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6	NASSAU COUNTY LEGISLATURE
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8	RICHARD NICOLELLO
9	PRESIDING OFFICER
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11	SUPER STORM SANDY REVIEW COMMITTEE
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13	LEGISLATOR DENISE FORD
14	CHAIR
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17	Theodore Roosevelt Building
18	1550 Franklin Avenue
19	Mineola, New York
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21	
22	August 8, 2018
23	3:20 P.M.
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A P P E A R A N C E S: LEGISLATOR DENISE FORD Chair б LEGISLATOR STEVEN RHOADS Vice Chair LEGISLATOR JAMES KENNEDY LEGISLATOR DELIA DERIGGI-WHITTON Ranking member LEGISLATOR JOSHUA LAFAZAN LEGISLATOR DEBRA MULE

1 Super Storm Sandy Review - 8-8-18 2 LEGISLATOR FORD: Good 3 afternoon. We are going to call the Super 4 Storm Sandy Committee to order and I will ask 5 Legislator Rhoads to lead us in the Pledge of б Allegiance. 7 (Pledge of Allegiance was recited.) 8 LEGISLATOR FORD: I will ask the 9 clerk to call the roll. 10 MR. PULITZER: Thank you madam 11 chairwoman. Legislator Debra Mule. 12 LEGISLATOR MULE: Here. 13 MR. PULITZER: Legislator Joshua 14 Lafazan. 15 LEGISLATOR LAFAZAN: Here. 16 MR. PULITZER: Legislator Delia 17 DeRiggi-Whitton. 18 LEGISLATOR DERIGGI-WHITTON: 19 Here. 20 MR. PULITZER: Legislator James 21 Kennedy. 22 LEGISLATOR KENNEDY: Here. 23 MR. PULITZER: Deputy Presiding 24 Officer Howard Kopel. 25 Vice Chairman Steven Rhoads.

1 Super Storm Sandy Review - 8-8-18 2 LEGISLATOR RHOADS: Present. 3 Chairwoman Denise MR. PULITZER: 4 Ford. 5 LEGISLATOR FORD: Here. б MR. PULITZER: We have a quorum 7 ma'am.

8 LEGISLATOR FORD: T would like to 9 thank everybody for being here for the first 10 meeting of the Nassau County Super Storm Sandy 11 Review Committee, and I would like to 12 especially thank the county executive for 13 making available representatives from the 14 Office of Emergency Management and the 15 Department of Health for us today. 16 When we created this committee we

17 laid out a number of very broad goals with the 18 ultimate purpose of leveraging the knowledge 19 gained and lessons learned from the county's 20 past experiences with Super Storm Sandy into 21 our future plans and strategies for an event 22 that we all hope will never occur, another 23 disaster. We are not limiting to just Super Storm Sandy. We have had a number of various 24 25 issues that have impacted Nassau County and

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our communities. So we are looking to look at them as well and moving forward to be able to address no matter what disaster hits us.

5 The purpose of today's hearing is б to discuss the county's readiness posture for 7 just such an event. To that end we will 8 receive presentations from both the Office of 9 Emergency Management and Department of Health 10 followed by a question and answer period for 11 the legislators. With that, I will now turn 12 the floor over to Legislator DeRiggi-Whitton to make a brief statement before we begin. 13 14 LEGISLATOR DERIGGI-WHITTON:

15 Thank you Legislator Ford and I appreciate the 16 idea of this committee. I think it's 17 something that not only can we look at and see what happened in the past but also better plan 18 19 for the future. Of course most of the damage 20 did occur on the south shore. However, on the 21 north shore there was also much damage and 22 especially the Bayville area, which Legislator 23 Lafazan has now, which was in my district at 24 the time.

I think one of our goals is to have

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1 Super Storm Sandy Review - 8-8-18 2 all of the villages and other municipalities 3 absolutely aware of what to do should this 4 I can mention two or three happen again. 5 projects that I know of that we just missed as б far as filing for FEMA. I think the more 7 educated we are, and we all hope this never 8 happens again, but it might, so it's better to 9 be educated and ready. And again I appreciate 10 these efforts. 11 LEGISLATOR FORD: Thank you 12 Legislator, and you are very right because 13 education is the absolute key and awareness of 14 what needs to be done. 15 With that in mind, I'm going to ask

Dr. Larry Eisenstein from the department of health to come up and perhaps give us a bit of a presentation or discussion in regard to the department of health's with these types of disasters.

21 DR. EISENSTEIN: Good afternoon. 22 I'm standing here with Ann Desimone, our 23 Nassau County Department of Health director of 24 the Bureau of Emergency Preparedness, and Ann 25 was the director of emergency preparedness

1 Super Storm Sandy Review - 8-8-18 2 during Super Storm Sandy. Don Irwin, our 3 director of environmental health is here as 4 well and that's because when it comes to the 5 health department a very big part of our б emergency response has to do with things that 7 the health department deals with environmental 8 health, including water protection, sewers, 9 that sort of thing.

10 Ann and I were -- we had a practice 11 run the year before. I want everybody to 12 remember back that Hurricane Irene came the 13 year before. Just one year before Sandy. 14 That really served us well in that we had the 15 opportunity to take out our plans and put them 16 into motion. To make our decisions on who was 17 going to be evacuated and who was not. Where 18 our resources would lie. And most 19 importantly, how to leverage our community 20 partners in health care, community-based 21 organizations, health providers, hospital 22 And it's that collaborative approach systems. 23 which helped us, and I have to say it because 24 I have the audience, helped us be named the 25 health department of the year for the whole

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 United States this year by the National
 Association of City and County Health
 Officials.

5 And in the application one of the б things I wrote about was our department's 7 ability to collaborate and bring our resources 8 together. We are very blessed in Nassau to 9 have the health care infrastructure that we 10 have. All of our hospitals, thousands of 11 licensed providers, making sure that we were 12 all moving in the same direction, playing nice 13 in the sand box was something that we did very 14 well.

Ann was magnificent. We had two daily conference calls with all of our hospital and nursing home partners, which together numbered approximately about 70. The numbers change a little bit each year.

Ann and I have both been honored to be asked to speak on the health department's response to Sandy in multiple states around the country. I gave a presentation to the state of California Department of Health, which was guite an honor, based on how well we

2 did. The press was very complimentary of our 3 decision making regarding evacuations. Which 4 certainly on the barrier island we did. And 5 the bigger challenge maybe than anything for б us was the complacency and the fact that the 7 majority of storms that are heading our way 8 don't hit us. We are very grateful and 9 appreciative when a storm turns out to sea and 10 does not hit us. But it creates a sense of 11 well, the storm never hits us. We don't need 12 to take our actions and prepare the way we 13 normally would. We believe that we have plans 14 and we are going to follow them. If the storm 15 misses us a 1,000 times we're gonna not get 16 hit by it the next time and be unprepared. 17 So, during the preparation for the 18 storm is the wrong time to change the plan. It's the wrong time to decide not to follow 19 20 the plan. We are happy that we have this 21 opportunity to share with you and answer any 22 questions that you have about our planning.

where we went over our responses with various sectors. Basically all the sectors of health

We've gone over -- we have had hot washes

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care. We established wonderful collaborative relationships with other parts of government. Including NICE bus who was a great partner in helping us reach people who had medical needs and we needed to get them to some kind of either shelter or dialysis site or whatever the need might have been.

9 I'm very proud of the response that 10 our department had. The challenges in health 11 care go beyond oh well, who knows what the 12 health care needs of people are. But, 13 especially in Long Beach for example, the 14 sewer system was down, the water system was 15 down, the basic life needs were down and our 16 team was on-site to help get the water going, test it, make sure it was safe. We had some 17 18 people who were selling out of restaurants 19 whatever they had and it wasn't being done in 20 a sanitary way. Our inspectors were in Long 21 Beach immediately after the storm making sure 22 that people weren't going to get sick from 23 food improperly prepared. That's a big part 24 of what the health department's response is. 25 We had first responders who were

digging through rubble and moving garbage and we had to consider things like exposure to tetanus and other bacteria. We were the guidance body for making sure that infectious diseases, which typically happen in a lot of places after storms, were investigated and controlled.

9 With did all this with our health 10 department staff at the time, I don't know the 11 exact numbers, low 200s and we have a county 12 of one point plus three million people. And 13 we got to remember while we may have had a 14 department staff of a little over 200, 15 probably a quarter of them I would guess were 16 directly impacted themselves. Where their homes were damaged and their cars were 17 18 destroyed. And there was a gasoline shortage 19 and we had to carpool and help people get to 20 work. The challenges were impressive and I 21 think the response of the department and of 22 This was a combined effort to our partners. 23 do so well.

We evacuated at the time what was a hospital and I believe six nursing homes and

2 repatriated them with no deaths. And the 3 people that are evacuated from nursing homes 4 and hospitals are the most at risk and frail 5 and evacuations can be dangerous. As you've б seen the pictures, many of those people would 7 have been under water had they remained in 8 those facilities. So I'm very proud that we 9 chose to follow the plan, to not rethink the 10 plan as the storm's approaching. That would 11 have be a deadly mistake. We followed the 12 plan despite people who might say come on, the 13 storm never hits. It costs us money to 14 evacuate. It's dangerous to evacuate. All of 15 those things are true. But when they weigh in 16 the overall factor of the circumstance, 17 following the plan is maybe the single most 18 important lesson that we came up with after. 19 And working on it. Hearing from our partners 20 what we can do better. What lines of 21 communication we need to open or close. What 22 responders will come and not. 23 The one thing I want the 24 legislature to know, we have a group of

25 medical volunteers called the Medical Reserve

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1 Super Storm Sandy Review - 8-8-18 2 it's almost 1,000 in Nassau. One of Corp. 3 the largest in America. Medical Reserve 4 Volunteer Corp. volunteers sign up. They 5 range in every aspect of health care. They're б not all doctors and nurses. There are social 7 workers. There are pharmacists. There are 8 There are veterinarians. EMTs. Because as we 9 learned, taking care of people's pets is gonna 10 be just as important as taking care of them to 11 get them to comply and get to safety. 12 Our Medical Reserve Corp. of almost 13 1,000 people, volunteers, Ann leads 14 trainings. We recruit. We do trainings year 15 round. They provide the on-site medical 16 response for the Long Island Marathon, which 17 serves as a real life event but also is an 18 opportunity for us to practice incident 19 command. Assess our skills, find our

20 weaknesses and we do all kinds of new

21 training.

And we, as you know, we led -while the Red Cross did the sheltering, we did lead a medical needs shelter at Nassau Community College. We are trained for that.

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1 Super Storm Sandy Review - 8-8-18 2 That shelter housed almost a couple of hundred 3 people for almost 30 days. 29 and a half 4 days. It was staffed by over 250 of our 5 Medical Reserve Corp. volunteers. That is an б incredible response statistically for 7 volunteers who are not being paid. Who have 8 other medical jobs that they have to go to, 9 especially during a time of crisis.

10 And the medical special need 11 shelter went so well that, quite frankly, when 12 it was time to close it down that a lot of the 13 people who were there were happier there than 14 the home they were going to go home to. That 15 brought up a whole level of social work 16 involvement that we had to do. And I'm 17 grateful of DSS for the help they provided 18 with that. People don't want to leave our 19 shelter. That's how well our volunteers ran 20 it under Ann's leadership.

21 So I'm very appreciative of the 22 opportunity to talk about what we do in 23 emergency preparedness. Our emergency 24 preparedness unit trains and spends time in 25 our department, at OEM as well. She does

1 Super Storm Sandy Review - 8-8-18 2 training all around. She recently went to one 3 with OEM in New York City. I am just very 4 proud of our response to Sandy all these years 5 later. And Ann and I, I know I was invited to б speak on this in California a couple of 7 I know Ann was invited to speak in times. 8 Atlanta at the CDC. In New Orleans we know 9 they've had their challenges with hurricanes. 10 In Virginia.

11 So the Nassau County experience 12 from the health department's perspective 13 really is a national experience. We've 14 discussed it. We've showed our slides. We've 15 shown our videos of our response team dealing 16 with restaurants in Long Beach who had no 17 power. When we asked somebody you're making 18 chicken, where are you keeping it? In the 19 refrigerator. The refrigerator hasn't had 20 power for a week and they're keeping the 21 chicken in the refrigerators.

These are the stories that are real life stories that hopefully will get people to understand when there's an order to evacuate it really is a matter of life and death. We

don't want to evacuate people. We want people to be able to stay in their home. But if we reach the point where we have to it's really a lifesaving decision to leave the danger zone. That's another one of the important lessons that we learned.

8 I will turn it over to Ann, who is 9 nationally known as one of the great public 10 health preparedness leaders. Ann's bureau is 11 relatively small. It's only a few, three 12 full-time people at the health department in 13 emergency preparedness. But at any given 14 moment we will turn the entire department over 15 to her. Including our Medical Reserve Corp. of almost 1,000 people. So ann will instantly 16 17 in a disaster or a problem will become our 18 incident commander. It's happened on numerous 19 occasions. We do trainings with our 20 volunteers and our staff and we should be very 21 proud to have Ann. 22 If you don't mind, unless you have 23 questions, I'll see if Ann has a few 24 comments. She and I have done extensive power 25 point presentations. We didn't know if you

1 Super Storm Sandy Review - 8-8-18 2 wanted our very extensive power point 3 presentation, but we are happy to go over them 4 with you. Both of us slightly from a 5 different slant. Mine as the commissioner, б leader of the agency, liaison to the 7 government. And Ann as the director of Bureau 8 of Preparedness. Although a lot of the slides 9 and pictures of firemen with sand higher than 10 the cars in Long Beach are the same. With 11 that Ann. 12 MS. DISIMONE: Good afternoon.

Thank you. I just have to say it is my responsibility as director of public health emergency preparedness to have plans in place for all events. Whether it's distribution of medication, medical need sheltering, KEM pack, there are various different plans.

19 No plan that we had on our shelf at 20 the time of Super Storm Sandy could have ever 21 prepared us for the events that transpired. 22 But we went into incident command. We 23 followed the Office of Emergency Management's 24 120 hour time line that we change annually we 25 go through. That was part of the reason that

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 we were able to safely evacuate all of those
 six nursing homes and hospitals before the
 storm hit. It was on a very sunny day when
 they safely evacuated those patients from
 there.

New York City did not have the same luck that we did. The commissioner was very proactive to make sure those people got to safe grounds. New York City had a couple of hospitals that had patients stuck in there. We were very fortunate that we didn't have patients that lost lives during that.

14 As the event went on I was staffing 15 the ESF. That's the emergency support function of the emergency operation center at 16 17 the time. That's all health care services. 18 So any kind of EMS, mental health. We weren't 19 the sheltering branch. Although we were 20 supplementing the sheltering branch that Red 21 Cross was doing for general population. We 22 had the medical needs shelter. Anyone that 23 could not live in the general population shelter, needed assistance with diabetes or 24 25 needed assistance with chest tubes but were

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not sick enough to go into the hospital, those
were the clients that we cared for.

