTY: I appreciate the  
17      comment, Legislator Rhoads, as you can see,  
18      my biggest focus right now is on the 2021  
19      budget. We do have a staffing increase  
20      there including the assistance of an  
21      attorney that will help us with the contract  
22      compliance which is a huge portion of what  
23      our charter mandates us to do.

24                  We will also be looking at a  
25      program coordinator to assist us in other

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2       items specifically with the certification  
3       processes and also with specific outreach.  
4       And, Dr. Williams, do you want to add  
5       anything to that?

6                   As I said, specifically, looking  
7       at the 2021 budget, I'm not aware of  
8       anything further than that as far as my  
9       office is concerned.

10                  LEGISLATOR RHOADS: I'm looking  
11       at the summary and I see no change in terms  
12       of the Office of Minority Affairs' overall  
13       budget for the next four years.

14                  It seems as though based on the  
15       hearings that you probably needed about 12  
16       or 13 staff people total, and I see it's  
17       increasing from seven to eight but it's to  
18       my mind woefully inadequate for what you are  
19       charged to do and what your office needs to  
20       do in order to be fully functional in my  
21       opinion.

22                  MR. CHITTY: No problem. Thank  
23       you. Always valued. We do have some  
24       part-time positions that are also included  
25       in there, but I understand where you're

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2       coming from and we will be work directly  
3       with budget as any other challenges come to  
4       the forefront and we will work directly with  
5       them to make sure we can fill our specific  
6       needs of our charter.

7                   LEGISLATOR RHOADS: Thank you.

8                   CHAIRMAN NICOLELLO: Anyone else?  
9       Legislator Solages.

10                  LEGISLATOR SOLAGES: Thank you  
11       very much, Presiding Officer. Just usually  
12       this late in the hearing, when Legislator  
13       Rhoads has a long question I usually start  
14       to pull my hair, but I beg to ask the  
15       question I had the same exact question that  
16       he asked and I thank the executive director,  
17       Mr. Lionel Chitty, for his answer, but I  
18       think Legislator Roads in his question, I  
19       agree with the same concerns and sentiments.  
20       Thank you.

21                  CHAIRMAN NICOLELLO: Any other  
22       legislators?

23                        (No verbal response.)

24                        Thank you very much and thank you  
25       for your patience. I know it's been a long

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2 night.

3 MR. CHITTY: Thank you. Good  
4 evening.

5 CHAIRMAN NICOLELLO: Last but  
6 certainly not least is the Department of  
7 Health. Before you even start, I want to  
8 thank you for all that you have done through  
9 this pandemic. You were an invaluable  
10 resource to us. You did an extraordinary  
11 job. Your daily briefings which we shared  
12 with all of our residents and not only did  
13 they benefit to us but for many many  
14 residents in this county, the information  
15 that you shared with us, the levelheaded  
16 approach you shared with us, I think truly  
17 helped a tremendous amount of people in this  
18 pandemic. Job well done you deserve a lot  
19 of credit for all that you did and you are  
20 continuing to do.

21 DR. EISENSTEIN: Thank you  
22 Presiding Officer Nicolello and good evening  
23 to you and all the members of the  
24 Legislature. It's good to see you here  
25 tonight. It's been some stretch for all of

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2 us and I've had the pleasure of speaking  
3 with many of you individually and as a  
4 group.

5 I wanted to quickly introduce the  
6 team I have here with me tonight. Shelly  
7 Schechter, director of maternal child  
8 health, should there be any question  
9 regarding early intervention and preschool.  
10 She's been running the program for many many  
11 years. Jerry Guliano, our public health  
12 attorney, Dineen Jenkins, our fiscal  
13 director, and MaryEllen Laurain, everybody's  
14 favorite press officer and legislative  
15 liaison, and I wanted to thank you for the  
16 kind words Legislator Nicoletto, but I also  
17 want to share that the health department  
18 from the first call that we got on Superbowl  
19 Sunday, February 2nd, when the first  
20 traveler was going to be needed to be  
21 quarantined, when that first call came in,  
22 it's been around the clock for our team  
23 since that date February 2nd. I will never  
24 forget that as long as I live.

25 The team has done an amazing job.

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2 I am very lucky to have the position I'm in  
3 because the leaders in the Department of  
4 Health, they don't complain.

5 This is why you have a public  
6 health department. We in public health  
7 train for these scenarios. We pray they  
8 never happen.

9 I get asked frequently, am I  
10 totally surprised. Well, we're surprised  
11 because historically we haven't seen  
12 something this dramatic but we know this can  
13 happen and the health department has  
14 responded incredibly well.

15 Our call center continues to  
16 operate. We are assisting our schools at an  
17 unprecedented level and we've created direct  
18 lines for school administrators and  
19 separately for school medical personnel. So  
20 we are very proud.

21 I stand before you at this  
22 legislative hearing happy to say that this  
23 budget gives us what we requested and there  
24 is a point in it that it points out that our  
25 2021 budget has a head count that's

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2       equivalent to an increase of 25 head count  
3       which brings us to the historical level of  
4       18.

5                   That's what we requested because  
6       that's what we felt we needed to accomplish  
7       this, and all the public health work that we  
8       are going to continue to do long after COVID  
9       is done.

10                  I'm very grateful when I've  
11       needed resources throughout all of this.  
12       I've received the resources I've needed.

13                  We have been helped out by the  
14       budget office, by the administration, and  
15       all of this has come together very well.  
16       The contact tracing program is working very  
17       well. We have a very good relationship with  
18       them.

19                  We have received a grant from the  
20       state to help us with disease investigation,  
21       and the staff for the most part has done a  
22       spectacular job.

23                  So I'll save the time for any  
24       questions that you might have but I'm very  
25       proud of how the health department has done

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2 and I'm very comfortable with the budget  
3 that's being presented to you.

4 CHAIRMAN NICOLELLO: Thank you.  
5 Any questions or comments from the  
6 legislators? Legislator DeRiggi-Whitton.

7 LEGISLATOR DERIGGI-WHITTON: Hi,  
8 Dr. Eisenstein. God forbid we get a second  
9 wave, do you feel that our hospitals are  
10 prepared with PPEs and enough tests in  
11 Nassau County that we will be ready?

12 DR. EISENSTEIN: Yes. And we are  
13 lucky to be in Nassau County and, quite  
14 frankly, while testing capacity was a  
15 problem in many places in the country and in  
16 the state, we did pretty well from the  
17 beginning with testing capacity.

18 We have an incredible health care  
19 infrastructure. Our hospital systems are  
20 the best in the world. Many of them have  
21 their own laboratories.

22 Northwell, for example, was up  
23 and testing within a couple of days of this  
24 starting. The Jones beach testing site was  
25 opened very quickly. The federally

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2       qualified health center was a great partner  
3       in helping us reach populations that needed  
4       an extra boost to be able to access care, if  
5       they couldn't get to Jones beach or  
6       Northwell and they became a partner, set up  
7       tents for us that we did excellent testing.

8                   So, throughout all of this, in  
9       Nassau County, and I'm on calls with all the  
10      other county health departments and their  
11      commissioners and the directors and the  
12      state health department and I hear the  
13      stories where there's no place to get  
14      testing within 50 miles or 80 miles or  
15      whatever it is. We didn't have that.

16                  I think that our hospitals were  
17      as well prepared as any could be anywhere  
18      and now all these months and experience and  
19      knowledge into it.

20                  I hope we won't see a second wave  
21      as we fear it. I think as we move inside  
22      you might see numbers creep up, but that's  
23      very different than getting anything to  
24      remotely close to what hit us back in March  
25      and April and I hope we are smart enough now

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2   to avoid that and our hospitals are  
3   prepared.

4                   CHAIRMAN NICOLELLO:   Anyone else?  
5   Legislator Walker and Schaefer.

6                   LEGISLATOR WALKER:   I first just  
7   want to thank you too for all you did for  
8   all of the residents of Nassau County, and  
9   certainly for all of us and sometimes you  
10   had to field questions that didn't  
11   necessarily strictly pertain to you but you  
12   were sort of our contact and our go to  
13   person.   You always listened and always gave  
14   us the best answer you could.

15                  Just being there to listen to  
16   every one of us and giving us advice for all  
17   our residents.   You took phone messages,  
18   text messages and tried to get back to each  
19   and every one of us as soon as you possibly  
20   could which was really such a benefit to all  
21   our residents.   I thank you for that.

22                  My question really is in regards  
23   to our early intervention services that, you  
24   know, expenses are going up there.   Are we  
25   concerned that we might not have the money

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2       budgeted for all those expenses that we have  
3       to incur with our early intervention?