At any given time it was 100 to 220 5 people. We had a neuro virus thrown in there 6 at some point. So some people ended up going 7 into the hospital.

8 We had many, many frail, elderly 9 that lost their homes so they were in that 10 shelter and decompensated very quickly. So 11 they were maybe 85, 90 years old, maybe with a 12 caregiver at home. They had no home to go 13 into and there was a shortage of housing at 14 the time. A few of those people we had to 15 work with Winthrop and Northwell to get what 16 we call PRI assessments, to get them assessed 17 to go into nursing homes.

18 The commissioner spoke about NICE 19 bus. We had a couple of people that had 20 family members that were ill. We would 21 transport the family members from the shelter 22 to the family that was in the hospital to 23 visit them, to dialysis, to appointments, to 24 any kind of doctor visits that we thought was 25 necessary.

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NICE bus also took them back to heir homes to check to see it they could get into them when it was safe to do so with the police department approval with that.

6 We coordinate all of our efforts in 7 emergency operation center. Next to police, 8 next the fire marshal. We were all on the 9 same page with communication. I know Steve 10 Morelli was there at the time. Commissioner 11 Craft was there. It was all hands on deck. 12 So any call that came in, whether it was from 13 our shelter or from the general public, we 14 fielded hundreds and hundreds of calls from the general public. And if I didn't answer it 15 16 personally we had another staff member that 17 handled it as well.

18 We ended up having two help desks 19 at the emergency operation center. One was 20 specifically for environmental. Don will 21 probably speak about that. Anything having to 22 do with water safety, food safety, oil tanks 23 floating where ever they were and then, of 24 course, the backup of the sewage system at the 25 end.

2 We did not plan for the people to 3 be in the shelter for 30 days. What became an 4 issue, bathing people. We had to do bedside 5 baths. We had to get literally a Tide truck б in. County purchasing had to do emergency 7 purchases for just washing people's clothes 8 because it was becoming a health hazard that 9 people did not have clean clothes in the 10 shelter.

11 We also needed to hire personal 12 care aids because as those frail elderly were 13 decompensating in the shelter we needed people 14 to help them toilet and help with feeding. 15 Just activities of daily living. That would 16 be a common occurrence. We couldn't leave 17 them sitting in the cot all day. We had to 18 get them up and moving and occupied. We did 19 have entertainers come in because the people 20 were very upset that they lost houses or their 21 family wasn't there. We actually had guitar 22 players. Just some entertainment to liven 23 them up while they were in there. It was 24 almost 30 days. I think we closed either 25 right before Thanksgiving or right after.

If you have any questions for me, I have all my power points from everything we did. If there are any facts or figures I can forward them to you. You can look at them and see what else.

LEGISLATOR FORD: Thank you very
much. And I guess we will first go with
questions on this before we have Mr. Irwin
testify.

11 For me, I live in the city of Long 12 Beach so I was there during Super Storm 13 Sandy. I guess they evacuated every other 14 disaster and nothing ever happened. So I 15 guess, along with everyone else in the city of 16 Long Beach, enough already with evacuating. 17 We stayed and rode out the storm and probably 18 wasn't the best thing that we could have 19 done.

But Dr. Eisenstein I remember you and I standing close to one another probably two days after the storm. You came down. The governor came down to survey the area. The county executive and all his department heads. But I remember especially you and the

1 Super Storm Sandy Review - 8-8-18 2 concern you had and the fact that you were 3 able to safely evacuate our frail population 4 from the nursing homes and the hospital was 5 very significant. Because when we think about б Katrina many people there, some of the people 7 there, weren't so fortunate to have somebody 8 like you were watching out for them. I thank 9 And being recognized for the you very much. 10 effort and all the work you have done on 11 behalf with your the role as department of 12 health chairman and all the people you have 13 working with you and for you. Well deserved 14 on any recognitions and any awards that you 15 get because I know that you work very, very 16 hard.

17 For me, I will just probably jump all over the place but I think will be 18 19 followed up by a couple of other questions. 20 I just want to go back. I quess 21 when we talked about with the shelters and I 22 think they were very, very key. For those of 23 us who had homes we could live in we stayed in 24 them. And we always recommend to our 25 residents if you have family members that you

1 Super Storm Sandy Review - 8-8-18 2 can go to leave the area and go live someplace 3 Try to afford the shelter at every else. 4 But I know how critical the shelters cost. 5 Especially for such a long period of can be. б time. 7 So Ann, I know that you mentioned

about I guess I remember the Tide trucks or coming down and allowing residents to throw their laundry in in the city to finally wash a lot of their clothes. I'm happy to hear you were able to get one for the shelter.

13 But I guess my question then would 14 be in the future, looking at the whole 15 situation that you had people in place for 30 16 days and there may be something that can 17 happen where they may be there for 45 or 60 18 days, what would you think about with the 19 shelters any changes that you would make that 20 if we had to go for extended times for many of 21 these people? Are there are any things 22 looking back at what happened after Sandy 23 moving forward what changes do you think that 24 might be warranted?

25 MS. DISIMONE: We were very

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2 fortunate right up front that we did not get 3 the amount of people coming into the shelters 4 that we had planned for. Any kind of research 5 we had done we thought for sure we would get б 20 to 30,000 people coming in to shelters and 7 inundating the shelters. We very fortunate we 8 didn't get those kind of numbers. I think 9 they reached between 1500 and 2000 at any 10 given time. It's a lot of people, but 11 considering we are 1.3, 1.4 million people we 12 were very fortunate people. Maybe some of the 13 seniors were still in Florida for the winter. 14 Maybe people did heed the word of warning and 15 did go with friends and family. But we were 16 very fortunate that we did not have more 17 people coming in to the shelter. Because 18 quite frankly, we would not have been able to 19 handle the amount of people that we had to 20 manage the shelter.

21 So if we could have more people 22 trained in shelter. Red Cross has only a 23 certain amount of people trained and they're 24 volunteers. If we can train more of our 25 workforce for sheltering. If we can get

emergency purchases in place ready to go for medications. Medication was a huge issue for that. Until the federal contract came in. We could have shower agreements to take portable showers in different areas for that as well. That would be a big help.

8 Food contracts. We have since put 9 food contracts in place but that would be a 10 big help to special dietary things.

11 We have stockpiled since Sandy a 12 large amount of assistive devices. Including 13 oxygen concentrators, wheelchairs, canes, 14 walkers. We've had contracts with Language 15 Line, Mill Neck. We have those contracts in 16 place to help the access and functional needs 17 of the community. But I think the more things 18 that we can anticipate planning for ahead of 19 time would be the best way to go.

LEGISLATOR FORD: Thank you. I just have one other. I guess even with the medication, I think that one issue that I remember was that with those that needed insulin, whether or not they were people at home, especially sometimes even some of our

2 emergency responders, that their refrigerators 3 went out. So maybe the insulin wasn't going 4 to stay 30 days. But if they need to refill 5 the prescriptions they were having difficulty б because they couldn't get to the hospitals or 7 to the sites where they could pick it up or 8 they couldn't get their doctors to write the 9 prescription. Whatever. There were some 10 hurdles that people had to overcome with 11 medication like that.

12 What are we going to do moving 13 forward? Because even for emergency 14 responders they had to make sure that they 15 took their insulin because they were out 16 rescuing people. Some were taking care of 17 people. I remember that stuck with me. What. 18 can we do to make sure that doesn't happen? 19 MS. DISIMONE: We need more 20 education on people stockpiling. We go out 21 and do education. Stockpile a little bit of 22 your medication if you can. I know during 23 storms pharmacies are very good about being 24 able to fill something that may be a few days 25 shy of being able to refill. I think

2 especially since Sandy they're more able to do 3 that.

4 The problem during Sandy was a lot 5 of the mom and pop drug stores were closed. б Especially on the barrier island out there. 7 If they could be with a larger chain and try 8 to get their prescription so that it's not --9 they can go to any, not going to say which 10 pharmacy but any one of the them, any one of 11 the large pharmacies, that would be helpful. 12 So if it's just the one little mom and pop one 13 that closes down they can go to the larger 14 chain and get their prescription filled.

15 The biggest issue was, especially 16 in the medical need shelter, people would come 17 in and say I'm on this little yellow pill. 18 I'm on this little white one. Unless they 19 brought the prescription bottle, if we needed 20 to refill it we couldn't do it for them. We 21 actually had NUMC, our county health center at 22 the time, come in and we had family 23 practitioners come in and assess the clients 24 in there and then wrote a prescription if they 25 could identify what the medication was that

they were on. That was in the shelter. That doesn't answer the larger question about people that are still in their homes and need medication.

LEGISLATOR FORD: That's
something we need to communicate to the
residents.

9 DR. EISENSTEIN: It got to the 10 point where we actually asked for the federal 11 government to send help. We had a couple of 12 the DMAT teams, federal medical teams, army 13 teams basically come in and help us out. This 14 went on much longer than we expected. They 15 were gracious and set up a couple of locations 16 around the county. Including they sent teams 17 to the medical needs shelter to help with 18 this.

Even the pharmacies wanted to be helpful. Some of them had no power. Some of the supply chains getting up the coast were down. Gasoline was in shortage. So, the resources even getting to the island as a whole, which is obviously beyond our boundaries, but that made an impact.

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2 You talked about we are always 3 prepared. One of the lessons that we learned, 4 I don't know want to say -- I think we were a 5 little surprised by the scope. We know that б if people are going to evacuate, they're 7 leaving where they are, and we always see it 8 as okay, they're leaving where they are by the 9 water and going to higher ground. One of the 10 things that surprised me a little bit was how 11 many people evacuated to Nassau County from 12 waterfront communities, say in the Rockaway 13 and other jurisdictions. And when we count 14 our numbers we weren't thinking that people 15 from New York City would think that our 16 shelters or our facilities or our hospitals 17 might be their preferred place. That might be 18 where they get their medical care. It's not 19 unreasonable to think somebody living in 20 Queens uses one of our hospitals. It's not 21 uncommon.

22 So, we as part of our planning, are 23 not only considering the size of our 24 population we got consider the size of our 25 neighboring populations. People from Suffolk

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County, if they were going to evacuate Suffolk County, there's only one way for them to come and that was through us. And people from New York City we know that significant amounts came our way. To a certain degree it sandwiched us in. But we handle that well with our hospital partners.

9 And I'm just bringing it up because 10 we talk about our population being 1.3 people, 11 but the fact is during the disaster the 12 population can vary beyond that potentially as 13 far as who is going to provide some kind of 14 life saving and life sustaining measures for. 15 Just putting that out there as one of the 16 lessons we learned.

17 LEGISLATOR DERIGGI-WHITTON: Ι 18 just have a couple of questions. I was 19 actually -- there were two shelters in my 20 area. One was Glen Cove and one Locust 21 Vallev. I was there with my kids. I was 22 telling Denise the first day we were 23 volunteering. The sixth day I was like go 24 charge your phones. By then it was a long 25 time.

2 But my question is, no one really 3 knew where the shelters were going to be. I 4 was a city councilwoman at the time. At first 5 we heard one school and then we heard the б other school. There seemed to be a lot of 7 confusion as to if it was the senior center 8 people should go to. Are there are designated 9 shelters like today that -- I think it would 10 be a good idea if everyone in Nassau County 11 knew where to go. Like if I knew to go to 12 Glen Cove High School or Locust Valley was for It seems like we don't make 13 Bayville area. 14 that decision until the last minute. Is that 15 still the case?

16 I was going to MS. DISIMONE: 17 defer the question to Commissioner Morelli but 18 I'm going to answer it only because I was 19 there at the time of Super Storm Sandy. 20 Whatever was offered to us at the time there 21 is a tiered approach. The commissioner can 22 speak about that. There is a tiered approach 23 to which shelters. They've tweaked that plan 24 since Sandy. And where volunteers could go. 25 I know Locust Valley ended up not being a

2 great shelter because communication was down. 3 I think that's gone to a different tier. Т 4 will let Commissioner Morelli speak more about 5 I think at the time whatever facility that. б offers their facility has an agreement with 7 Red Cross and they have volunteers. It may 8 have been changed since Sandy.

9 LEGISLATOR DERIGGI-WHITTON: This 10 might not your area. I personally would think 11 if we knew Glen Cove High School was 12 designated as a shelter and then there's so 13 much room in the basement there could be 14 stockpiles of Campbell Soup. And not to 15 minimize it. But I think setting up the 16 shelter while the storm is approaching was 17 very stressful for us. Then you have to get 18 the word out to people and there's no 19 television. I think there should be a mailer 20 that goes out every six months to a year 21 telling people where their designated shelter 22 is.

23 DR. EISENSTEIN: From the health 24 department's perspective I don't disagree with 25 anything you're saying. We focus our training

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2 year round on the special needs shelters.

3 Certainly at the time I assume the county had 4 a contract with the Red Cross to manage to the 5 shelters. I don't want to speak on behalf of б them. But I'm sure the OEM commissioner that 7 would be part of the emergency plan. The 8 health department's plan for the special needs 9 shelter we are constantly working on year 10 round. I think it's important to know what 11 the assets are such as you just described of a 12 potential space to use

13 LEGISLATOR DERIGGI-WHITTON: Then 14 we could also make sure they have generators 15 in place and everything was working. I really 16 think that's what we need to do. We need to 17 have -- everyone know where to go. And of 18 course you might get other people from Queens 19 or whatever. But at least Locust Valley knows 20 where to go. And Sea Cliff knows where to 21 It was impossible to get -- we had people qo. 22 at the senior center and there was no one 23 there to help them. It was very confusing. 24 I know that the department of 25 health follows up with as much as you can with

1 Super Storm Sandy Review - 8-8-18 2 issues with food and all with the 3 restaurants. How did you go about that? Did 4 you go with the worst hit or was there some 5 mechanism involved? 6 MR. IRWIN: I will be happy to 7 answer that. Donald Irwin, director of 8 environmental health. 9 We had three primary areas of focus 10 and challenge with Sandy. Public water 11 supply, food safety and oil spills. The 12 public water systems for the most part were 13 very well prepared. Of 42 community water 14 systems we only lost two. City of Long Beach 15 and Mill Neck Estates. Those two systems went 16 down, lost pressure and had to have pressure 17 restored and have all the sampling done before 18 they could be allowed to continue service. 19 The city of Long Beach lost their 20 water because their one and only generator was 21 flooded. It's now since been raised. 22 After the storm we updated our 23 community water system status on every single 24 system twice a day and reported that both to 25 the state health department and to OEM. We

1 Super Storm Sandy Review - 8-8-18 2 had a presence at OEM. We communicated with 3 The rest of the systems the power system. 4 were able to operate. But they had power 5 They had to run their generators challenges. б either with natural gas or diesel. They had 7 to get deliveries of diesel. It's always our attempt to get them off emergency power as 8 9 quickly as possible.

10 One of our frustrations during 11 recovery was the power company's inability to 12 focus on some of the problem areas with the 13 water systems that we felt needed to be 14 addressed right away.