4                   I'm concerned now with we could  
5       even have additional expenses if more people  
6       come to light especially after this whole  
7       COVID crisis?

8                   DR. EISENSTEIN: So the early  
9       intervention and preschool programs which  
10      fall under the division of maternal child  
11      health, there are different programs for  
12      different agencies.

13                  The early intervention program is  
14      from zero to three. The preschool program  
15      is up to five. That is where you're seeing  
16      the big jump in preschool.

17                  Early intervention the costs are  
18      actually going down. It's preschool where  
19      the costs have gone up. We have done an  
20      analysis of that and we understand why that  
21      is. There are more children being served.  
22      That's part of it.

23                  The other part of it is that the  
24      program in the last few years has shifted  
25      dramatically to what we call center based

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2       programs which are all day intensive  
3       programs which run about double what the  
4       former programs used to be.

5                   So, on average, the program runs  
6       about 45 to \$47,000 a year per child,  
7       whereas what they used to get, partial day  
8       service or whatever, was 18 to \$20,000.

9                   This has been a shift that's been  
10      seen all around the state. We understand  
11      why the costs have gone up. To answer your  
12      question, we think that there is definitely  
13      the opportunity all the counties are dealing  
14      with this. This is a state wide problem and  
15      there is a definitely an opportunity for  
16      cost savings.

17                  We have learned some things  
18      during this. We have learned that some  
19      treatments, not all of them, but some  
20      therapies can happen via telehealth. You  
21      see the cost for transportation.

22                  Just transportation alone is  
23      millions of dollars. We think that there  
24      are opportunities for savings. The Chief  
25      Deputy County Executive has asked for a task

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2     force to be put together to advocate for  
3     savings and legislation.

4                   I think there is an appetite for  
5     that because these programs, and the  
6     preschool program alone runs over \$100  
7     million of our budget. Every county is  
8     dealing with it.

9                   So I think that we recognize it's  
10    going up. We work with the budget office.  
11    The budget that we've asked for is what we  
12    consider to be the fiscal worse case  
13    scenario.

14                  So it's possible that there won't  
15    be 365 days of in-person school but, even if  
16    there is, the budget that we have is meant  
17    to cover that with the understanding that we  
18    think there is an opportunity for reworking  
19    some of the programs and never to deny  
20    services.

21                  It's the most important thing to  
22    insure that our children are served but we  
23    think there are ways to bring the costs  
24    down.

25                  LEGISLATOR WALKER: I thank you

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2       for that and I thank you for all that we do  
3       for our early intervention.

4                   DR. EISENSTEIN: Thank you.

5                   LEGISLATOR WALKER: Our younger  
6       ones and our preschool, because I know many  
7       people who have children with special needs,  
8       and once they come out of our services here  
9       with that, children really are not getting  
10      the services they need throughout COVID and  
11      even now the kids are back in school,  
12      students that had five days a week in school  
13      now have two, and it's very -- and your  
14      heart breaks for them because it's hard  
15      enough when you have a child without special  
16      needs, but when you know that you have a  
17      child that needs all these services that  
18      aren't getting them.

19                  So I thank you so much for all  
20      you are doing for at least our little ones.

21                  DR. EISENSTEIN: Thank you. And  
22      Shelly Schechter is one of the strongest  
23      advocates for the programs and for the  
24      children with special needs. So they have a  
25      strong advocate leading the charge in our

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2 department.

3 LEGISLATOR WALKER: Well, I thank  
4 you Shelly and I thank every one of you for  
5 all you have done throughout COVID and what  
6 you do for us always. So thank you.

7 CHAIRMAN NICOLELLO: Legislator  
8 Schaefer and then Legislator Ferretti.

9 LEGISLATOR SCHAEFER: Hi,  
10 Commissioner. I have just a couple of  
11 questions for you.

12 I noticed a couple of payroll  
13 related changes and I'm wondering if that's  
14 probably similar to some of the other  
15 departments I questioned, maybe it's  
16 contracts being considered, contract  
17 increases.

18 So I will just throw out to you,  
19 there were some seasonal positions for  
20 public health aides 2, and it looked like to  
21 me the staffing would remain at 19, but the  
22 salaries increased from 119 to 380.