15 In terms of food safety, we 16 essentially inspected every single food 17 service establishment in the county within a week. We sent out teams that went block by 18 19 block to assess the status of the facility. 20 We would placard it close if we had to. 21 Communicate with operators that were there 22 trying to clean up or trying to restore 23 power. Shut them down if we had to because 24 they were serving food that was unsafe. 25 Either because they didn't have proper

1 Super Storm Sandy Review - 8-8-18 2 refrigeration or didn't have appropriate 3 ability to heat water. You have to have hot 4 water. So we went to every single food 5 service establishment and went back to the б ones we had to to reassess. So it wasn't just 7 in the hardest hit areas down on the south 8 shore or on the north shore.

9 Oil spills was also another big 10 concern. There were 1500 reported oil spills related to Super Storm Sandy. Over 1,000 of 11 12 those were related to homeowner oil tanks. 13 The DEC had a team out assessing those. We 14 assisted residents with how to have it cleaned 15 up. Some were in basements, some were out in the yard. Since the storm we have tightened 16 17 regulations on having those tanks anchored down to a concrete pad. So even if they're 18 19 flooded they can't tip over. We are trying to 20 get that word out that. It's certainly out in 21 the oil storage tank industry. If we come 22 across one that doesn't meet that 23 specification we will advise the homeowner to 24 make sure that gets done.

25 LEGISLATOR DERIGGI-WHITTON:

1 Super Storm Sandy Review - 8-8-18 2 Thank you. I think that's amazing. I didn't 3 know you inspected every restaurant within a 4 week. 5 Talking over 5,000 MR. IRWIN: б inspections. 7 LEGISLATOR DERIGGI-WHITTON: This 8 gets back to my idea, another thing he said 9 before, Dr. Eisenstein said, of having 10 designated shelters. I think the community in 11 itself would help so much. If they knew --12 like I see them with homeless shelters -- if 13 people knew to stock up or whatever it would 14 be a good effort. 15 With insulin, for instance, it 16 would be good if we knew a certain shelter 17 because then we could get more insulin there. 18 I know how difficult it is to get extra 19 insulin. The insurance company -- it's so 20 expensive. When I pick up a package of six 21 vials or whatever it costs \$1,500 for the 22 insurance. For me to get -- I had to like 23 tell them I wasn't leaving once because I was 24 low and they hadn't reached my doctor and my 25 daughter was supposed to be going somewhere.

1 Super Storm Sandy Review - 8-8-18 2 It was a little mixed up with us. But 3 normally I don't let it go that low. But we 4 had it. And they would not -- it was a fight 5 like you wouldn't believe to get this one б extra vial. I'm pretty careful with it. 7 She's had it since she was three. But it's 8 not so easy to do. Unless you're going to put 9 out \$1,000 yourself to get a couple of extra 10 vials. Which, honestly, we would do it if we 11 had to. But not everyone can do that. 12 I think if we had designated 13 shelters ahead of time and the pharmacies 14 knew, okay, we have to have X amount they 15 could do it a couple of days ahead of time and 16 if we didn't use it they could get it back. 17 There has to be some other system other than 18 just relying on the patient to pick up the 19 insulin. 20

The other question I had as far as the board of health, I don't know if this would actually involve with you, when we know there is a situation like we had West Shore Road collapse and it's not directly related to the board of health, when you see a public,

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possible danger of, I don't know, something
under construction or there's some project
going on or we're aware, what steps do you
take to get involved with -- do you prioritize
things or just OEM?
DR. EISENSTEIN: I think every

situation is unique. We certainly get 8 9 involved where our the jurisdiction allows us 10 to. We try to anticipate any situations that 11 if we can -- preventive health is what we do. 12 If there is any way we can prevent people from 13 getting hurt or getting sick we do. Certainly 14 our jurisdiction is limited. Just on my ride 15 home today on one road I'm going to be on a 16 village, one I'm going to be on a county road 17 and one I'm going to be on a state road. So sometimes, if it's within our jurisdiction, 18 19 and certainly I have Don who deals with a lot 20 of issues, our attorney Gerry Guiliano is here 21 to talk about that legally, we get involved 22 where we can.

LEGISLATOR DERIGGI-WHITTON: Do
 you basically focus on the north shore and
 South Shore as far as the hospitals? The

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1 Super Storm Sandy Review - 8-8-18 2 middle of the island might be higher, might not flood as much. 3 Is that your kind of --4 I'm trying to picture what your approach is. 5 DR. EISENSTEIN: I'm going to let б Ann talk about what we do with the hospitals 7 because that is a key part of our emergency 8 preparedness response. And hospitals are not 9 under our jurisdiction. They are under state 10 health jurisdiction. But we bring them 11 together and that's what I'm going to ask Ann 12 to talk about.

13 MS. DISIMONE: We have and for 14 several years, many years since 2003, 2004 a 15 group of health and medical multiagency 16 coordinating group. It's HMAC is the acronym 17 that we use. It's every hospital, every nursing home, every assisted living facility. 18 19 Agencies that represent in stage renal 20 disease. Greater New York Hospital 21 Association. Anybody that we can reach out to 22 that has anything to do with health care, 23 hospice, home health agencies. And we have a 24 distribution list of over 250. We get 25 together quarterly for as many of those

2 agencies that can. Every time there's an 3 emergency operation center activation we send 4 out a blast email. Even the five snowstorms 5 that happened this past March and we say the б emergency operation center is activated. The 7 health desk, the SFA health desk, is 8 activated. If you have any issue at all that 9 you need addressed please let us know.

10 We let them know of road closures. 11 We let them know of NICE bus transportation 12 that's down. LIRR. Anything like that. So 13 that they can communicate with their employees 14 and people can get to work. We treat every 15 hospital and every health care facility equal 16 and we make sure everyone has the same 17 information. Does that answer your question? LEGISLATOR DERIGGI-WHITTON: 18 Tt. 19 I quess because I'm a mom, I'm someone does. 20 with -- I'm vulnerable. So, do you think, and 21 I don't know, we probably have to find out 22 from different lawyers what level of 23 government would handle this, but I would love 24 to see some type of legislation put in should 25 there be a hurricane or something that the

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1 Super Storm Sandy Review - 8-8-18 2 pharmacies distribute insulin or whatever, 3 blood pressure medication, whatever it is 4 that's absolutely urgent. I don't know if we 5 can do that on the county level. б MS. DISIMONE: If you can do that 7 that would be great. That would be a great 8 anticipated need for any kind of event more 9 than a few days. 10 LEGISLATOR DERIGGI-WHITTON: Have 11 it prior? If possible, like a day or two 12 prior and then whatever is not used is 13 returned. 14 MS. DISIMONE: Or just access. 15 Just to make sure we have an agreement with a 16 couple of pharmacies, doesn't need to be one, 17 that we can access those medications if 18 needed. 19 LEGISLATOR DERIGGI-WHITTON: 20 Might be looking to you for your support. I 21 was advised it might be state but we will see 22 what we can do. 23 MS. DISIMONE: Thank you. 24 DR. EISENSTEIN: The pharmacies 25 certainly are not under county jurisdiction

1 Super Storm Sandy Review - 8-8-18 2 but there's no reason we can't advocate for 3 making sure we're prepared to respond to an 4 emergency. One of the things that I've always 5 thought about is we often tell people have, б you know, when you evacuate have three days of 7 medicine with you. Not sure that's enough 8 quite frankly. Happy to discuss further. 9 LEGISLATOR DERIGGI-WHITTON: The 10 good will of a pharmacy participating I would 11 switch to a pharmacy that did that. And if 12 you knew what we spend a month on diabetic 13 supplies, you know what I mean, it would be a 14 good PR for certain pharmacies. 15 LEGISLATOR FORD: Legislator 16 Rhoads. 17 LEGISLATOR RHOADS: Thank vou 18 Madam Chairwoman. Dr. Eisenstein, thank you 19 very much for being here. It's tough to be 20 the first in any type of public hearing and 21 you did a wonderful job and I want to commend 22 your agency almost six years after the fact of 23 It was absolutely tremendous. your response.

- I got the opportunity to see that from an
- ²⁵ emergency services perspective, and what you

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were able to put together in a short period of time was simply nothing short of amazing. I appreciate all of the hard work and the preparation your agency did, as well as the office of emergency management.

7 I also want to thank the chairwoman 8 for her idea of this Super Storm Sandy Review 9 Committee. I think it's -- in the fire 10 department every time we have any type of 11 alarm or major incident we always have a 12 critique. We sit down and we analyze what we 13 did well, what we didn't do well, how we can 14 improve for the next time.

15 I think it's absolutely essential 16 after something as monumental as Super Storm 17 Sandy that we actually review not only the county's response to that emergency and how we 18 19 can improve but also review the response at 20 every level of government. Because when 21 responding to this type of emergency we do not 22 do so in a bubble. We're not just dealing 23 with the county. There are implications upon 24 local townships and villages.

25 Obviously we have seen in each of

1 Super Storm Sandy Review - 8-8-18 2 our districts we are still dealing with 3 implications of having to deal with the 4 governor's Office of Storm Recovery, with 5 New York Rising. While that portion of it may б not impact upon your agency specifically we 7 have to look at it globally and we have to 8 make sure our agencies within the county and 9 municipalities outside of the county are 10 working together and coordinating our efforts 11 so that we are providing services to our 12 residents as effectively as possible. 13 I know that the scope of our

14 committee, while we are focusing on the 15 county's response now, it's our intention to 16 look at responses from other agencies, from 17 other municipalities, from the town and 18 village level up to the state level. Again, 19 to see how we can coordinate better with them 20 and see how they can in fact improve upon 21 their response towards our ultimate goal of 22 making sure we keep people safe and responding 23 effectively to any emergency.

Just in terms of -- and obviously in keeping with that, we know that you did an

1 Super Storm Sandy Review - 8-8-18 2 outstanding job. If you had to do it again 3 one of the things we are focusing on, what 4 areas would you improve upon in terms of 5 incident command firstly? The county has б multiple departments. Is there one agency 7 that takes command in this type of incident? 8 DR. EISENSTEIN: We did extensive 9 hot washing in evaluating performance, asking 10 our partners how we could have done better, 11 how they could do better. We exchange ideas. 12 And I agree, I'm very proud of our response 13 but certainly there are things we can do 14 better. Ann led the hot washes and I can ask 15 her to address the specific details. 16 When the county went into incident command at the time I, as the commissioner 17 18 served as -- in our incident command 19 structure, so these are formal incident 20 command titles that you go into, Ann becomes 21 our department incident commander reporting to 22 the incident commander of the whole 23 operation. Whether that's the county executive or OEM commissioner. When you do 24 25 weeks and weeks like this the person who is

2 the incident commander can change. Then the 3 federal government arrives and it can change 4 again.

5 So I'm going to ask Ann to address б the incident command structure. My role as 7 commissioner was to be the agency liaison. 8 And as a physician, which is really what the 9 health commissioner is, I'm a doctor first and 10 foremost, to evaluate medical needs as far as 11 we've got first responders going in and we 12 don't want them to get tetanus, we need to set 13 up an immunization pod. Or ask one of our 14 partners to. So we are fully open to 15 discussing and sharing what came up. 16 We discussed at length ways to 17 improve and do better. I was surprised how 18 many people evacuated to our county. I stated 19 that earlier. That was something that we will 20 prepare for next time.

I think that, as I stated, again asking people who are evacuating three days of medicine. Especially if it's a lifesaving medicine. I don't necessarily think that's enough.

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2 I think that we need to be more 3 vigilant about when we ask people to leave 4 because it's an emergency that we get them to 5 leave. Because the fact is when our staff is б going to a place like Long Beach and thousands 7 and thousands of people remained it could 8 become a life threatening situation the fact 9 that they remained. It also endangers our 10 staff. We went door to door knocking on 11 apartment building doors to make sure -- there 12 was no water, no electric, no sewage running 13 in some of those buildings. We were literally 14 going door to door with our staff in some of 15 those buildings making sure that people had 16 the basic necessities to stay alive. Of 17 course it didn't help that a couple of days or 18 a week after the storm a blizzard came 19 essentially if you remember. I opened the 20 door and saw this and said what more? 21 LEGISLATOR RHOADS: We were all 22 waiting for the locust. 23 DR. EISENSTEIN: That's right. 24 But I will say and I think this is a really 25 important point to reiterate, I have been at

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the health department since 2009. I've made a lot of decisions. Some of them have worked out great. Like any other department manager, some of them, if I could do over again maybe I would rethink them. I absolutely acknowledge that.

8 But there's one decision if you 9 asked me now, out of here, on the street, if 10 you just said you've been the commissioner 11 you've been at the health department for 12 awhile, what is the most important decision 13 that you made? Without a doubt, this is a no 14 brainer, of the thousands of times I've had to 15 determine a policy decision or a hiring or a 16 firing or whatever, antibiotic decision, 17 there's one decision I take with me everyday 18 and that's the one where we got a lot of angry 19 pushback by asking some of our facilities to 20 evacuate. They got on the phone and screamed 21 at me, you made us evacuate last year. It's 22 dangerous. It cost us thousands maybe 23 millions of dollars. We're not evacuating. 24 And when you hear this from people 25 who have a lot at stake and are players, there

2 could be a lot of pressure in that to say you 3 know what, the storms never really do come. 4 Maybe we'll only evacuate these couple. The 5 most important decision I made as commissioner б was to stand firm on that decision and say you 7 evacuate or we're going to send the national That's knowing 8 quard in to evacuate here. 9 that I just evacuated them the year before and 10 nothing happened and it cost them a fortune 11 and it endangered the lives of the people we 12 were evacuating.

Thank God for that one decision because, especially at the hospital. There were multiple floors under water of people who would have had no way to get out.

17 So, while I emphasize -- I love the 18 question how can we do better? and I'm going 19 to ask Ann to come up and talk about that 20 because she led a lot of great hot washes, I 21 have to emphasize what to me was the single 22 most important lifesaving decision which other 23 jurisdictions did get criticized for making an 24 opposite decision.

Again, it goes back to now's the

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1 Super Storm Sandy Review - 8-8-18 2 time to fix the plan. Now is the time to look 3 at the plan and say we didn't have enough 4 access to medication for reasons X, Y and Z. 5 Let's implement the following policies or б legislation or whatever it may be. 7 We also should emphasize the key 8 decisions that were life saving in a positive 9 manner because that needs to be replicated

10 every time. No matter who the health
11 commissioner is, if there's a nursing home on
12 the water in Long Beach and we know that a
13 hurricane is going to put it under water that
14 needs to evacuate.

15 The amazing thing is people were 16 angry when the storm missed. The storm missed 17 us. You make us move every time the storm 18 missed us. Thank God the storm missed you the 19 first time. I wish the storm always misses us 20 and you yell at me for evacuating you every 21 single time because then I know nobody 22 drowns. Ann, the hot wash which is your 23 question I'm going to ask Ann to address that. 24 LEGISLATOR RHOADS: I want to 25 make sure, so as the commissioner of health

1 Super Storm Sandy Review - 8-8-18 2 you do have the authority to order medical 3 facilities and hospitals to evacuate? 4 DR. EISENSTEIN: That's a legal 5 question. I think the order actually came б from the county executive on my 7 recommendation. Our attorney Gerry Guiliano 8 is here who can talk about the legal process 9 of an evacuation. I don't want to mislead 10 you. But certainly it was me pushing that we 11 felt that was the appropriate maneuver. 12 Remember, the hospitals and nursing 13 homes belong to the state health department. 14 They ultimately have the responsibility. But 15 during these circumstances they delegate us to 16 make these decisions because they don't know 17 the geography of our land. We know the 18 geography of your land. 19 LEGISLATOR RHOADS: The basis for 20 my question is just that I want to make sure 21 in certain areas that if we don't have 22 authority to do certain things we know what 23 those are so that we can work to be able to 24 obtain the authority to do that. It sounds as 25 though when you have a recalcitrant hospital

or a nursing home it would seem as though we, under force of law, should be able in the interest of public safety and health should be able to direct that to happen. I want to know what our authority is and how that authority is exercised.

8 MR. GUILIANO: Gerald Guiliano,
 9 Nassau County Department of Health, department
 10 attorney.

11 So, these decisions are not made in 12 The commissioner of health has a vacuum. 13 certain powers under the public health law. 14 However, in situation which involves an 15 evacuation that order is going to come, with 16 discussion with the state department of 17 health, with the county health commissioner 18 and then a recommendation will be made to the 19 county executive, who has various powers in 20 emergencies to order those evacuations as they 21 did with Long Beach. That would ultimately 22 come from the county executive.

LEGISLATOR RHOADS: Thank you. I
 appreciate that. One of the issues that was
 raised was obviously the availability of

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medication. Do we have contracts in place
with any providers that in the event we
require medication that we are able to obtain
it or is that something that we still have to
do?

MS. DISIMONE: Not at this time.
I believe at the time of Super Storm Sandy the
agreement that was in place that pharmacy was
destroyed in the storm.

11 LEGISLATOR RHOADS: It seems as 12 though when it came to -- I guess the issues 13 we had with food procurement have become 14 legendary in light of certain events -- when 15 it comes to food procurement for our shelters, 16 when it comes to the shelters themselves T 17 know we have coordination with the Red Cross. Is the contract with Red Cross does that still 18 19 exist?

20 DR. EISENSTEIN: I'm going to 21 defer to the OEM commissioner for that 22 question.

MR. MORELLI: Steven Morelli,
 Office of Emergency Management. Yes, an
 agreement still exists with the American Red

1 Super Storm Sandy Review - 8-8-18 2 Cross. We also assist in supplementing. We 3 have thousands of meals ready to eat plus 4 water available. Food is not an issue. 5 LEGISLATOR RHOADS: In terms of б the overall incident command structure of the 7 county though, can you just walk us through --8 obviously the county executive is at the top 9 of the command system. Does every other 10 department fall under OEM at that point? How exactly does our incident command system at 11 12 the county work? 13 MR. MORELLI: Once the EOC is set 14 up, representatives from all --15 LEGISLATOR RHOADS: The emergency 16 operation center? 17 MR. MORELLI: Yes. 18 Representatives from all the agencies that 19 would be vital as far as vital services 20 provided to the county would respond there. 21 Based on the incident command structure we 22 would be looking at pretty much a unified 23 Because it's not primarily one command. 24 person making all the decisions. I'm going to 25 be counting on the folks from the Department

1 Super Storm Sandy Review - 8-8-18 2 of Health. I'm going to be counting on the 3 folks from the police department. From the 4 fire marshal's office. From the American Red 5 From PSEG. From all those other Cross. б organizations to bring their information and 7 their wants and needs to the command post. 8 That being said, it would primarily 9 be, and I hate to make it sound as though it's 10 dumping it on somebody, it would probably be

to the fire commission, the police department and the county executive. The Office of Emergency Management stands largely in support of every other organization that's going to be there within the emergency operation center. Our goal is to make sure that everybody else's needs are met.

18 LEGISLATOR RHOADS: In terms of 19 emergency response, and I guess we're -- do we 20 want to have the commissioner go through his 21 presentation?

LEGISLATOR FORD: Commissioner Morelli, maybe we will have you step aside and focus on the department of health.

25 LEGISLATOR RHOADS: Sorry about

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 that.

LEGISLATOR FORD: 3 As we are 4 waiting for Legislator Mule, Ann, you should 5 also be recognized because I know that many of б my residents did end up in the shelters and 7 they did have positive experience. And even 8 afterwards when we had a round table 9 discussion, especially with the special needs 10 population, I know that you were open to 11 changing some things, keeping families 12 together and everything. Believe it or not, 13 even with the pet shelters, so many people 14 will never leave their pets. So knowing they 15 can safely put them in someplace well taken 16 care of kept a lot of stress, additional 17 stress I should say, from people. I thank you 18 very much for all the efforts that you did. 19 LEGISLATOR RHOADS: 20 Dr. Eisenstein, how does the department of 21 health coordinate its effort with respect to 22 the individual townships and villages? 23 MS. DISIMONE: So, that also 24 would be at the emergency operation center. 25 Each of the towns are represented in the

2 emergency operation center. At the time of an 3 emergency, is that what you are referring to? 4 LEGISLATOR RHOADS: In terms of 5 preparedness and also at the time of an actual б

emergency.

7 Again, we do have MS. DISIMONE: 8 the representation from all three towns in the 9 emergency operation center and we work very 10 closely with them when there's something going 11 on in each of those jurisdictions so we are 12 not duplicating efforts.

13 LEGISLATOR RHOADS: Would that 14 include sanitation districts?

15 MS. DISIMONE: Good question. 16 LEGISLATOR RHOADS: If it's OEM 17 just say it's OEM and I will move on to the next question. 18

19 DR. EISENSTEIN: It's OEM. 20 MS. DISIMONE: I have one 21 follow-up to the nursing home question. You 22 said it's according to the county executive 23 says evacuate. You must evacuate. If the 24 administrator of those nursing homes said no, 25 we don't think we are at risk, we are a

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place.

2 hardened structure, at that point we had one 3 of them that said we're not at risk. We might 4 be on a line of Merrick and Sunrise. But 5 we've never had water, never taken water in. б They wrote a letter, they wrote an email or 7 something that said they took full 8 responsibility for that sheltering, staying in

I want to clarify that.

10 LEGISLATOR RHOADS: Incidentally, 11 when we are setting up these shelters and 12 obviously we know now there's still a contract 13 with Red Cross to do that, when setting up the 14 special needs shelter itself, do we have any 15 outreach? Does the county maintain any type 16 of master list of the residents with special 17 needs so that we have the opportunity to be 18 able to communicate to them in the event of an 19 emergency?

20 MS. DISIMONE: No, we do not. We 21 tried to get something in place a few years 22 It's daunting because once you get that aqo. 23 list you try to maintain a list. Who checks 24 Who makes those phone calls every year to it? 25 make sure that that person still needs to be

2 on the list?

3 LEGISLATOR RHOADS: That the 4 needs haven't changed and all that? 5 MS. DISIMONE: Right. Plus you б may not capture the group you really need to 7 capture because some people don't self 8 identify and say I might need an issue. Most 9 people will say I'll be fine in an emergency. 10 You won't capture, from the research that we 11 did, you won't capture the people that need 12 really need the assistance. 13 DR. EISENSTEIN: Further, those 14 lists change frequently. People leave. 15 People relocate. People pass away. During an 16 emergency where we have just us and we're doing the best we can from the health 17 18 department's perspective we can't be chasing 19 people that aren't there. That's one of the 20 challenges in maintaining this list. 21 It's something that's been studied 22 in public health. It's something that we've 23 looked at. If we thought there was a feasible

25 would. We rely on some of our partner

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way to we could have that kind of access we

2 agencies. Partner agencies who, for example, 3 know they have somebody that they bring oxygen 4 to every couple of days we will communicate 5 with them. And our outreach is good. While б that list that you're specifically asking for 7 doesn't exist, it was something that we 8 studied, evaluated and I think that with the 9 methods that we use we are still able to reach 10 a very significant percentage of the people 11 that needed our help.

12 Another aspect of the special needs 13 shelter, and just to clarify, the Red Cross 14 doesn't run special needs shelter. That's the 15 health department. The Red Cross is the 16 nonspecial medical need shelter. They really 17 served kind of as a relief point for the 18 hospitals. People with medical needs the 19 first tendency when a disaster is coming is to 20 run to the local hospital because they know 21 they will be able to get whatever care they 22 need there.

I was speaking frequently, we had twice daily calls, sometimes more, with all the administrators of our hospitals. One of

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the things they needed was relief from people who had gone to the hospital that are not hospital level sick. That are now sitting in chairs in the lobby because it's the safest place for them to be with family.

We really serve as kind of a step down where people who didn't need hospitals had a place where they can to get a nurse's care or one of our voluntary doctor's care. But they needed more than just what a general shelter could supply.

13 Our role really was significant. 14 And being closely in touch with the hospital 15 and hospital census, and I know there was a 16 time when I was speaking with NUMC and they 17 just said every seat in every waiting area is 18 full. They weren't waiting for anything. Ιt 19 was just a safe place to be.

Our special needs shelters kind of serves as a step down to try and relieve a little pressure from the hospital because the couple of hundred people that were in our special needs shelter they weren't going into the general shelter. The next stop would be

to a hospital. That would have added a higherburden on the hospitals.

4 We are happy -- one of our goals is 5 to try and relieve that pressure from our б hospital partners. And triage is a very 7 interesting part of what we have to do. 8 Making the decision are we able to care for 9 them here in our special needs shelter? Do 10 they need a hospital? And, do they need to be 11 in special needs shelter or can they go to the 12 general shelter? We got a reputation. People 13 wanted into the special needs shelter versus 14 the general shelter.

15 So, being very strict about what 16 the actual medical needs are so that people 17 could be placed appropriately and what's best for their health and make sure that people who 18 19 do need our services have a place to go was a 20 big part of what we did. Training our nurses 21 at the health department and our volunteers to 22 serve that triage role and that step down role 23 was really a significant piece of the 24 equation.

LEGISLATOR RHOADS: In terms of

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1 Super Storm Sandy Review - 8-8-18 2 the overall shelter list, I know that from the 3 fire department's perspective we often 4 maintain our own lists of residents within our 5 own districts that have special needs. Who б are maybe in a wheelchair, maybe on oxygen, 7 maybe unable to move, unable to ambulate. So 8 that -- perhaps this may be an OEM question --9 is there any central area where at least the 10 fire departments share information with the 11 county so that that information can be 12 disseminated to the health department? 13 MR. MORELLI: I'm can't speak for 14 the agency you're with. I'm with the South 15 Hempstead Fire Department. We got very little 16 information. Generally it comes in with our

17 fund drive information or some people are able 18 to send additional material to the fire 19 district to let us know they have special 20 needs.

We generally don't share that information. It's more or less a local concern. And we've made it a point in South Hempstead if there were people that did have specific special needs that we were going to

1 Super Storm Sandy Review - 8-8-18 2 make sure we attended to those needs. We 3 actually had a one year old that was on a 4 respirator. And one of the points was that we 5 had one portable generator. The rule was, б should there be an outage the generator went 7 to her home. Ironically, we did have an 8 outage. We went to her home to find out she 9 moved.

We do the best we can to the point that it's a very difficult thing to do to keep a running list, a running tally of those folks that need additional assistance.

14 From what I'm told, I'm new to the 15 business here, PSEG is primarily one of the 16 organizations that's responsible for doing 17 that. I'm not saying that they're looking to 18 pass the buck on to somebody else but they're 19 actually working with us and with the military 20 in an effort to make sure that those people 21 that do have certain physical and mental 22 handicaps where they may not be able to tend 23 for themselves are also managed.

LEGISLATOR RHOADS: Thank you
 Commissioner. With respect to the special

1 Super Storm Sandy Review - 8-8-18 2 needs shelter specifically, do we have the 3 location preset where the special needs 4 shelter will be? Just that one. I know Red 5 Cross may have other plans with respect to the б other shelters. 7 MS. DISIMONE: We are still 8 hoping that it's in the building that's 9 co-located with the general population shelter 10 on Nassau Community College. We do not have a 11 signed agreement. We are hoping out of the 12 goodness of their hearts when an event happens 13 that they will allow to us go in there again. 14 It's a CCB. It's their student community 15 building. It was perfect for our needs. 16 LEGISLATOR RHOADS: Would it be 17 helpful to nail that down? 18 MS. DISIMONE: It would be great 19 if we could nail that down. 20 If I could add DR. EISENSTEIN: 21 legislator, the fact that it's co-located is 22 so important because a lot of people know that 23 the special need shelter might be a little 24 more comfortable, better air conditioned, 25 might be way less people in there. So having

1 Super Storm Sandy Review - 8-8-18 2 a general shelter for triage to say look, we 3 know you want to come in here but there are 4 people with more significant medical needs and 5 the need to get priority. But if we're б co-located we have a place to send them. 7 LEGISLATOR RHOADS: The other 8 issue to is you don't want to split a family. 9 One individual that's in need of special 10 attention and they may have four or five 11 people that come with them that don't 12 necessarily need you don't want them to occupy 13 your space in the special needs shelter so 14 it's easier to have something in the same 15 location.

16 In terms of the volunteers that 17 staff your shelter, one of the issues we ran 18 into with the fire services, look, we are all 19 out doing what we have to do but we all have 20 families back at home that we are all worried 21 about. Do we have any accommodations at the 22 county level for the volunteers that are 23 actually staffing the special needs shelter 24 where their families can go to make sure that 25 at least they have the peace of mind to

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continue to work and not have to worry about
that?

4 DR. EISENSTEIN: At the time --5 so, a lot of this goes beyond the health б department but I'm going to tell you my 7 experience because I was there. When there 8 were people who had those kinds of 9 circumstances, OEM, the Morelli Center, not 10 this Morelli, the Morelli Center, so there was 11 accommodations made and I know families --12 like my family was in Bellmore without power. 13 We just got very lucky that my wood from my 14 wood burning stove came in a couple of days 15 before so my wife was able to keep the house 16 warm enough for the family to stay. But I 17 would have had them with me at the Morelli 18 Center with me should need be.

As far as the special needs shelter where our staff was working, we tried to do shifts. We had an amazing turnout of volunteers. I mentioned 250 of our Medical Reserve Corp. volunteers volunteered out of about 900 that we had at the time. That's almost, I don't know 27, 28 percent response.

The typical disaster in the literature is about ten percent of volunteers are able to respond just because they're doing their real life job. The fact is that we had so many able to do it in shift work where our volunteers in the medical needs shelter didn't have to stay over.