23 Do you know if that's just OMB  
24 changes based on the contracts?

25 MS. JENKINS: Dineen Jenkins,

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2 Fiscal, fiscal director. Yes, part of it is  
3 OMB. I think part of it. It was supposed  
4 to end in the summer, staying on to help.

5 DR. EISENSTEIN: So the seasonal  
6 programs, we have some seasonal jobs that we  
7 do during the summer because we have extra  
8 work that we do in the summer. It's our  
9 busy time. Like mosquito collection, et  
10 cetera.

11 We felt that we needed help in  
12 responding to COVID and got permission to  
13 extend them. So that's part of it.

14 LEGISLATOR SCHAEFER: Another one  
15 that may be similar, not seasonal. It's  
16 public health nurse one, there was a change  
17 for that as well. There were about two  
18 heads that were at 141,000 each for 2020,  
19 five, and 446,000 for 20201, which comes to  
20 an approximate increase of \$20,000 per head.  
21 Does that sound about right for some sort of  
22 salary increase?

23 MS. JENKINS: Yes.

24 LEGISLATOR SCHAEFER: Those are  
25 also like CSE employees, union?

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2 MS. JENKINS: Yes.

3 LEGISLATOR SCHAEFER: And then  
4 one other question I have relative to  
5 license and permit fees.

6 The year to date for August or up  
7 to August 2020 was approximately like \$3.8  
8 million annualized.

9 If you went through the rest of  
10 the year, that would probably work out to  
11 probably about \$5.6 million.

12 I see that you only projected for  
13 like 4.6. Is that because of COVID, were  
14 there less inspections or less people  
15 getting their permits renewed? Can you  
16 clarify that?

17 DR. EISENSTEIN: It's a bunch of  
18 factors. There aren't less inspections. If  
19 anything, there are more inspections. But  
20 they are different. They're geared more  
21 towards COVID compliance.

22 We had a lot of restaurants that  
23 were closed for an extended period of time  
24 and a lot of our people who do our  
25 inspections, one of the things that our

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2       department did really well was prioritize  
3       and our staff was to flexible, and so  
4       inspectors, when restaurants were closed  
5       were serving the role of doing quarantine  
6       checks and that kind of thing. There is no  
7       revenue in that but it's required work.  
8       That is part of it.

9                   Not all the restaurants survived  
10      unfortunately. We projected and we hope  
11      that many of them will come back.

12                  I think that the projection is  
13      reasonable based on underlying  
14      circumstances.

15                  LEGISLATOR SCHAEFER: I was  
16      thinking also just because things were shut  
17      down for some months.

18                  DR. EISENSTEIN: Yes.

19                  LEGISLATOR SCHAEFER: That's all  
20      that I have. Thank you.

21                  CHAIRMAN NICOLELLO: Legislator  
22      Ferretti.

23                  LEGISLATOR FERRETTI: Thank you,  
24      Rich. My question was already covered but I  
25      do want to thank you, Dr. Eisenstein, you

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2     and your team you really did an exceptional  
3     job. You were always there to answer the  
4     phone, working 24 hours a day. It was  
5     really recognized I'm sure by all of us up  
6     here.

7                   So thank you all for what you  
8     did. I see Jerry Guliano back there and I  
9     haven't had the opportunity to meet him yet.  
10    I've spoken to him over the phone in the  
11    last decade probably a handful of times and  
12    he's always been very helpful. So really  
13    God bless all of you.

14                  DR. EISENSTEIN: I'm very lucky  
15    to have Jerry. He's the best. Thank you.

16                  CHAIRMAN NICOLELLO: Any other  
17    legislators?

18                  (No verbal response.)

19                  Thank you very much. Appreciate  
20    it. I will close the hearing. Thank you.

21                  (Whereupon, the Full Legislative  
22    Budget Committee hearing adjourned at 11:10  
23    p.m.)

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C E R T I F I C A T E

I, FRANK GRAY, a Shorthand Reporter and  
Notary Public in and for the State of New  
York, do hereby stated:

THAT I attended at the time and place  
above mentioned and took stenographic record  
of the proceedings in the above-entitled  
matter;

THAT the foregoing transcript is a true  
and accurate transcript of the same and the  
whole thereof, according to the best of my  
ability and belief.

IN WITNESS WHEREOF, I have hereunto set  
my hand this 9th day of October, 2020.

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FRANK GRAY