9 But for workers I know there were 10 families that were sheltering at OEM. I was 11 based at OEM and I slept there a bunch of 12 nights too and there were shower facilities. 13 There were some families, I don't know how 14 many, I wasn't in that section of the 15 building, but I know there were some family 16 members of employees or responders or 17 volunteers or whatever it may be that at the 18 time were invited to stay there. I don't know 19 what the plan is to today regarding that but 20 that's what happened.

LEGISLATOR RHOADS: I appreciate it. I understand that there are other legislators that have some questions we will move on follow-up.

25 LEGISLATOR FORD: Legislator

2 Mule.

21

LEGISLATOR MULE: Thank you
Chairwoman. Thank you to everyone who is here
to give us this very important information.
Given that we are trying to wrap this up by
five, I'm not sure that will happen, I will be
brief.

9 I just wanted to ask a couple of 10 follow-up questions to what was presented. 11 There was mention made about people who have 12 prescriptions and they didn't know what they 13 were when they came in to shelters and the 14 difficulty with that. Given that we now use 15 electronic medical records is that problem 16 basically solved or not?

MS. DISIMONE: So, I think it might be easier now that it's paperless and they can just call their doctor and electronically file it at any pharmacy. I

think it might be easier.

DR. EISENSTEIN: Let me answer further. We are at the legal stage right now where our lawyers are evaluating. The New York State Department of Health has what's

1 Super Storm Sandy Review - 8-8-18 2 called The Shining. The State Health 3 Information Network of New York and it's made 4 up of eight regional health information 5 organizations. They're called RHIOs. б Regional Health Information Health 7 Organization. That's something that all of What it is is 8 our hospitals are signed up on. 9 it's an electronic health record of all the 10 patients that use those facilities. And the 11 concept being that if you're on Long Island 12 today but you're a college student in Buffalo 13 and you're there tomorrow and you're sick 14 today and you get a prescription and end up in 15 a hospital in Buffalo, when they pull you up 16 the Buffalo Regional Health Network 17 communicates with the Long Island one -- they have formal names but I'm just giving you an 18 19 example -- and the doctors in Buffalo can see 20 what you got here.

We are in negotiations to sign in as a receiving member and when we do then any patient that we have we should be able to pull up their medical record. Assuming they have agreed to it. Patients have the right to not

2 have their information entered into it.

3 But to answer your question, one of 4 the reasons we are entered into this RHIO as a 5 nonclinical department where we are just б reviewing information, not submitting anything 7 into it, we are hopeful that when we have 8 these scenarios we can learn what's been 9 prescribed and that should make things a lot 10 easier. And I think it's a big step along the 11 lines of what you're asking.

12 LEGISLATOR MULE: That's good 13 news. Another question is, you mentioned, 14 Commissioner, that after Irene you learned 15 some lessons. Tell me if I have this 16 correct. You had a plan in place which was 17 used during Irene and you learned some lessons 18 from that. Then the plan that you used for 19 Sandy was the one based on that. So two 20 questions. What were the lessons that you 21 learned? And number two, does the plan get 22 reviewed periodically? On what basis does it 23 get reviewed? That's my question. 24 DR. EISENSTEIN: It definitely

²⁵ gets reviewed periodically. Our emergency

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 preparedness reviews and drills year round.
 I'm trying to think back. We have written
 some of the specific lessons that we learned

5 from Irene. One of the things I can remember б right off the top of my head was with Irene 7 New York City evacuated very quickly and we 8 were caught off guard. We thought that if an 9 evacuation of waterfront or village would 10 happen somebody would notify us and I found out watching the TV news in the command 11 12 center.

13 So one of the things I learned 14 between Irene and Sandy is we need -- while 15 our focus is Nassau County, what's happening to our east and west really impacts us 16 17 greatly. We can't be caught behind the ball. 18 It did not happen the next year where I found 19 out about it on TV. They found out from us. 20 We improved our communications with the city. 21 We've always had great communication with 22 Suffolk.

I think that also from my
perspective I had a conversation at the time
with the state health commission and said

look, what's happening just a few miles away from us really does impact our facilities and our ability to shelter people and the number of hospital beds we have available and that kind of thing.

For me, one of the key lessons was to really stay in better communication and be alert to what's happening outside the county. We have great resources of people inside and I needed to have the awareness of what's going outside is one of the lessons I learned.

13 And we did full hot washes so maybe 14 Ann has more to offer as far as in between the 15 two years. I will tell you the plan that we used in Irene and the plan we used in Sandy in 16 17 infrastructure were very similar. Because we 18 were very happy with our response to our plan 19 to Irene. We evacuated. We got everybody out 20 safely and everybody back safely. I think 21 there was one fall was the only injury that we 22 had and it was a minor injury. And that was 23 approximately 1500 people when you add up the 24 hospital and all of the nursing homes we 25 evacuated. Did that twice in two years.

1 Super Storm Sandy Review - 8-8-18 2 Ann, do you want to talk about 3 between Irene and Sandy? 4 MS. DISIMONE: Just the 5 communication piece. What we did find out б very early on especially Sandy because it was 7 a very lengthy operation, our communication 8 needed to be stepped up. We needed to make 9 sure that all the information that we got at 10 the emergency operation center was given back 11 to our health department staff. We were cadre 12 of people at the emergency operation center 13 that was privy all of the information that was 14 coming in through the county but some of it 15 didn't funnel back to our own staff. We 16 corrected that very quickly to make sure that 17 it was a two-way street. That information was flowing both ways. 18 19 The other thing is that I would

13 The other thing is that I would 20 love to ask each of your districts if you can 21 get information. We didn't realize that there 22 were so many other agencies out there 23 faith-based or community-based that were 24 delivering food and they were helping people 25 on the outside that we didn't find out about

1 Super Storm Sandy Review - 8-8-18 2 until about six months to a year afterwards. 3 We said if we had known that the donations 4 that were coming into the Office of Emergency

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Management we could have just called that б faith-based or community-based and said here, 7 come pick this up. If you have a mechanism to 8 distribute it that would be great.

9 So if we can ask you going forward 10 if there's an event, knock wood, it's a warm 11 summer and we're in the hurricane season, if 12 you find out that there are community-based or 13 faith-based organizations out there that are 14 doing really great work put them in touch with 15 us at the Office of Emergency Management and 16 the health department to make sure when 17 something goes on it's a two-way street there 18 as well. We'd appreciate that.

19 LEGISLATOR MULE: Thank you. 20 LEGISLATOR RHOADS: With respect 21 to any contamination, obviously as a result of 22 the oil tanks overturning and floating, have 23 we done any long term study or has the state 24 come in to do any long term study with respect 25 to any long term health affects?

2 MR. IRWIN: No. We didn't expect 3 to see any kind of long term health effects. 4 The greatest risk would have been on inside 5 spills. The spills outside the product is б going to dissipate. Most of it would get 7 cleaned up. Whatever residual is left it's 8 going to dissipate. It's going, through 9 ultraviolet exposure with the sun it's going 10 to break down, degraded. Inside, like many 11 other issues of inside of homes that were 12 flooded, there had to be a thorough cleanup 13 and enough time of airing out the home to make 14 it safe again.

15 LEGISLATOR RHOADS: Obviously we 16 have in many of our districts, I represent 17 basically Freeport through Seaford along the 18 south shore, there are many homes that have 19 been abandoned since Super Storm Sandy that 20 have been untouched since Super Storm Sandy. 21 Is there any monitoring or any inquiry on the 22 part of the health department as to any impact 23 those homes may be having on the surrounding 24 community?

25 MR. IRWIN: We don't do any

1 Super Storm Sandy Review - 8-8-18 2 proactive monitoring of that type. We 3 certainly would respond to a complaint if a 4 neighbor or someone else calls in a complaint 5 about an issue regarding that residence. We б would investigate it, absolutely. 7 DR. EISENSTEIN: If somebody 8 doesn't tell we don't know if there's an 9 abandoned home. But if somebody is concerned 10 we respond to every complaint. 11 LEGISLATOR RHOADS: Okay. Ι 12 certainly appreciate that. Thank you. May be 13 it for now. 14 LEGISLATOR FORD: Commissioner 15 Eisenstein and Ann and Dan and Gerry, thank 16 you very much. I do apologize that we did 17 start late today and I promise from now on we 18 will be on time so that we can capture all of 19 you within the time allotted. I thank you 20 very much, and we look forward to working with 21 you and to work on the recommendations and 22 suggestions that you've offered to us. And 23 that's something that we need to work with you 24 on because we never know when a storm or 25 natural disaster, man-made disaster can

2 happen. Your response, I have to say, with 3 Sandy was phenomenal. I lived through it and 4 I think some of us here did as well and we 5 know exactly and we're still dealing with it б with a lot of residents. I have to say the 7 shelters, working with many of the people with 8 special needs, so forth, you really went above 9 and beyond and I thank you very much.

10 LEGISLATOR DERIGGI-WHITTON: Ιf 11 you don't mind, before we meet again would you 12 guys mind giving us a list of like six of your 13 most favorite or optimal places to have 14 shelters? I really think if we got shelters 15 designated the church groups would know where 16 to go when they're ready if there is a storm. 17 We can have things backed up. We can have the 18 generators checked. We can have the 19 medicals. But without having the designated 20 shelters -- like if you give us your 21 recommendation and maybe we can deal with the 22 Red Cross ourselves. 23 DR. EISENSTEIN: I thank you for

24 meeting with us and I thank you for putting 25 the attention into public health preparedness,

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1 Super Storm Sandy Review - 8-8-18 2 and we are proud to be here and proud that our 3 elected officials understand the significance 4 Thank you very much. of this. 5 LEGISLATOR FORD: Very crucial б thank you very much. 7 LEGISLATOR RHOADS: We also want 8 you to realize this is a continuing process. 9 If there are things that didn't come out today 10 that you think we can be doing, ideas that you 11 want to share, I would certainly hope that the 12 agency would submit some sort of follow-up 13 report that we can incorporate into the record 14 officially because the idea is to really try 15 to identify problems and find solutions so 16 that we are better off the next time. Т 17 appreciate that. 18 Incidentally, one last question. Ι 19 apologize Madam Chairwoman. With respect to

the oil tanks and the requirement that the oil tanks be anchored, is that a requirement of law as of today or is that simply an agency requirement.

24 MR. IRWIN: At the time of Super
25 Storm Sandy that was not a requirement that

1 Super Storm Sandy Review - 8-8-18 2 was based in law, and that would the law of 3 the state. However, locally we have now 4 required that by our regulatory authority. So 5 now, yes, tanks that are on the south shore or б those tanks that are near a body of water that 7 could be of concern have to be fastened down. 8 LEGISLATOR FORD: T know we have 9 a time constraint and I thank you very much 10 for being here. We are going to start with 11 you but we are hoping because we are going to 12 have another one of these. We are going to 13 continue having these hearings. I'm hoping 14 that you will tolerate us and come back 15 again. As you can tell there's a lot of

questions, and I think that it's wonderful that we are reviewing all of this because it is not only for our own knowledge but to help our residents understand.

20 MR. MORELLI: I agree. I heard a 21 lot of information that I know I have a 22 contribution in some way, shape or form and I 23 appreciate the open dialogue. Storm season is 24 here. Even what we saw last night, which was 25 a storm that went by us, a squall that went

by, if you looked at the radar map it was just over us. Over nobody else. We really took a beating last night. But again, it's going to happen. We can't just say when. It's going to be here. We do have to be prepared.

7 I just have a little bit of 8 information. I don't want to say fortunately 9 or unfortunately. This occurred in October 10 2012. I was not with the Office of Emergency 11 Management. I was with another discipline but 12 I was able to see firsthand the devastation. 13 I was with New York City. The very next day I 14 was in the Rockaways to see 155 homes that 15 were burnt to the ground. Most not even 16 present anymore. Just foundations. Which was 17 really disturbing.

18 As I said, I'm new to the Office of 19 Emergency Management. The majority of the 20 staff is new also. There are only two people 21 that are existing within the office now that 22 were there during Sandy. It's not as though 23 the experience is not there. The staff has 24 been working since 2012 and even during my 25 tenure that I'm there to make sure that this

1 Super Storm Sandy Review - 8-8-18 2 county is prepared. To make sure our 3 residents are safe. To make sure that early 4 notification is going to be made. The only 5 basis for analysis that we had is an after б action report that we found on the server from 7 I sent it to Peter Kleins. 2012. I can send 8 it to everybody if you want. 9 I can't say it spells out each and 10 every piece of information. I believe it's 11 from one person's perspective how it went. 12 Sadly, there's no other record for me to go by. 13 14 Our focus is on early warning. By 15 early warning we say the 120 hour mark. 16 People get a little reticent when you tell 17 them to evacuate, evacuate and nothing 18 happens. Sad as it sounds it's a necessary 19 evil. Let's make sure our folks are prepared 20 well ahead of time. If they're not it's going 21 to become a bigger issue. 22 More than that, we need to prepare 23 the staff of government. Government needs to 24 continue. We need to be back at work 25 tomorrow. We need to make sure that everybody

1 Super Storm Sandy Review - 8-8-18 2 is forewarned about what's going on. The 3 hurricane brochure that went out recently got 4 a lot of information. A lot of that 5 information is posted on our website. 6 Our social media now, believe it or 7 not, is becoming a little more robust since I 8 entered the office there. The Facebook page 9 and Twitter page really weren't as active as I 10 would like them to be. At the moment they're 11 starting to get a lot more tweets out. We're 12 starting to get a lot more hits on the 13 Facebook page. To me that's a great thing 14 because more people are able to get the 15 message and they get that message ahead of 16 time they'll be that much safer. 17 We're also sending out messages 18 through civic and faith-based organizations 19 through our new endeavor we're using 20 Everbridge. We were using Code Red prior to 21 this for pinpointed widespread notifications, 22 robo calls and stuff of that nature to get the 23 message out. Everbridge is a new system that 24 we are using now. It's one of the preferred

25 systems at other -- Suffolk County and New

² York City are actually using Everbridge now.

3 A little more of a robust system so we can get4 the message out.

5 The only other issue with that is б people have to opt in. So, one of the 7 outreaches that we are doing is getting people 8 Helping them out if they need to to opt in. 9 do it. We will sit down with a laptop 10 computer and get it done for them do if 11 necessary. But the issue is to get them 12 notified.

13 There's another system we are 14 actually experimenting with and should be 15 rolling out very soon. It's called Alert FM. That's radio based. It's not internet based 16 17 in as much as they don't need access to a 18 computer. Access to internet. It's radio 19 waves. The message will be transmitted 20 through our local radio stations. WKJY, 21 WBAB. Radio stations of that nature that are 22 able to get the message out to a small 23 transmitter that people will have in their 24 home. The transmitter doesn't have to be on 25 all day. When a storm's approaching, the

1 Super Storm Sandy Review - 8-8-18 2 person that's in possession of the device will 3 turn that on. Messages will come in that can 4 be read. It doesn't require internet. 5 Doesn't require anything elaborate. 6 There is also an app for smart 7 phones for that very same purpose. 8 What we did notice was that 9 communications were a little bit difficult 10 during Hurricane Sandy. They are in the 11 process of really making that a little more 12 robust. Communications and resilience are 13 actually the key. Right now we are in the 14 process of instituting -- switching over to 15 new interoperability radio system so we will 16 all be able to communicate together. It's a 17 sad state of affairs when we can be standing in the same room on radios and we can't talk 18 19 to one another. 20 Another problem is that Nassau 21 County unfortunately has 71 different fire 22 districts and 71 different frequencies. It's 23 very hard. Last night was a perfect example. 24 I was at the fire in Hempstead. There were

²⁵ more fire departments that I have seen lately

1 Super Storm Sandy Review - 8-8-18 2 save for the fact that -- Roslyn last week 3 also was another large event. If you are 4 unable to communicate with one another it 5 becomes that much more difficult. With any б luck the interoperability plan that we are in 7 the process of rolling out, it may take a 8 little while, but that should be able to 9 answer that problem.

10 The next big item that we have is 11 COOP, Continuity of Operations Planning. 12 That's not necessarily for the average 13 resident of the community. That's so much for 14 That's for business. government. That's for 15 any organization that provides some measure of 16 a service to the community. If you can't get 17 back in business, if you can't get back to the 18 business of governing and providing the 19 services then it's really going to be a 20 problem for our residents. The last thing in 21 the world we want them to do is to lose 22 confidence in us. We want to make sure that 23 they know when they need our help we are going 24 to be there. So continuity of operation is a 25 very big undertaking.

1 Super Storm Sandy Review - 8-8-18 2 At the Office of Emergency 3 Management, as I said, a lot of the staff 4 hadn't been there during Sandy. Within the 5 next few weeks or so we're probably going to б add about 25 percent more staff to the 7 office. Something that we actually need we 8 need people that are able to move assets. 9 People that are able to handle phones, to 10 handle other things, other endeavors that we 11 have going on. 12 Training is a very big thing 13 happening over at the Office of Emergency 14 Management. We're doing more training now 15 than ever before. New York State has us

16 ranked number two as far as training goes. We 17 have training scheduled through 2019 for first 18 responders, for people in business, for people 19 within government, that are able to get the 20 information that they are required to have and 21 that they need to have tier one, two and three 22 training with respect to emergency 23 preparedness. Very important.

This might be of interest to all of
you. All legislative trailers have been --

1 Super Storm Sandy Review - 8-8-18 2 they were falling in serious disrepair. One 3 thing, whether it's bureaucracy or just the 4 way it works out, tires were the biggest 5 I had actually offered to take my issues. б credit card out and buy tires for some of them 7 because it was ridiculous. The vehicles are 8 being maintained again. Tires are being 9 The materials that are within the changed. 10 trailers are being inspected. Changed out if 11 necessary and placed back to where they are

12 supposed to be so they are available for your 13 constituents.

14 As we mentioned earlier, there is a 15 constant supply of water. Water and MREs, 16 meals ready to eat. If we need to shelter for 17 long periods of time we can provide food for 18 the folks in the shelters as well as the 19 people that are providing the assistance. Т 20 don't know if you've eaten one of those MREs. 21 They're really not desirable. But when you're 22 hungry, I will eat a 12 day old Devil Dog if 23 that's the case. They're high in sodium but 24 also high in nutrition and when you're really 25 hungry that's what you're going to be looking

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 for.

We also do have, it was mentioned earlier, a large number of animal cages because sheltering pets is also a very a big issue. We have a good relationship with the ASPCA and Gary Rogers and his entire group. Plenty of cages. We will do whatever we can to assist with that.

10 As I said earlier, the Office of 11 Emergency Management sits largely in support 12 of every other organization. We provide 13 generators, we provide light towers, we 14 provide expertise. Provide anything that 15 we're physically able to do. But within 16 reason. Only have so many light towers. We 17 only have so many generators. I got a phone 18 call about two weeks ago from someone who's 19 having a party. Can he get a light tower? 20 Sadly, I had to tell him no. His response was 21 I thought that's what you guys were there 22 for. We are there to provide emergency 23 service and emergency response when our 24 citizens need it. I'm not going to give you a 25 light tower for your party.

2 We provided a generator today for 3 the Massapequa Fire Department because they 4 had an issue last night with the generator 5 went down and their dispatch center is б That's what we do. We will do affected. 7 whatever we can to provide any sort of 8 resources that we can. We stand up at all the 9 major events.

Our goal right now is to let everybody know what the Office of Emergency Management is about. I have been going out two or three nights a week, various fire districts, various organizations just to let them know what we're doing, what we're capable and what we have available to help.

17 This will be my last item. Mark your calendars for the first or second week in 18 19 September. We will be holding an all hazards 20 preparedness presentation at the Morelli 21 Center -- no relation -- for all department 22 heads, for members of the legislature and for 23 people from the county executive's office and 24 staff. The goal there is to give you the 25 information to give to your staffs and for you

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to in one way, shape of form help develop your
own COOP plan. Your own Continuity of
Operation Plan.

5 I made the point to Mr. Kleins the б other day, should there be no way to get into 7 this building what do you do next? How does 8 the legislature continue to function? How 9 does the legislature continue to operate? How 10 does the people from the county executive's 11 office continue to operate. Only so long we 12 want to work from home. So we have to 13 prepare. We have to make sure there is a plan 14 in place to keep you folks working. That's 15 the most important part.

I thank you for your time and I'll take any questions you have if you have in the next three minutes.

19 LEGISLATOR FORD: We may qo a 20 little bit over today. I know we have 21 questions. We will do follow-up questions. Ι 22 just want to thank you. I know you weren't 23 here but you do bring expertise with you. 24 I'm glad that you touched upon 25 communications. For me, I remember going to

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1 Super Storm Sandy Review - 8-8-18 2 city hall the day after the storm hit and 3 trying to communicate with OEM with the radios 4 and stuff like that. I know we had some 5 problems, some issues. It's very, very б critical. But I think probably for me one of 7 the issues that I had with communication was 8 communicating to the residents and the people 9 that lived in the affected communities, even 10 whether or not they stayed in place or they at 11 first had evacuated but came back not knowing 12 from day-to-day from hour-to-hour what was 13 happening in our area. That was I think the 14 most frustrating thing for so many people 15 because we didn't know where the resources 16 were. We didn't know where to go. 17 I think one of the follow-up 18 meetings that we had after Sandy a resident 19 did get up -- and I think this might be even

when you were talking about even with the shelters -- that people are in that shelter and they don't know what was going on. Maybe what we should do is also consider having TVs with generators. So that if people are in certain locations they are able to see what's

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happening with the outside world. What'shappening in their communities.

4 I would also like to see if there 5 is a way that we can work with our local б governments and maybe with the fire districts 7 or whatever to come up with ways where we can 8 bring in large scale TVs with generators on it 9 so that the residents know like if we have 10 established shelters that's one thing, but if 11 we have established informational centers so 12 that residents can know where they can go to 13 get to MREs. Where they can go get -- if they 14 need to get additional medical supplies. Or 15 if they need to then eventually find a shelter 16 where that shelter is. How to get there. 17 That they know whether or not the 18 governor is sending down troops or where they

19 can get food, gasoline or whatever. That I
20 think was the biggest thing that we just we
21 didn't know.

I do have to commend our fire departments in the absence of having any government agency in place. I know for a fact that Point Lookout Lido Fire Department took

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1 Super Storm Sandy Review - 8-8-18 2 it upon themselves to become the government in a way and did briefings two times a day. 3 4 MR. MORELLI: They really got 5 beat up too. I echo everything you're saying б and I agree with you 100 percent. There are 7 mechanisms in place now where in fact that 8 could be done. IPads are more prevalent these 9 days than cell phones. Anything you can see 10 on News 12 or Fios One or any one of those TV 11 stations can come to an iPad. What's the 12 problem there? Eventually the iPad dies. Ι 13 have had people say you're not wasting my 14 However it works. data. 15 The point being there are 16 mechanisms out there. But I do agree with 17 what you're saying. 18 Back to the idea of shelters and 19 the problem with a lot of shelters means that 20 there's a lot of different places that need to 21 be managed. Therein lies the problem. That's 22 not to say that we wouldn't want to see people 23 do that and I appreciate and adore the fact 24 that communities want to be self-sufficient. 25 Want to be able to manage their own.

2 I was in the Five Towns about three 3 weeks ago where they asked if I could put an 4 OEM representative into every one of their 5 shelters. I'm out of OEM reps. I don't have б that many to do be able to do that. But the 7 idea is they're able to get their shelters up 8 and running within their own city government. 9 Ann made a very good point a little 10 while ago. It may be a better idea if the 11 three towns were to be able to establish a 12 central shelter. Nassau County has the one 13 and if need be we bleed over into 14 Right? If need be we bleed into Farmingdale. 15 But each individual town, town Farmingdale. 16 of Hempstead, North Hempstead and Oyster Bay 17 should be able to denote some location within It becomes an issue because 18 the township. 19 during the school year do the schools want to 20 get open? Can we put people in the schools? 21 Again, people don't want to stay in schools. 22 We want do everything we can to get them 23 moving. I think if we work with the towns we 24 may be better off as far as larger shelters 25 within the townships.

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LEGISLATOR FORD: One other question that I have right now because I want to give an opportunity for the others. With the trailers from Homeland Security, are they currently in the locations or are they up at OEM?

8 MR. MORELLT: The ones that have 9 had maintenance, the tires and everything 10 done, are back where they are supposed to be. 11 There are still some up in Cedar Creek that 12 are being worked. And every day I'm on my 13 material management what's the status? I want 14 to make sure they are all where they're 15 supposed to be and we are doing everything we 16 can to get them there. 17 LEGISLATOR FORD: Do you know how 18 many are still laid up? 19 MR. MORELLT: I believe there are

20 five that are still at Cedar Creek and 21 tomorrow morning that's going to be the first 22 thing on my list.

LEGISLATOR FORD: You know what
 it is, I guess I here the longest so I
 remember these Homeland Security trailers, and

1 Super Storm Sandy Review - 8-8-18 2 what they were able to do is get these 3 trailers that have emergency supplies, water, 4 blankets, other types of stuff that you would 5 need in case like with Sandy. What it would б be would be that the trailer then would be 7 able to be brought to a location so that they 8 would be able to distribute the supplies to 9 the people as they come. They could come up 10 to this one -- right? We're still going to 11 move them? 12 MR. MORELLI: What these No. 13 trailers primarily have is they are to open an 14 emergency shelter in a hurry. They contain 15 100 cots, blankets and pillows and water. 16 LEGISLATOR FORD: I thought they 17 would also help -- okay. Sorry. 18 MR. MORELLI: Nothing to be go 19 sorry about. It's a great idea. If we did 20 have the resources and did have the equipment 21 to move stuff like that. I'm not saying we 22 shouldn't be able to. But again, the whole 23 idea is let's get everything up and running in 24 a hurry, so let's devote our efforts towards 25 that. But anybody that needs any measure of

2 resources we say no to nobody except the guy 3 who wants to have the party with the light 4 tower. Otherwise, whatever you need I promise 5 we are going to do whatever we can to get it 6 to you.

7 I also caution there's only 100 8 cots and whatnot in there. I'm in District 9 Five, Legislator Mule can say, there's got to 10 be 120,000 people in our district. I don't 11 know who's fighting for those 100 beds.

12 LEGISLATOR FORD: Be the first on13 line.

14 LEGISLATOR LAFAZAN: Thank you 15 Madam Chairwoman. As the representative for 16 some of Nassau County's most vulnerable 17 communities such as Bayville and Middle Neck 18 this committee's charge could not be more 19 important. So first my heartfelt thanks to 20 Legislator Ford and of course for Minority 21 Leader Abrahams for appointing me. 22 We have spoken about evacuations of 23 health departments, evacuations for our 24 vulnerable populations and evacuations in 25 storm prone areas. However, I want to switch

2 gears and discuss our preparation here in 3 Nassau County for the scenario of wide scale 4 evacuations of hundreds of thousands of people 5 in ultimate time of crisis. There are few б aspects of a storm more controversial than to 7 implement a wide scale evacuation. And being 8 located on an island and having poor road 9 infrastructure only further makes this 10 scenario more dangerous here in Nassau 11 County. My questions are as follows. 12 First, the specter of loss of life 13 looms large over a wide spread evacuation 14 regardless of whether or not the area had 15 already been impacted by the storm. Case 16 studies in emergency preparedness and crisis 17 management point to Hurricane Rita in 2005

19 chaotic evacuation caused 73 deaths before the 20 hurricane even reached Texas. Accounting for 21 more than half of the 139 deaths attributed to 22 Rita.

where the Texas Tribune reported that a

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And just 12 months ago, as we know, Houston Mayor Sylvester Turner Muriel went on record as defending his decision not to

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evacuate as preventing further loss of life claiming you issue an evacuation order and put everyone on the highway you are really asking for a major calamity.

6 So what lessons have we learned 7 both from the decision for a wide scale 8 evacuation during Rita in 2005, the decision 9 to not order a wide scale evacuation during 10 Harvey in 2017 and from Sandy in 2012 to avoid 11 catastrophic loss of life during the scenario 12 of a wide scale evacuation?

13 MR. MORELLI: I think one of our 14 greatest hindrances is the fact that we are an 15 island, there are very few roads that 16 transverse the island and very few that go from end to end. Again, the highway 17 18 infrastructure that we have is also 19 problematic. That notwithstanding, we do need 20 to be able to get ahead of this. 21 As far as why would we would not 22 order an evacuation, I'm sorry, if you're 23 living in a barrier island that's at risk one foot of water is too much. One foot of water 24

²⁵ does what? It puts a house down and you can

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 no longer function there. You now become a
 resident of us. I would never say don't
 evacuate. If it's going to be a problem I
 would say evacuate.

б How are we going to get ahead of 7 this? By heeding the 120 hour plan. Once we 8 come out and say we have activated a 120 hour 9 plan they should understand we're not doing 10 that just because it's going to rain heavy 11 tonight. We're doing that because we see 12 something is looming. So don't wait until 13 you're 48 hours away and now the Southern 14 State Parkway is filled. Because that happens 15 at three in the afternoon. The problem is 16 that's generally what people do.

Our goal would be to make sure that everybody is getting the information through our use of Everbridge. There are actually other cities that are able to message their own constituencies also. We would work with them. We work with everybody we can to let them know it's time to go.

Again, you can't force people. As much as you try to tell people use your better

judgement there are plenty of people that say
I want to ride it out. Unfortunately Katrina
showed us how that was a bad idea.

5 Our objective is to get as many б people out of harm's way. To get them all off 7 the island is going to be a problem. That was 8 one of the issues with the Shoreham power 9 plant. Where are we sending everybody when 10 the horns go off? There was nowhere to send 11 everybody. Unfortunately that's the perils of 12 living where we do. But I believe if 13 everybody is prepared and everybody is of the 14 understanding that when the warning comes it's 15 time to go. We have to count on everybody to, 16 I hate to use that word common sense, but we 17 have to count on everybody to use common sense. It's coming. It's not healthy for you 18 19 to stay.

We did see some injuries and deaths during Sandy in New York City by people who refused to leave. I don't want to see that happen to anybody. Even one life is priceless.

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LEGISLATOR LAFAZAN: I think your

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2 remarks underguard the true foundation of this 3 committee and why this committee charge is so 4 important. So, parlaying my first question 5 into the second question which is, what is б Nassau County or Long Island as a whole have 7 to do to ensure the safest possible wide scale 8 evacuation in a time of crisis and what steps 9 can this legislature take or what steps would 10 you like this legislature to take? 11 MR. MORELLI: Any message that we 12 put out to your constituencies I can't say 13 whether or not they're going to follow our 14 They're going to listen to what directions. 15 we say. You know your constituencies best.

You see your people on a regular basis. I
know we see our legislator in South Hempstead
on a regular basis and we are happy for that.

The idea of it is we're going to listen to the message. If you're able to give out the same message -- our other fear is conflicting information. I don't want to give anybody a reason to say that's not what I just heard. They have to all get the same message. We need to be able to share whether

1 Super Storm Sandy Review - 8-8-18 2 it's through a representative from the 3 legislature or through any one -- people from 4 your own office to be able to deal with --5 there is a spot for someone from the б legislature in our EOC. 7 So, as I said, the message has to 8 get out and it has to get out early. I can't 9 stress that enough. People have to know it's 10 time to go. And we have activate friends and 11 family. We have to activate anything else we 12 have to get people out of harm's way and to 13 get them into a safe location. 14 Issue was made about medication. 15 People think that's a silly thing. I'm a 16 grown man. I've got five days supply in my 17 desk. You never know what's going to happen. I would stress, as the doctor said, three 18 19 days. I go more than three days. People need 20 to prepare themselves. When it's time to go 21 it really is time to go. I would count on the 22 legislature -- I hope I can count on the 23 legislature to be able to pass that message 24 out. 25

LEGISLATOR LAFAZAN: I appreciate

2 that. As you mentioned messaging and 3 communications. Switching gears a little bit 4 here. Commissioner, you were just a fantastic 5 partner in helping me craft my first piece of б legislation which, of course as you know, 7 mandates a sign language interpreter be 8 present at all emergency press conferences. 9 So do we have a comprehensive plan and the 10 infrastructure in place today to ensure that 11 all residents, regardless of ability, are able 12 to receive critical information at the of 13 adversity?

14 MR. MORELLI: As I said, we are 15 working with a couple of new systems now. 16 Everbridge being one and Alert FM being the 17 next to be able to get the message out to as 18 many people as we can. Anybody that has 19 access to television in any way, shape or form 20 during -- television or radio and believe it 21 or not people they still do listen to the 22 radio -- anybody who has access to a radio or 23 television should be able to get the 24 information that's being put out by the county 25 executive's office and the Office of Emergency

2 Management and the police department.

3 As much as we are concerned about 4 them getting the message I'm concerned about 5 how we are getting the message out? The EOC б would be open. The county executive would 7 more than likely be there. Any messages that 8 would have to come out would be broadcast 9 through. We do have the ability to send a 10 message out to everybody in the county or to 11 specifically pinpoint certain areas of the 12 interest to let people know that there is a 13 message coming out, that this is the message, 14 that they are to be aware of certain aspects 15 of what's going on during the course of the 16 storm or during the course of the recovery. 17 And that's our next biggest problem 18 is recovery. Listen, storm goes by. Super 19 Storm Sandy wasn't much of a storm when you 20 thing about it. It was a wind event. There 21 wasn't a lot of rain and it was tidal. Twelve 22 hours later the water was gone. Unfortunately 23 for people that suffered down in the Florida 24 and Louisiana and Mississippi and Texas the

²⁵ water didn't recede as quick as it did. We

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 were fortunate in that respect. But it still
 does not account for the damage that it
 caused.

5 LEGISLATOR LAFAZAN: Madam б Chairwoman, with your indulgence briefly being 7 the resident millenial of this committee and 8 this body, as mentioned with the proliferation 9 of social media it seems that during the time 10 of emergency, whether it's Syosset moms or 11 Locust Valley neighbors these social media 12 groups become hubs for dissemination of information whether or not that information is 13 14 accurate.

15 So given this reality, how does OEM 16 plan to bolster their social media followings 17 on these platforms to spread critical 18 information in real time so that residents can 19 then share that information on their own 20 pages?

21 MR. MORELLI: As I made the 22 point, when I first arrived the social media 23 plan being involved at OEM really wasn't that 24 robust. And I was working with the gentleman 25 that was handling it and I would call him

1 Super Storm Sandy Review - 8-8-18 2 every morning, what did we tweet out today? Ι 3 have to be honest with you I have a twitter 4 account. I don't use it. I don't want to say 5 it's a lot of fluff but, believe it or not, б the messages that I'm getting every day are 7 from OEM. And that's the message I keep 8 putting out. I put it out to a lot of 9 Facebook friends, and I do that just because I 10 want to see what they're thinking. But it 11 also gives me a platform to be able to push 12 any messages out.

13 I was doing it during the heat 14 because I want people to understand that the 15 heat is no joke. They have to make sure they 16 take care of themselves. That's a way that we 17 are getting it out there. Through the use of 18 our brochures and through the use of our CERT 19 CERT teams is something we haven't teams. 20 really discussed. Again, they're community 21 volunteers who will do whatever we asked them 22 I've learned just by seeing the few to. 23 hundred that I have met over the last three or 24 four months how excited they are to help and 25 how much a tremendous asset they really are to

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 us.

The CERTS meet on a regular basis. They always bring more people to their meetings. We're getting our message out even greater.

7 The hurricane brochure went out. Ι 8 met with some folks in the Five Towns the 9 other day. He actually said we didn't get 10 these. I said I don't mean to differ, maybe 11 you didn't get yours. We got four calls on 12 that from the Five Towns area. And not bad. 13 They were very appreciative that they got the 14 brochure. All I want is to continue to get 15 the message out. Anything that we can do from 16 this point on we're going to continue to work 17 at it.

18 Social media is a big one. Social 19 media is huge. It goes beyond Facebook and 20 Twitter. There's Tumblr. Linkin is actually 21 another page that I've been pushing stuff 22 That's more of a professional social out. 23 media site. What's that going to do? It's 24 going to let people in business know. People 25 that are in similar disciplines know what

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 we're doing. And again, they can share that
 message too.

4 LEGISLATOR LAFAZAN: I appreciate 5 your depth of understanding of the importance б of social media. Not just for my generation 7 but for all generations. My one piece of 8 homework if I can give you, on your Facebook 9 now you've got 5,000 likes, which is healthy. 10 You guys are lacking the verification 11 checkmark that is super important in terms of 12 wanting to spread critical information. So if 13 I can give you a piece of homework. 14 MR. MORELLI: You caught me 15 there. I appreciate that. 16 LEGISLATOR LAFAZAN: Call up 17 Mr. Zuckerberg's office and get that blue 18 checkmark to make sure you're verified. And I 19 appreciate your time Commissioner. Thank 20 you. Thank you madam Chairwoman. 21 LEGISLATOR FORD: Legislator 22 Rhoads. 23 LEGISLATOR RHOADS: Thank you. I 24 appreciate it. Just a couple of quick

25 follow-up questions. I know we're short on

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 time and I tend to be long winded so I will
 make it quick.

4 In terms of central command, with 5 respect to you've mentioned the fact we have б 71 fire districts. Is there one -- you spoke 7 a little bit about the fact that we're trying 8 to upgrade our communications so the 9 departments can converse with each other. 10 Presumably that includes our police department 11 as well so we will all be able to communicate 12 together. You've mentioned that we were doing 13 something but can you give a brief description 14 of whatever we are doing? 15 MR. MORELLI: Right now it's 16 actually been funded and we received most of 17 the hardware at this point. It's an interoperability radio system. At the present 18 19 time anybody outside of the police department 20 is unable to converse with the police 21 department. So the message can get lost 22 across even though they exist in the same

23 building.

LEGISLATOR RHOADS: Did we just
 switched to a another frequency, right?

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2 MR. MORELLI: Yeah. And that 3 became another problem because as recent as 4 train derailment in New Hyde Park they were on 5 opposite sides of the track and couldn't б communicate with each other without the 7 benefit of a runner. And that really is a 8 hinderance. I can understand from the police 9 perspective we don't want everybody to 10 communicate over the police frequency. That 11 only ties up the frequencies and can endanger 12 people's lives. Consequently we also don't 13 want to give the frequencies out because we 14 don't want the bad guy to hear what's going 15 I can certainly understand that. on. 16 There are talk groups, hundreds of

17 talk groups that we can open up using this new interoperability radio system. 18 That will 19 allow us to communicate with the police across 20 these lines and not have to worry about it. 21 Our biggest problem is, and I 22 appreciate it because I have been in the fire 23 service for 36 years in South Hempstead, 34 24 years in the New York City Fire Department, 25 everybody wants to help. I can't have

1 Super Storm Sandy Review - 8-8-18 2 everybody at once talking. Therein lies the 3 Everybody wants to do the right problem. 4 thing. They can't communicate across the 5 thing and there's where our problem lies. б Again, this interoperability 7 system, which may take a little while to 8 institute, it had been stalled for better than 9 a year on governance. As soon as I arrived I 10 started working with my deputy commissioner, 11 Joe Kramarky, on working the governance's 12 portion of it. They actually had a meeting 13 with the company today to try and get this 14 back online. They were looking at a three to 15 five year plan. We're actually trying to 16 bring it in in less than half that time. The 17 goal is to make we have that communication 18 system available.

19 Consequently, at the moment, the 20 emergency operation center does have almost 40 21 positions that are going to be manned by 22 people from various agencies. The fire 23 commission primarily deals with the nine fire 24 battalions. Each of the fire battalions --25 Mr. Rhoads I would only assume it would be the

2 same by you, each one has their own EOC.

3 Everybody wants to have their own EOC and we 4 don't have a problem with that because it 5 helps us that everybody doesn't come at us at 6 once.

7 We were just in talks with the Town 8 of Hempstead about two weeks ago what they can 9 do as far as their EOC goes. They have a 10 representative in our EOC. So it would be 11 fantastic if they were to manage the town and 12 their needs will come to us. That's the way 13 this works. Anybody just can't make a request 14 for help. They have to go through the 15 county's EOC first. So if anybody needs 16 anything it's going to inevitably come through 17 The EOCs, through the fire battalions, us. 18 communities, I believe Oceanside has their own 19 I believe Freeport has their own EOC. EOC. 20 Long Beach has their own EOC. Any way, their 21 requests have to funnel through us. It also 22 gives us always a little more wide spread 23 visibility because we're able to see what else 24 is going on in the county as opposed to what's 25 right in front of us.

1 Super Storm Sandy Review - 8-8-18 2 LEGISLATOR RHOADS: Is there a 3 spot for each of the battalions in the EOC? 4 MR. MORELLI: No, there's not. 5 There's one for the fire commission. We used б to go to Franklin Square was where the 7th 7 Battalion EOC used to stand up. There's a 8 representative from the fire commissioner, 9 from the fire marshal's office in our EOC to 10 receive those requests. 11 LEGISLATOR RHOADS: But the issue 12 essentially is the 71 fire departments are 13 independent entities? 14 Yes, for the most MR. MORELLI: 15 part, yes. And therein lies the difficulty 16 with communications. It used to be the thing, 17 everybody wanted to have their own frequency. 18 The autonomy was the issue. Like I said, I 19 have been here a good long time. I'd have no 20 problem just going back to 46-10, 46-32, 21 46-20. We knew where everybody was. But 22 communication in itself has grown a little bit 23 more robust. We're doing more than just radio 24 communications, we're transmitting data and 25 other things across these radio lines. So

1 Super Storm Sandy Review - 8-8-18 2 they do need to be stronger than they are now. 3 LEGISLATOR RHOADS: Would it be 4 helpful to have one single OEM frequency 5 that's just dedicated to OEM? б MR. MORELLI: We do frequencies 7 by the 800 radio system. At one time, if you 8 remember, I believe every fire department on 9 Long Island got an 800 radio. Some don't know 10 where they went. Some sold them when they 11 sold their vehicles. We have a few that are 12 very old. We just gave one to Holly Patterson 13 because they didn't have a radio to be able to 14 reach us. 15 Also all of the villages and towns 16 have them. Every Monday a radio roll call is 17 I believe this week out of the 60 conducted. some odd people that have the radios nine 18 19 responded. 20 LEGISLATOR RHOADS: And that's if 21 they're listening. 22 MR. MORELLI: That's the thing.

If I've got to bring a you've-been-bad letter out I will sent out to individual holder of a radio to say the purpose of this radio is for

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2 your own safety and well being. If you're not 3 listening to it -- I actually spoke to someone 4 who said our radio doesn't work. How long 5 hasn't it worked? It's been months. Months б ago you should have brought it to me. I will 7 give you a replacement. We will do what we 8 need to do. Again, if you don't tell me I'm 9 not clairvoyant. There's only so much I can 10 do.

11 LEGISLATOR RHOADS: Just out of 12 curiosity, I know the radios that we use, not 13 to get into the details too much, the radios 14 that we use probably pick up 30 different 15 frequencies depending on how you have it set. 16 Obviously there's a scan feature that enables 17 you to roll through those frequencies so you can pick up a transmission from anyone that 18 19 happens to be keyed. Is it possible to get 20 OEM one of those frequencies so that if 21 there's an important message that has to go 22 out, whether it's to emergency services 23 generally, police, fire, whatever --24 MR. MORELLI: Absolutely. I 25 don't see why not. There's also on the same

2 lines of thinking here there's got to be a 3 similar way for us to alert that a message is 4 coming out.

5 LEGISLATOR RHOADS: Just because б we're running out of time, one of the big 7 issues obviously in Super Storm Sandy was the 8 lack of availability of fuel and the lack of 9 availability for fuel for first responders, 10 both for the individual responders and the 11 individual departments as a whole. Is there 12 any fuel plan that the county has in place? 13 Do we have any reserves for example? that if 14 there is a disruption in the flow of gasoline 15 as there was after Super Storm Sandy, I know 16 that I think the Town of Hempstead requires 17 that every gas station have a generator that 18 will enable them to run their pumps. But that 19 only works if they have fuel. Is there any 20 kind of overall plan?

21 MR. MORELLI: We recently held a 22 seminar presentation at OEM regarding fuel 23 commerce and the interruptions and the 24 problems that it can cause. It goes beyond 25 just the fuel stations and service stations

2 being able to provide the fuel. It's a matter 3 of the fuel being able to be off-loaded from 4 the tankers to be able to be delivered upstate 5 and to down.

6 OEM actually does have a reserve 7 amount of fuel. That's for use of the 8 There are people that use generators. 9 generators. As I said, Massapegua requested a 10 generator today. We got the generator right 11 over there. Their issue is how do we get this 12 thing fueled? We're going to bring it to you 13 fueled. You're gonna have to worry about 14 getting it fueled on your own.

15 It was a problem for myself also. 16 I was in an FDNY marked car and I ran out of 17 gas. So, let alone the embarrassment that it 18 caused, I had to find a way to gas that car. 19 It happened everywhere.

We don't have a stash of fuel that I know of. It's very hard to actually say that there would be a stash of fuel. Fuel needs to be turned over also. Can't just sit there. Before you know it it's varnish and of it's no value, it's useless and can only be

² detrimental to a vehicle.

But that is another thing I will 3 4 breach when I get back to the office. I think 5 it's a valid topic. I was under the б impression that it was a state-wide thing, 7 generators for service stations, because of 8 that. Because of the problem that it caused. 9 I could be wrong. 10 LEGISLATOR RHOADS: It may have 11 started locally and then the state adopted 12 it. Thanks. 13 MR. MORELLI: Then again, there's 14 a service station down the street from me. 15 They recently did a major renovation. I asked

them specifically, do you have a generator to get fuel out of the ground? He told me no. I said that doesn't make sense. He just did a tremendous renovation but he doesn't have a way to get the fuel out of the ground and that's the key.

LEGISLATOR RHOADS: What counsel was just mentioning and it was sort of my next point, is that we are interested in not only in whether or not there is a strategic reserve

2 for use of county vehicles and particularly 3 police vehicles, which obviously need to stay 4 on the road as well as emergency services, but 5 is there a plan for us to be able to get fuel б in for municipal purposes? In other words --7 oh, for general purposes too? Is there a plan 8 for us -- first we have to worry about being 9 able to perform the essential functions of 10 government.

11 Is there a plan for municipal 12 purposes first of all? Do we have contracts 13 with vendors that will, upon call, provide us 14 with a tanker of fuel so we that we would be 15 able to get our police vehicles on the road 16 and our emergency service vehicles on the 17 road? And then do we have a larger overall game plan for what happens if the fuel 18 19 distribution system is down for residents to 20 be able to get fuel?

21 MR. MORELLI: Unfortunately, I 22 don't have the answer for that. But I will 23 research it as soon as I get back to my office 24 and get an answer to you first thing tomorrow. 25 LEGISLATOR FORD: We're going to

have you back any way. So if you indulge with us -- I didn't mean cut you off but we do have Mr. Budnick who put in a slip.

5 Commissioner, thank you very much. б I know we are going to continue this 7 discussion with you because you do play a 8 critical role in any type of emergency. And I 9 think that we touched upon a few things and we 10 are looking forward -- Legislator Rhoads had 11 asked maybe prior to the next hearing if you 12 could us a list of the inventory that have in 13 regards to emergency preparedness that you may 14 How many generators. distribute. Your light 15 towers. Are there like radios? Any other 16 type of equipment that may be needed during 17 emergencies.

18 It's even whether or not storms or 19 ice storms, unfortunately we live in dangerous 20 times as well. I know that we were talking 21 about this in the back room, even the response 22 of Nassau County after the attacks of 911 how 23 especially many of our fire departments came 24 to the assistance of the New York City Fire 25 Department after their great loss in helping

to deal with the aftermath of 911. That's something that we will partner with you but we want to I guess keep the dialogue open and see what you have.

6 MR. MORELLI: I do agree with 7 what you say. I meet with my staff every 8 morning before we begin the workday. That's 9 one of the points that I make to them. It 10 doesn't have to be a storm of that magnitude. 11 It could be anything that causes an 12 interruption.

13 There was an accident in Italy 14 where a truck exploded. It was all over the 15 But what did it do is it took out a news. 16 major highway. A large session of the 17 highway. Should that happen on Long Island Expressway or on any one of the other 18 19 parkways, Sunrise Highway, knocking out a 20 major artery. That's where we go to work. Ιt 21 doesn't always have to be a storm. It's 22 anything that interrupts our daily life and 23 that's what we're here to prevent. 24 Ι

LEGISLATOR FORD: Mr. Budnick.
 guess you are the person.

1 Super Storm Sandy Review - 8-8-18 I'm sorry sir. I didn't realize 2 3 You can come up right after him. it. 4 MR. BUDNICK: John Budnick. T'm 5 just going to go through a list of things. б First of all, on August 24th, OEM, CERT and 7 the Red Cross are running a shelter manager, 8 shelter monitor, shelter volunteer program in 9 conjunction with OEM. I think it might be 10 helpful for anybody who is interested in this 11 field or anybody in the public to know about 12 and to participate in. 13 One of the things I think needs to 14 be done is there needs to be a consortium 15 between the county and town, villages, special 16 districts which are very often left out of all 17 planning based upon my experience. 18 By the way, in 1967 I became 19 certified as a civil defense shelter monitor, 20 shelter manager of the shelter that then 21 existed at the Hicksville Public Library. 22 There are large numbers of places that have to 23 be looked at with reference to possible 24 shelters. 25 Another problem is that there is a

1 Super Storm Sandy Review - 8-8-18 2 need for there to be a consortium of a group 3 that's looking at things post Sandy with 4 regard to things like the fact on yesterday's 5 Town of Hempstead calendar there were 39 б zombie homes. Most of them left over from 7 Sandy. There's a huge problem out there. Ιf 8 you look south of Merrick Road in Seaford, 9 captain, you see it. Nobody that I know of is 10 really creating a database about these 11 things. We need databases in the possession 12 of OEM, in the possession of local 13 governments. We no longer have town 14 supervisors and city either mayors or 15 supervisors serving on the county 16 legislature. We don't get that kind of 17 communication. I'm going to ask a very 18 19 embarrassing question. Have you all, pursuant 20 to provisions of the New York State Executive 21 Law, filled out a form as to who your 22 designated emergency successor in office is? 23 It's required by the state executive law to be

25 know if it's been done but you can answer that

filed in the county clerk's office.

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I don't

2 yourself.

3 We need also a consortium that 4 includes the state. Last night as I was going 5 underneath the railroad tracks in Massapequa I б almost got swamped. We need the state 7 Department of Transportation. We need the 8 We also need the Department of Military MTA. 9 and Naval Forces of the city of New York, the 10 National Guard and the Naval militia to all be 11 coordinating with us and the neighboring 12 municipalities.

13 We need a program where -- Nassau 14 County Police headquarters, if the Nassau 15 County Police has to contact the Locust Valley 16 Police Department -- excuse me -- the 17 Muttontown Police Department, they can pick up 18 in four or maybe five keypad tone and have 19 that police department. That doesn't exist 20 over at OEM with regard to all the other 21 municipalities. 22 Now, they have invited the three

main towns but not necessarily other
 representatives and there needs to be a
 coordination of those issues on an ongoing

1 Super Storm Sandy Review - 8-8-18 2 basis. There also needs to be cooperation 3 with the county Department of Health, the 4 police department and other county 5 departments, including the correction б department. And there also has to be a look 7 at other places, at Nassau County Community 8 College and other places throughout the county 9 for various shelters. MR. PULITZER: Your time is up sir. 10 11 MR. BUDNICK: I will send you a 12 letter. Okay. 13 LEGISLATOR FORD: Just to 14 follow-up, I just want to say that I have to 15 say after Sandy there was coordination with 16 the state troopers and with the military 17 because they were in our neighborhoods. Thev 18 were the ones calling us and telling us to 19 augment. Actually within a matter of a day or 20 two I believe because we were getting MREs. 21 We had National Guard. I just think the 22 response -- I guess it came through the county 23 executive as well as OEM that helped 24 coordinate all of that. 25 Also in regard to the shelters,

2 under Ann's guidance Nassau Community College 3 had been considered or maybe we even housed 4 some of the people in the college properties 5 or you were looking at that. And I have to б say that they, even prior to Sandy, because we 7 used to have hearings, meetings on emergency 8 preparedness and they looked at various 9 They went out. They actually shelters. 10 looked at schools, they looked colleges, they 11 looked at so many different neighborhoods to 12 see whether or not just where they could do a 13 standard shelter as compared to special 14 needs. For your pets. For keeping families 15 together. It's a big undertaking.

I appreciate your comments and it's something that write to us about. I wrote down a lot of the stuff that you commented on. But we can build upon what we have. But I have to say a lot of the coordination that we have has been very good.

MR. BUDNICK: It needs to be better because we just don't know when something will strike and how big it may be. There are potentialities for issues involving

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 thousands of people. We need to have that in
 our kick bag to pull out and be able to
 coordinate.

5 Let me tell you, the Office of б Emergency Management is doing 150 percent of 7 what they are currently capable of doing 8 because of their short staffing. Speaking as 9 a member of CERT I am very happy with the 10 training I have been getting and my continued 11 commitment to be a helper in any way, shape or 12 form that I can be to this county.

13 One other thing that I would bring 14 to your attention, we don't have anymore 15 National Guard units located in Nassau 16 County. Those National Guard units that came 17 down from upstate to help us here in Nassau County, thank God. But more coordination with 18 19 New York State, municipalities, the state 20 parks people, the state DOT, all of these 21 things have to be coordinated and worked 22 together and have to be in constant training 23 to make themselves better prepared for all 24 sorts of possible horrendous potentialities. 25 Thank you.

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1 Super Storm Sandy Review - 8-8-18 2 LEGISLATOR FORD: Mr. Ziev. Did 3 I pronounce it right. 4 No problem at all. MR. ZIEV: 5 Thank you very much. I finally know what б 3-0-0 means. I just learned that. This is my 7 first time. 8 I just wanted to come here because 9 I'm concerned about this entire process. I've 10 been working with it for 50 years and I'm 11 concerned about several things. 12 One, the organized disability 13 community has been well represented, very 14 active, in most of your considerations. The 15 problem is those who are elderly. The largest portion of people who are disabled are those 16 17 among the elderly by a far. Vast majority. The significant number of people who are 18 19 elderly cannot use a telephone. Cannot watch 20 a television. Cannot do anything. Thev're 21 sort of called the frail elderly, but 80 22 percent of people have, over 70, have hearing 23 It's just a huge, huge number. loss. Those 24 people cannot get information that a storm is 25 coming. These people cannot get to a

shelter. These people cannot find out how to
get to a shelter. They can't call for help.
They are stuck home.

5 I've been working with FEMA and б working with the New York City Office of 7 Emergency Management in reviewing progress on 8 the south shore of Brooklyn and it turns out 9 that a significant number of people were left 10 in their apartments, 30 stories up. They shut 11 off the elevators at noon with the evacuation 12 deadline at five o'clock in the afternoon. 13 They shut off transportation at noon with the 14 evacuation deadline at five o'clock in the 15 afternoon and people didn't get out. We are 16 very fortunate that more didn't die there but 17 faith-based and other organizations had 18 amazing services available on the south side 19 of Brooklyn that came in and really help.

We have it here also. But I think what we need here is an outreach to people who are disabled. People who are disabled but you hear from them their experiences in what happened. We can here these nice good things, wonderful services, we didn't reach

1 Super Storm Sandy Review - 8-8-18 2 everybody. We didn't make it with everybody. 3 I have been to several meetings where people 4 came an testified how what happened to them 5 during the storm and they were stuck at home, б they lost their house, they lost everything. 7 OEM did run a conference June 23rd, 8 2015, an excellent conference, was run by 9 Nassau County on this area. It was 10 cosponsored by a new organization, which I sit 11 in not as a leader just as a member, the 12 Functional Needs Advisory Coalition, FNAC, has 13 been very involved in this. OEM sits as a 14 member of that. Department of Health sits as 15 a member of that.

16 There was a court suit -- I will be 17 very brief -- that came in after Irene and it 18 sued New York City, OEM and New York City, 19 that was found to be in favor of the 20 litigants. That New York City has a 21 compliance plan. I've asked repeatedly that 22 Nassau County look at that plan. It's a good 23 In summary, it just requires the ADA to plan. 24 be followed in all work going forward in terms 25 of emergency management. The standards are

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 not waived for that. That's federal law. I
 would check that out. Thank you and try to
 wrap up.

5 LEGISLATOR FORD: Thank you very б much. We brought it up before, one of the 7 challenges that we have is with our fragile 8 population. Since I have been in office we've 9 had meetings on emergency preparedness and 10 that has always been the Achilles heel with 11 all of this. Identify and keep in touch and 12 monitor the people. You heard some of the 13 challenges that we have when people move and 14 that's something that we are going to continue 15 to pursue because --

MR. ZIEV: Nassau County did start this a number of years ago. And some of your names are on this form. I did register. I don't know what happened to it.

LEGISLATOR FORD: That's something we will look at because --MR. ZIEV: Says sign up for Smart 911. The new systems just mentioned earlier sound better but this is an opportunity. I

²⁵ have been meeting with your 911 piece app and

2 the piece app is supposed to provide text 3 information now to get incoming text calls for 4 emergencies. My son is deaf. If he calls the 5 police he has to call by text. Nassau County б doesn't have a text system to answer it. The 7 FCC has ruled that you should have one now and 8 it allows for the providers to install it, 9 requires AT&T and Verizon and others to 10 install connections to get to the text people, 11 text operators. This is something else we 12 need to talk about. A whole list of things. 13 LEGISLATOR FORD: I used to work 14 in the phone call company and for the hearing 15 impaired we always had the teletype machines. 16 MR. ZIEV: TTY had one of the 17 first ones in my house in 1967. 18 LEGISLATOR FORD: Then they would 19 have the beehive lights that would go off so 20 that they would know that there was a call or 21 message coming in. 22 I can't believe my son MR. ZIEV: 23 is now in his 50s. So I've been doing this a 24 long time.

LEGISLATOR FORD: It's something

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very important that you bring up to us. I have in my neighborhood we have COAD which is run by Liz Treston and she's in a wheelchair and always advocates for all those who have special needs.

7 I have a couple of MR. ZIEV: 8 public service announcements that was printed 9 in the papers and others regarding this. I 10 think that political leaders need to say in 11 their messages tell your friends and neighbors 12 who may not hear this message. Reach out to They're stuck in their 13 them next door. 14 The storm is coming. Here's where to house. 15 go. Use friends. The old neighborhood system 16 that we used to have so effectively and reach 17 out to them. David Dinkins did it and several other leaders did it, and I have been 18 19 corresponding with Channel 12, they're now 20 captioning the emergency announcements that 21 are coming in on closed captioning. I say 22 open it up during those emergencies. Thank 23 you.

LEGISLATOR FORD: Thank you very
much sir. Thank you everybody for being here,

Super Storm Sandy Review - 8-8-18 and I guess we will take a vote to adjourn this committee. Passed by Legislator Lafazan. Seconded by Legislator Kennedy. Thank you all. Thank you. (TIME NOTED: 5:38 P.M.)

Super Storm Sandy Review - 8-8-18 CERTIFICATION б I, FRANK GRAY, a Notary Public in and for the State of New York, do hereby certify: THAT the foregoing is a true and accurate transcript of my stenographic notes. IN WITNESS WHEREOF, I have hereunto set my hand this 20th day of August 2018. _____ FRANK GRAY